

# **BUDGET REPORT**

9 Months Ended 31 March 2017

# INCOME STATEMENT For 9 Months Ended 31 March 2017

The Income Statement shows total operating revenue of \$34.7m and total operating expenditure of \$27.3m which results in a year to date surplus of \$7.3m.

The forecast figures reported in the Statements reflect the original budget adopted by Council, adjusted for roll forwards from 2015-16 and budget reallocations.

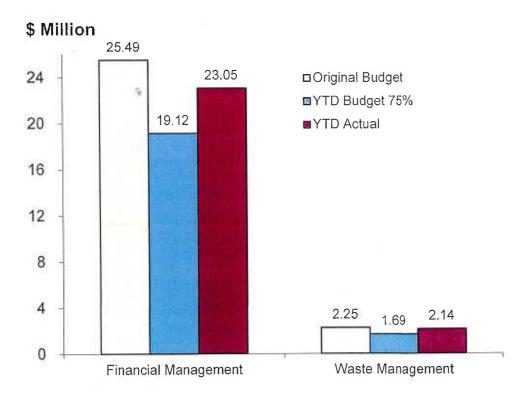
**Roll Forwards** – These are committed expenditure items that for one reason or another have not been completed in the year they were budgeted, but must be delivered in the subsequent year/s. These most often relate to funded projects.

**Budget Reallocations** – This is where expenditure allocated to a particular project/program is reallocated to another project to ensure overall costs meed the adopted budget.

The following charts provide a graphical summary of the Year to Date (YTD) revenue and expenditure, by program, compared to the original budget adopted by Council.

### **REVENUE SUMMARY**

The revenue data for Financial Management and Waste Management is shown separately in the graph below.

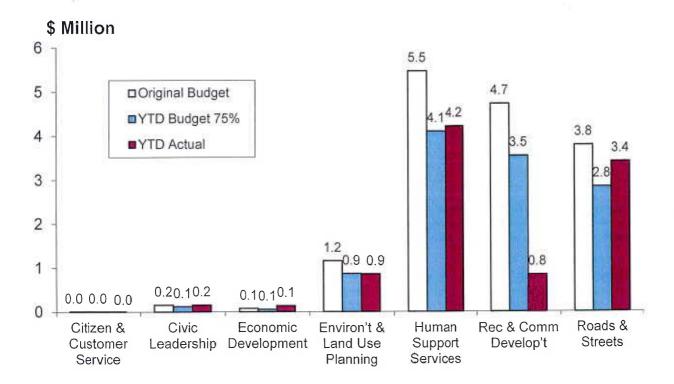


## **Financial Management**

- The YTD actual figures are \$3.93m favourable to YTD budget primarily due to all rate notices for 2016-17 being issued in August 2016.
- Federal Assistance Grants (FAG's) will be \$50k favourable to budget as a result of an increased allocation from the Victoria Grants Commission (VGC). This increase is primarily related to Council's comparable growth to other Victorian Councils.
- 100.4% of budgeted rates and municipal charge have been raised (\$18.3m). The additional revenue of \$68k has resulted primarily due to a greater increase in Capital Improved Value than was forecast. (\$4.13bn v \$4.15bn)

**Waste Management** 

- The YTD actual figures are \$450k favourable to YTD budget primarily due to all rate notices for 2016-17 being issued in August 2016.
- 97% of the original budgeted revenue has already been raised.



The above graph shows the original budget, the YTD budget (75%) and the YTD actual revenue. All areas of revenue are expected to achieve the original budget unless stated below. The following comments provide explanation on variances to budget.

**Economic Development** 

• YTD Revenue (\$139k) is above YTD budget and total year budget due to receiving a \$113k grant for the Lethbridge Airport that was not budgeted. This grant will be offset by a contribution to the Airport of the same value.

**Environment and Land Use Planning** 

 Revenue will be favourably impacted as a result of the Victorian Government's decision to increase Statutory Planning Fees from 13 October 2016. Further information can be found at <a href="http://www.dtpli.vic.gov.au/planning/about-planning/legislation-and-regulations/review-of-planning-and-subdivision-fees.">http://www.dtpli.vic.gov.au/planning/about-planning/legislation-and-regulations/review-of-planning-and-subdivision-fees.</a>

**Recreation & Community Development** 

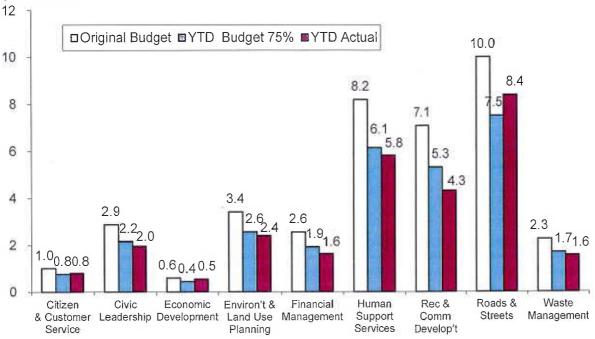
• YTD Revenue is below budget due to the timing of capital grant funding. There is significant grant funding forecast to be received later in the 2016-17 financial year.

## Roads & Streets Infrastructure

- YTD revenue is favourable to YTD budget primarily due to the timing of Roads to Recovery Funding. 87% (or \$2.7m) of this has already been claimed.
- Revenue will exceed budget in this area primarily due to the success of receiving the following grant funding:
  - \$2.1m Black Spot Program;
  - \$300k Pittfield/Cressy Rd Bridge;
  - \$50k School bus infrastructure for Milton Street

## **EXPENDITURE SUMMARY**

## \$ Million



The above graph shows the original budget, the YTD budget and the YTD actual expenditure. The level of expenditure is generally consistent with the original budget. The following provides further comment on the timing of some expenditure items.

## **Recreation & Community Development**

• YTD expenditure is favourable primarily due to \$798k of expenditure relating to the Food Security project being delivered early in 2015-16. There will be no expenditure against this item in 2016-17.

### Roads & Streets Infrastructure

 YTD expenditure is unfavourable primarily due to \$564k relating to the flood event in September 2016. A claim has recently been submitted to the NDFA (Natural Disaster Funding Assistance) to recoup \$435k of this.

## Adjusted Underlying Result

The adjusted underlying result is forecast to be a deficit of \$217k. This decrease does not represent a permanent impact on Council's financial position as the variance is primarily due to the timing of 2015-16 project/programs. I.e. projects that were budgeted for in 2015-16 are now forecast to be delivered in 2016-17.

	Budget 2016-17 \$'000	Forecast 2016-17 \$'000	Variance 0
Total Comprehensive Result	5,173	8,374	3,201
Non-recurrent grants used to fund capital expenditure	(3,367)	(7,283)	(3,916)
Non-monetary asset contributions	(1,000)	(1,000)	
Other contributions to fund capital expenditure	(308)	(308)	
Adjusted Underlying Deficit	498	(217)	(715)

## BALANCE SHEET As at 31 March 2017

The tables and notes below provide further detail on certain items in the Balance Sheet

### Receivables

	A	Annual Budget			
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Mar \$'000	
Rates and Garbage Debtors	1,653	1,653		4,675	
Other Debtors	550	550	-	1,034	
Total Receivables	2,203	2,203	120	5,709	

As mentioned previously, rate notices are issued at the beginning of the financial year. Therefore, the receivable balance will reduce significantly as each instalment date passes (end of November, February and May) and for those paying 'in full', the payment date of 15 February 2017.

Other receivables primarily consist of items such as grants, pension rebates and fees and charges.

The following provides a summary of Council's Other Debtors that have been outstanding for more than 90 days.

Debtor > 90 Days	\$'000
Home/Personal Care Fees – 23 Clients	3
Fire Hazard Notices – 20 Properties	13
Other	27
Total	44

Home and Personal Care clients are reviewed regularly for their ability to pay, and services or rates are amended accordingly. Many clients are on payment plans and several have been delayed due to the fact they are to be settled as part of a TAC claim.

Outstanding monies relating to fire hazard notices accumulate interest and are generally attached as a charge against the property.

\$16k of 'Other' debtors relates to an invoice outstanding from the Department of Infrastructure and Regional Development. This relates to the grant for the Water Infrastructure to the Golden Plains Food Precinct and is expected to be received by 30 May 2017.

## Land Held for Resale

	A	As at 31		
St. Landing to Charles	Original \$'000	Forecast \$'000	Movem'nt \$'000	Mar \$'000
Bakers Lane - Stage 4	322	322	-1	322
Total Land Held for Resale	322	322		322

This balance relates to the undeveloped value of land for Stage 4.

**Borrowings** 

Bollowings	7-5-10	State N		Annual Budg	jet	As at 31
	Start Year	End Year	Original \$'000	Forecast \$'000	Movem'nt \$'000	Mar \$'000
B'Burn Rec Precinct - Land^	2009	2034	2,479	2,479	-	2,479
B'Burn Rec Precinct - Infrast.	2010	2020	493	493	-	526
B'Burn Cultural Centre	2010	2020	150	150		161
Parkers Road Bridge R'ment	2011	2021	160	160	-	167
Linton Town Precinct	2011	2021	53	53	4	56
Meredith Visitor Centre	2011	2021	53	53		56
Woady Yaloak Eques upgrade**	2012	2022	82	82	4	
LASF DB Plan Contribution <sup>^</sup>	2013	2023	1,560	1,560	-	1,560
Haddon Rec Reserve Upgrade^	2013	2023	134	134		134
GP Food Production Precinct <sup>^</sup>	2014	2024	1,230	1,230	-	1,230
Somerset Estate and The Well^	2014	2024	797	797	-	797
B'burn Civic Heart^	2016	2025	150	150	17	150
Smythesdale Sports Oval^	2017	2027	144	144	i+)	-
Total Borrowings			7,485	7,485		7,316

^ These loans have been financed utilising the Local Government Funding Vehicle (LGFV) - \$6.4m.

#### **Net Assets**

warmen and China	A	Annual Budget				
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Mar \$'000		
Total Assets	444,100	446,812	2,712	449,746		
Total Liabilities	13,160	13,160	-	17,133		
Net Assets	430,940	433,652	2,712	432,613		

The Net Assets balance at 30 June 2017 is forecast to be \$2.7m greater than the original budget. This is primarily due to additional capital funding.

# STATEMENT OF CASH FLOWS For 9 Months Ended 31 March 2017

As shown in the following table the forecast cash balance, compared to the original budget at 30 June 2017 is forecast to be \$1.9m unfavourable. This is primarily due to Federal Assistance Grants (FAGS) not being received in advance and other timing issues in relation to payment of suppliers and receipt of revenue. These variances will not have a material impact on Council's financial position.

The forecast increase in 'payments to suppliers' and 'investing activities' (capital) are the result of expenditure rolled forward from 2015-16, but these amounts are largely offset by the increased opening cash balance and the forecast increase in 'Grant' revenue.

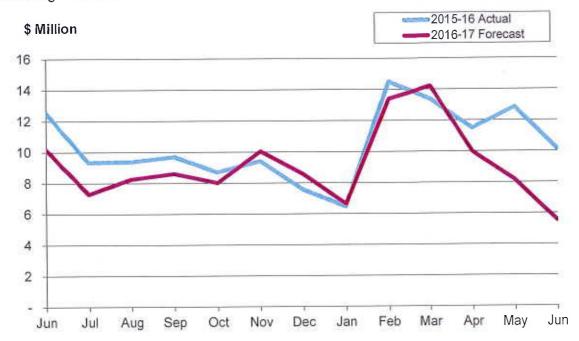
	Aı	nnual Budge	Year to Date		
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Actual \$'000	% of Orig Bud 75%
Opening Cash	8,055	10,138	2,083	10,138	
Cash Receipts	43,481	48,605	5,124	32,728	75%
Cash Payments	(44,136)	(53,213)	(9,077)	(28,651)	65%
Increase/(Decrease) in Cash	(655)	(4,608)	(3,953)	4,077	
Closing Cash	7,400	5,530	(1,870)	14,215	

<sup>\*\*</sup> The loan relating to the Woady Yaloak Equestrian Centre was repaid in March 2017 in readiness to be refinanced utilising the LGFV.

## **Projected Cash Flow**

The following graph demonstrates how Council's cash balance fluctuates during the year. It shows the cash balance steadily reducing to January, before increasing significantly when the bulk of rate payments are received. The projected balance of \$5.6m is currently equal to the forecast balance and assumes all capital works have been completed.

The projected balance may differ from the forecast where there is some uncertainty about the timing of certain revenue or expenditure items. This assist management is making informed investment and financing decisions.



## Cash and Investments

The following is a summary of where Council's funds were being held at 31 December 2016. All funds are invested in accordance with Standard Operating Procedure 3014 – Investment of Cash Reserves.

Maturity Date	Financial Institution (Current Interest Rate)	As at 31 Mar \$'000
At Call	Bendigo Bank – Operating (1.00%)	1,285
At Call	ANZ Bank - Operating (1.05%)	832
At Call	AMP Bank (2.05%)	1,087
At Call	Members Equity Bank (1.75%)	247
18 Apr 17	BankWest (2.55%)	500
18 Apr 17	BankWest (2.55%)	500
18 Apr 17	BankWest (2.25%)	750
24 Apr 17	BankWest (2.50%)	505
15 May 17	ME Bank (2.65%)	503
16 May 17	NAB (2.55%)*	1,000
16 May 17	IMB Bank (2.60%)*	500
18 May 17	Beyond Bank (2.65%)*	500
18 May 17	ME Bank (2.65%)	500
22 May 17	Beyond Bank (2.65%)	1,006
07 Jun 17	Beyond Bank (2.65%)	1,000
08 Jun 17	ME Bank (2.70%)	1,000
16 Jun 17	Bank of Melbourne (2.64%)	1,000
19 Jun 17	ME Bank (2.65%)	1,000
30 Jun 17	Bank of Melbourne (2.62%)	500
Total		14,215

<sup>\*</sup> These investments predominately relate to Council's employee provision obligations.

Please note that Council also has a long term investment of \$849k maturing on 8 October 2019. This investment relates to Council's sinking fund it has established to meet its commitment in relation to the repayment of the Local Government Funding Vehicle (LGFV) in November 2019.

The cash balance is consistent with the original budget and will be sufficient to fund Council's budgeted commitments through to 30 June 2017. It will also be sufficient to meet Council's retained earning commitments, such as employee entitlements, funds held in trust and to deliver projects from the prior year.

## STATEMENT OF CAPITAL WORKS For 9 Months Ended 31 March 2017

	Aı	nnual Budge	Year to Date		
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Actual \$'000	% of Orig Bud 75%
Buildings Specialised	395	588	193	517	131%
Building Unspecialised	4,095	4,150	55	46	1%
Car Park	120	137	17	35	29%
Furniture & Equipment	25	85	60	8	32%
Information Communications Technology	145	170	25	138	95%
Plant & Machinery	1,378	1,888	510	1,001	73%
Parks, Open Spaces & Streetscapes	42	42	×	26	62%
Recreational, Leisure & Community	150	1,540	1,390	336	224%
Roads	4,712	6,725	2,013	3,619	77%
Footpaths & Cycleways	277	300	23	236	85%
Bridges	150	150	-	35	23%
Work in Progress	773	2,523	1,750	2,271	294%
Total	12,262	18,298	6,036	8,268	67%

The \$6m increase in the forecast capital works program relates to projects rolled forward from 2015-16 and additional capital funding. This has allowed the following projects to be included in the capital works program:

- Black Spot \$2.1m;
- Pitfield/Cressy Rd Bridge \$600k;
- Inverleigh Oval Lighting \$220k; and
- Bannockburn Soccer Pavilion kitchen \$100k.

## **Income Statement**

For 9 Months Ended 31 March 2017

	Original Budget	Forecast	Actual & Committed	Actual & Committed/ Budget
	s	s	\$	75%
Operating Revenue				
Rates and Charges	20,426,918	20,426,918	20,584,831	101
Grants - Operating	9,947,942	10,792,961	7,698,822	77
Grants - Capital	6,504,319	10,420,217	3,218,498	49
Contributions and Recoupments - Monetary	1,231,985	1,343,740	622,785	51
Contributions and Recoupments - Non Monetary	1,000,000	1,000,000	0	0
Statutory Fees and Charges	298,150	298,150	324,682	109
User Fees and Charges	2,908,323	2,467,796	1,896,232	65
Other Income	300,000	300,000	270,682	90
Net Gain/(Loss) on Disposals	0	0	41,091	
Total Operating Revenue	42,617,637	47,049,782	34,657,623	81
Operating Expenditure				
Materials and Services	(11,846,098)	(13,077,297)	(9,303,433)	79
Employee Benefits	(17,608,482)	(17,608,199)	(12,217,238)	69
Depreciation	(7,379,836)	(7,379,836)	(5,354,559)	73
Finance Costs	(356,538)	(356,538)	(265,872)	75
Other Expenses	(253,100)	(253,100)	(158,766)	63
Bad Debts	(615)	(615)	(22,657)	3,684
Total Operating Expenditure	(37,444,669)	(38,675,585)	(27,322,525)	73
Surplus/(Deficit) from Operations	5,172,968	8,374,197	7,335,097	142

# Budgeted Standard Balance Sheet as at 31 March 2017

Current Assets		Original Budget 30-Jun-17	Forecast 30-Jun-17	Actual 31-Mar-17
Receivables   2,203,300   2,203,300   2,905   2,005	CURRENT ASSETS	*		
Receivables   2,203,300   2,203,300   2,905   2,005	Cash Assets	7,399,813	5,529,905	14,214,549
Band Held for Re-sale   322,272   322,272   322,272   322,275   322,077   32,000   34,071   32,000   35,500   36,071   36,000	Receivables			5,709,185
Description				
NON-CURRENT ASSETS		121-2311		
Non-CURRENT ASSETS				
Land		9,996,185	8,120,277	20,289,628
Land Under Roads	NON-CURRENT ASSETS			
Buildings Specialised         89,389,022         26,755,534         24,896,855           Buildings Unspecialised         6,571,146         6,221,824         2,188,728         2,188,228         1,096,284           Herlage Building         1,114,824         1,000,683         1,096,284           Parks, Open Spaces & Streetscapes         2,382,786         984,346         380,208           Becreational, Leisure & Community         7,037,884         66,2169         51,147           Car Park         620,492         906,246         531,678           Furniture & Equipment         577,954         662,169         15,147           Plant & Machinery         3,859,470         4,371,002         4,034,270           Road         322,103,024         326,985,708         323,4879           Bridges         17,892,593         15,047,782         17,433,098           Footpath         2,290,366         11,550,0439         1,500,499           Drainings         3,917,274         4,033,312         3520,599           Information Communications Technology         9         1,735,093         1,737,00         569,493           Footpath         3,917,274         4,033,312         352,006         393,797         1,744         403,317,171         1,744				
Buildings Unspecialised         6,571,145         6,221,824         2,188,756           Parks, Open Spaces & Streetscapes         1,114,824         1,080,633         1,090,6284           Parks, Open Spaces & Streetscapes         2,382,786         984,346         980,208           Recreational, Leisure & Community         7,037,854         6,955,814         3,941,104           Car Park         620,492         906,26         531,678           Furniture & Equipment         577,954         652,169         15,147           Plant & Machinery         3,859,410         4,371,002         4,042,270           Road         322,103,024         326,955,706         323,847,989           Bridges         17,892,593         18,047,782         17,30,098           Footpath         2,290,396         11,560,933         11,500,469           Drainage         3,917,274         4,033,312         3,920,699           Hormation Communications Technology         9,932,300         4,813,717           Work in Progress         1,782,593         18,647         49,309           Hormation Communications Technology         1,782,593         48,13,717           Work in Progress         1         1,502         48,13,717           Information Associate				
Heritage Building				
Parks, Open Spaces & Streetscapes         2,382,786         984,346         980,206           Recreational, Leisure & Community         7,037,854         6,955,814         3,941,104           Car Park         620,492         906,246         531,678           Furniture & Equipment         577,954         652,169         15,147           Plant & Machinery         3,859,410         4,310,02         4,034,270           Road         322,103,024         326,955,706         323,847,989           Bridges         17,892,593         18,047,782         17,433,098           Footpath         8,290,396         11,560,933         11,500,489           Drainage         1,950         4,813,717           Information Communications Technology         1         19,500         4,813,717           Work in Progress         1         19,500         4,813,717           Interest Plant In Associate         830,100         792,370         792,370           Gravel Pit Rehabilitation         1,787,45         218,749         230,477           Sinking Fund Investment         1,372,532         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,244           Payables         1,796,999				
Recreational, Leisure & Community				
Car Park Furniture & Equipment         620,492         906,246         531,678 Furniture & Equipment         577,954         652,169         15,147 Furnit & Machinery         3,859,410         4,371,002         4,034,270         4,034,270         4,034,270         4,034,270         4,034,270         4,034,270         4,034,270         4,034,798         3,243,309         6,02,308         11,560,933         11,500,469         6,02,309         11,560,933         11,500,469         6,02,309         11,500,469         7,02,300         6,08,433         1,500,469         7,02,300         6,08,433         1,000,469         7,000,699         1,000,469         4,033,312         3,020,699         1,000,469         4,033,312         3,020,699         1,000,699         4,003,312         3,020,699         9,069         4,003,312         3,000,699         9,069         4,003,312         3,000,699         9,069         4,003,312         3,000,699         4,000,699         4,000,699         4,000,699         4,000,699         4,000,009         4,000,999         4,000,009         4,000,009         4,000,009         4,000,009         2,000,009         4,000,009         4,000,009         4,000,009         4,000,009         4,000,009         4,000,009         4,000,009         4,000,009         4,000,009         2,000,000,009         4,000,009         2,000,009 <td>The state of the s</td> <td></td> <td></td> <td></td>	The state of the s			
Plant & Machinery   3,859,410   4,971,002   4,034,277   Pland   322,103,024   326,957,06   323,847,989   326,0357,06   323,847,989   326,0357,06   323,847,989   326,0357,06   323,847,989   326,0357,06   323,847,989   326,0357,06   323,847,989   323,847,889   3,917,274   4,033,312   3,920,699   Information Communications Technology   569,493   4,813,717   4,033,312   3,920,699   Information Communications Technology   569,493   4,813,717   4,033,312   3,920,699   Information Communications Technology   569,493   4,813,717   4,93,370   792,	Actual Land Control of the Control o			531,678
Road         322,103,024         326,955,708         323,847,989           Bridges         17,892,593         18,047,782         17,430,098           Footpath         8,290,396         11,560,933         11,500,469           Drainage         3,917,274         4,033,312         3,920,699           Information Communications Technology         19,530         4,813,717           Investment in Associate         830,100         792,370         792,370           Gravel Pit Rehabilitation         178,745         218,749         230,477           Sinking Fund Investment         1,372,532         1,372,532         848,532           Total Non-Current Assets         434,103,825         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,243           CURRENT LIABILITIES         251,243         236,243         57,474           Employee Benefits         2,454,424         2,453,339         2,765,147           Trust Funds         140,000         11,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         7,234,018         7,249,018         7,258,794           Employee Bene	Furniture & Equipment		652,169	15,147
Bridges         17,892,593         18,047,782         17,433,098           Footpath         8,290,396         11,560,933         11,500,469           Porainage         3,917,274         4,033,312         3,920,699           Information Communications Technology         830,100         792,370         792,370           Work in Progress         19,530         4,813,717           Investment in Associate         830,100         792,370         792,370           Gravel Pit Rehabilitation         1,372,552         13,72,532         848,582           Total Non-Current Assets         434,103,625         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,243           Payables         1,736,999         1,737,000         5,484,307           Interest-Bearing Liabilities         251,243         235,243         57,474           Employee Benefits         2,454,424         2,453,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,065         9,025           Total Current Liabilities         7,234,018         7,249,018         7,258,794           Employee Be	Plant & Machinery	3,859,410	4,371,002	4,034,270
Footpath Drainage         8,290,396         11,560,933         11,500,489 Joy,200,648 Joy,200,648 Joy,200,648 Joy,200,648 Joy,200,648 Joy,200,649 Joy,200,648 Jo	Road	322,103,024	326,955,706	323,847,989
Brainage Information Communications Technology Work in Progress 19,530 4,813,717         3,917,274         4,033,312         3,920,699 1,694,913           Work in Progress 10,700 Figure Pit Rehabilitation 178,746         19,530 4,813,717         792,370         792,456,61         748,622         449,458         748,622         449,458         748,622         748,622         748,622         748,622         747,622         747,622         747,622         747,622         747,622         747,622         747,622         747,622         747	Bridges	17,892,593		
Information Communications Technology				
Work in Progress         19,530         4,813,717           Investment in Associate         830,100         792,370         792,370           Gravel PIt Rehabilitation         178,745         218,749         230,477           Sinking Fund Investment         1,372,532         1,372,532         848,532           Total Non-Current Assets         434,103,825         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,243           CURRENT LIABILITIES           Payables Interest-Bearing Liabilities         251,243         236,243         57,474           Employee Benefits         2,454,424         2,458,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         7,234,018         7,249,018         7,258,794           NON-CURRENT LIABILITIES           Interest-Bearing Liabilities         7,234,018         7,249,018         7,258,794           Fropior of Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562	5	3,917,274	4,033,312	
Newstment in Associate   830,100   792,370   792,370   Gravel Pit Rehabilitation   178,745   218,749   230,477   320,477   3			40 500	
Gravel Pit Rehabilitation Sinking Fund Investment         178,745 1,372,532         218,749 1,372,532         230,477 848,532           Total Non-Current Assets         434,103,825         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,243           CURRENT LIABILITIES           Payables Interest-Bearing Liabilities         1,736,999 251,243         1,737,000 236,243         57,474 57,474           Employee Benefits Provision for Rehabilitation of Gravel Pit         140,000 140,000         140,000 214,336         214,336           Provision for Rehabilitities         4,597,666         4,582,667         8,530,289           NON-CURRENT Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         430,939,578         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939		000 100	,	
Sinking Fund Investment         1,372,532         1,372,532         848,532           Total Non-Current Assets         434,103,825         438,686,195         429,456,615           TOTAL ASSETS         444,100,010         446,812,471         449,746,243           CURRENT LIABILITIES           Payables         1,736,999         1,737,000         5,484,307           Interest-Bearing Liabilities         251,243         236,243         57,474           Employee Benefits         2,454,424         2,458,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,918         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           Total Current Liabilities         8,562,766         8,577,766				
TOTAL ASSETS         444,100,010         446,812,471         449,746,243           CURRENT LIABILITIES           Payables         1,736,999         1,737,000         5,484,307           Interest-Bearing Liabilities         251,243         236,243         57,474           Employee Benefits         2,454,424         2,458,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           Nexample Total Liabilities         430,939,578         433,652,039         432,612,939				
CURRENT LIABILITIES           Payables Interest-Bearing Liabilities         1,736,999         1,737,000         5,484,307           Interest-Bearing Liabilities         251,243         236,243         57,474           Employee Benefits         2,454,424         2,458,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         4,597,666         4,582,667         8,530,289           NON-CURRENT LIABILITIES         8         1,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         430,939,578         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILI	Total Non-Current Assets	434,103,825	438,686,195	429,456,615
Payables	TOTAL ASSETS	444,100,010	446,812,471	449,746,243
Payables				
Interest-Bearing Liabilities   251,243   236,243   57,474	CURRENT LIABILITIES			
Employee Benefits         2,454,424         2,458,339         2,765,147           Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         4,597,666         4,582,667         8,530,289           NON-CURRENT LIABILITIES         8,540,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         440,939,578         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         7,096,610         425,277,842         425,277,842           Surplus/(Deficit) for period         5,172,968         8,374,197         7,335,097	Payables			
Trust Funds         140,000         140,000         214,336           Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         4,597,666         4,582,667         8,530,289           NON-CURRENT LIABILITIES         Interest-Bearing Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         430,939,578         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         7         425,777,842         425,277,842         425,277,842         5,172,968         8,374,197         7,335,097	Interest-Bearing Liabilities			
Provision for Rehabilitation of Gravel Pit         15,000         11,085         9,025           Total Current Liabilities         4,597,666         4,582,667         8,530,289           NON-CURRENT LIABILITIES           Interest-Bearing Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         430,939,578         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         7012         425,766,610         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,				
Total Current Liabilities         4,597,666         4,582,667         8,530,289           NON-CURRENT LIABILITIES           Interest-Bearing Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         700,000         425,766,610         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         7,335,097		100	77.74.2	
NON-CURRENT LIABILITIES   1,234,018   7,249,018   7,258,794   2,258,794   2,258,794   2,258,794   2,258,794   2,258,794   2,277,842   2,5277,842   2,5277,842   2,5277,842   2,5277,842   2,5277,842   2,5277,842   2,5277,842   2,5277,842   3,5097				
Interest-Bearing Liabilities         7,234,018         7,249,018         7,258,794           Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         700,000         425,766,610         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         7,335,097	Total Current Liabilities	4,597,666	4,582,667	8,530,289
Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         700,000         425,766,610         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         7,335,097           Total Equity - Opening Balance         425,766,610         425,277,842         425,277,842         7,335,097	NON-CURRENT LIABILITIES			
Employee Benefits         384,830         385,318         400,791           Provision for Rehabilitation of Gravel Pit         943,918         943,430         943,430           Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         700,000         425,766,610         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         7,335,097           Total Equity - Opening Balance         425,766,610         425,277,842         425,277,842         7,335,097	Interest-Bearing Liabilities	7,234,018	7,249,018	7,258,794
Total Non-Current Liabilities         8,562,766         8,577,766         8,603,015           TOTAL LIABILITIES         13,160,432         13,160,433         17,133,304           NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         7000         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         425,277,842         7,335,097		384,830	385,318	400,791
TOTAL LIABILITIES 13,160,432 13,160,433 17,133,304  NET ASSETS 430,939,578 433,652,039 432,612,939  EQUITY  Accumulated Surplus 414,755,582 433,652,039 432,612,939  TOTAL EQUITY 430,939,578 433,652,039 432,612,939  RECONCILIATION: Total Equity - Opening Balance 425,766,610 425,277,842 425,277,842 Surplus/(Deficit) for period 5,172,968 8,374,197 7,335,097	Provision for Rehabilitation of Gravel Pit		0.40 400	943 430
NET ASSETS         430,939,578         433,652,039         432,612,939           EQUITY           Accumulated Surplus         414,755,582         433,652,039         432,612,939           TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         Total Equity - Opening Balance         425,766,610         425,277,842         425,277,842           Surplus/(Deficit) for period         5,172,968         8,374,197         7,335,097	Total Non-Current Liabilities	943,918	943,430	0 10, 100
EQUITY         Accumulated Surplus       414,755,582       433,652,039       432,612,939         TOTAL EQUITY       430,939,578       433,652,039       432,612,939         RECONCILIATION:       Total Equity - Opening Balance       425,766,610       425,277,842       425,277,842         Surplus/(Deficit) for period       5,172,968       8,374,197       7,335,097				
Accumulated Surplus 414,755,582 433,652,039 432,612,939  TOTAL EQUITY 430,939,578 433,652,039 432,612,939  RECONCILIATION: Total Equity - Opening Balance 425,766,610 425,277,842 425,277,842 Surplus/(Deficit) for period 5,172,968 8,374,197 7,335,097	TOTAL LIABILITIES	8,562,766	8,577,766	8,603,015
TOTAL EQUITY         430,939,578         433,652,039         432,612,939           RECONCILIATION:         Total Equity - Opening Balance         425,766,610         425,277,842         425,277,842           Surplus/(Deficit) for period         5,172,968         8,374,197         7,335,097		8,562,766 13,160,432	8,577,766	8,603,015 17,133,304
RECONCILIATION:           Total Equity - Opening Balance         425,766,610         425,277,842         425,277,842           Surplus/(Deficit) for period         5,172,968         8,374,197         7,335,097	NET ASSETS	8,562,766 13,160,432	8,577,766	8,603,015 17,133,304
Total Equity - Opening Balance       425,766,610       425,277,842       425,277,842         Surplus/(Deficit) for period       5,172,968       8,374,197       7,335,097	NET ASSETS EQUITY	8,562,766 13,160,432 430,939,578	8,577,766 13,160,433 433,652,039	8,603,015 17,133,304 432,612,939
Surplus/(Deficit) for period 5,172,968 8,374,197 7,335,097	NET ASSETS  EQUITY  Accumulated Surplus	8,562,766 13,160,432 430,939,578 414,755,582	8,577,766 13,160,433 433,652,039 433,652,039	8,603,015 17,133,304 432,612,939 432,612,939
	NET ASSETS  EQUITY  Accumulated Surplus  TOTAL EQUITY  RECONCILIATION:	8,562,766 13,160,432 430,939,578 414,755,582 430,939,578	8,577,766 13,160,433 433,652,039 433,652,039 433,652,039	8,603,015 17,133,304 432,612,939 432,612,939 432,612,939
Total Equity - Closing Balance 430,939,578 433,652,039 432,612,939	NET ASSETS  EQUITY  Accumulated Surplus  TOTAL EQUITY  RECONCILIATION: Total Equity - Opening Balance	8,562,766 13,160,432 430,939,578 414,755,582 430,939,578 425,766,610	8,577,766 13,160,433 433,652,039 433,652,039 433,652,039 425,277,842	8,603,015 17,133,304 432,612,939 432,612,939 432,612,939 425,277,842
	NET ASSETS  EQUITY  Accumulated Surplus  TOTAL EQUITY  RECONCILIATION: Total Equity - Opening Balance	8,562,766 13,160,432 430,939,578 414,755,582 430,939,578 425,766,610	8,577,766 13,160,433 433,652,039 433,652,039 433,652,039 425,277,842	8,603,015 17,133,304 432,612,939 432,612,939 432,612,939 425,277,842

# **GOLDEN PLAINS SHIRE COUNCIL** BUDGETED STATEMENT OF CASH FLOWS For 9 Months Ended 31 March 2017

	Original Budget 2016-17 \$	Forecast 2016-17	Actual 31-Mar-17 S	Actual/ Budget 31-Mar-17 75%
CASH FLOWS FROM OPERATING ACTIVITIES (Inclusive of GST where applicable)		*		
Receipts from Ratepayers Grants Interest Received User Fees Contributions and Recoupments Payments to Employees	20,344,704 16,863,566 300,000 3,252,646 1,240,659 (17,700,831)	20,431,772 22,115,872 287,892 2,793,450 1,331,604 (18,135,477)	17,242,066 11,532,536 239,912 2,132,900 696,634 (12,741,064)	85 68 80 66 56 72
Payments to Employees Payments to Suppliers Net GST Refunded	(13,039,263) 834,626	(15,456,962) 909,104	(9,493,438) 646,534	73 77
Net Cash Inflow from Operating Activities	12,096,108	14,277,256	10,256,080	85
CASH FLOWS FROM INVESTING ACTIVITIES (Net of GST)				
Payment for Land & Buildings Payment for Infrastructure Assets Payment for Plant & Machinery Payment for Furniture & Equipment Payment for Other Structures Proceeds from Sale of Land Proceeds from Sale of Assets	(4,635,000) (5,172,319) (1,378,000) (169,400) (907,000)	(5,785,122) (7,837,135) (1,888,040) (254,727) (2,532,683) 495,000	(1,018,160) (3,654,678) (749,615) (103,629) (328,111) 237,297	22 71 54 61 36
Net Cash Outflow from Investing Activities	(11,766,719)	(17,802,707)	(5,616,896)	48
CASH FLOWS FROM FINANCING ACTIVITIES				
Interest Paid Repayment of Borrowings Proceeds from Loan LGFV Sinking Fund Trust Funds	(356,538) (244,803) 150,000 (524,000) (9,045)	(356,538) (334,803) 240,000 (524,000) (107,167)	(265,872) (263,796) (32,831)	75 108 0 0 363
Net Cash Inflow from Financing Activities	(984,386)	(1,082,508)	(562,499)	57
Net Increase/(Decrease) in Cash Held	(654,997)	(4,607,959)	4,076,685	622
Cash at start of year	8,054,810	10,137,864	10,137,864	126
Cash at end of year	7,399,813	5,529,905	14,214,549	192

	Original		Actual &	
GL Account	Budget	Forecast		Actual / Budget
	s	\$	S	75%
BUILDING SPECIALISED			10=0	
06051 Dereel Men's Shed	0	(378)	(378)	
06056 Woady Yaloak Female Change Facilities	0	0	(378)	- 46
06059 Disability Action Plan (Inverleigh Toilet DDA Compliant)	(20,000)	(20,000)	(3,850)	19
06088 RDV Project - The Well Extension	0	(32,877)	(36,636)	
06095 Meredith Early Years Mini Hub	0	(1,372)	(1,372)	
06105 Teesdale Kindergarten Upgrade	0	(3,128)	(3,128)	122
06112 Construction of Transfer Station	(290,000)	(445,000)	(439,683)	152
06114 Bannockburn Public Toilet (High Street) Upgrade	(25,000)	(25,000)	(25,319)	101
06117 Smythesdale Gardens Public Toilet - Upgrade	(60,000)	(60,000)	(6,250)	10
BUILDING SPECIALISED Total	(395,000)	(587,755)	(516,994)	131
BUILDING UNSPECIALISED		- 1/1		
04085 Bannockburn Civic Heart (SRV Major)	(1,300,000)	(1,300,000)	0	0
04086 Bannockburn Civic Heart (NSRF)	(1,910,000)	(1,910,000)	0	0
06085 Environment Strategy	(30,000)	(30,000)	0	0
06100 Teesdale Turtle Bend	(300,000)	(300,000)	(600)	0
06111 Bannockburn Men's Shed	0	(65,000)	0	
06120 HACC Portable	(55,000)	(45,368)	(45,225)	82
06121 Unspecified Project (RDV)	(500,000)	(500,000)	0	0
BUILDING UNSPECIALISED Total	(4,095,000)	(4,150,368)	(45,825)	1
CAR PARK				
04095 Ross Creek Reserve Car Park Upgrade	(120,000)	(137,000)	(34,599)	29
CAR PARK Total	(120,000)	(137,000)	(34,599)	29
FURNITURE & EQUIPMENT				
04063 Cricket Pitch Covers	(24,550)	(18,050)	(6,895)	28
07029 Aged & Disability Minor Equipment	0	(67,082)	(1,354)	
FURNITURE & EQUIPMENT Total	(24,550)	(85,132)	(8,249)	34
INFORMATION COMMUNICATIONS TECHNOLOGY				
07000 Councillors` Computers	0	0	(15,535)	
07006 Computer Hardware	(103,800)	(103,800)	(88,094)	85
07007 Computer Software	(41,050)	(65,795)	(34,125)	83
INFORMATION COMMUNICATIONS TECHNOLOGY Total	(144,850)	(169,595)	(137,754)	95
INFRASTRUCTURE				
09001 Local Roads Resealing	(850,000)	(805,000)		
09007 Local Roads Improvements (Roads to Recovery)	(3,135,319)	(3,135,319)	(2,446,202)	
09008 Local Roads Improvements	(280,000)	(163,000)	(147,973)	
09009 Gravel Resheeting - Local Roads	(205,000)	(205,000)	(88,043)	
09013 Somerset Estate Road Infrastructure	(240,000)	(240,000)	0	
09025 Footpaths & Trails	(250,000)	(272,500)	(209,014)	
09037 Fire Access Track	(2,000)	(2,000)	(92)	
09043 Periodic Footpath Maintenance	(27,000)	(27,000)	(26,745)	
09044 Periodic Bridge Rehabilitation	(150,000)	(150,000)	(35,079)	
09064 Black Spot Program (Sago Hill & Bells Road Haddon)	0		(531) (118,800)	
09065 Black Spot Program (2016-17)	0	(2,075,000)	(5,500)	
09066 Milton Street School Precinct INFRASTRUCTURE Total	(5,139,319)	(7,174,819)		
PARKS, OPEN SPACES & STREETSCAPES	(40,000)	(40,000)	(25,907)	65
04021 Refurbishment of Playgrounds	(2,000)	(2,000)		
04024 Fencing	(42,000)	(42,000)		
PARKS, OPEN SPACES & STREETSCAPES Total	(42,000)	(42,000)	(20,007)	

Monthly Capita	I Expenditure Report:	9 Months to 31	March 2017
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Original		Actual &	
Budget	Forecast	Commitments	
\$	\$	\$	75%
		- 74	
(259,000)			88
0			
(190,000)			
0			
(195,000)			98
(95,000)	(95,000)		88
(75,000)	(75,000)		73
(27,000)	(27,000)		
(27,000)	(27,000)		
(250,000)	(250,000)	(219,550)	88
(15,000)	(15,000)	0	
0	(5,649)	(5,649)	
0	0	(5,950)	
(1,378,000)	(1,888,040)	(1,001,165)	73
(100,000)	(110,000)	(109 106)	109
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(150,000)	(1,340,043)	(000,040)	
The second secon			
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0			
(773,000)	(2,522,953)	(2,271,314	) 29
	(50,000) (259,000) (259,000) (190,000) (195,000) (195,000) (27,000) (27,000) (27,000) (250,000) (15,000) (100,000) (100,000) (100,000) (150,000) (150,000) (150,000) (150,000) (150,000) (150,000) (145,000) (145,000) (145,000) (145,000) (145,000)	Budget   Forecast   \$   \$   \$   \$   \$   \$   \$   \$   \$	Sudget

Monthly Budget Report: Month Ending March 2017 Corporate Summary

	Corporate Summary					
	Original		Actual &			
	Budget	Forecast		Actual / Budget		
	\$	\$	\$	75%		
00 CITIZEN & CUSTOMER SERVICE						
Expenditure	(1,011,034)	(1,032,416)	(802,819)	79		
Income	6,409	6,409	8,090	126		
00 CITIZEN & CUSTOMER SERVICE Total	(1,004,625)	(1,026,007)	(794,729)	79		
01 CIVIC LEADERSHIP						
Expenditure	(2,865,469)	(2,903,279)	(1,952,962)	68		
Income	157,007	157,007	154,714	99		
01 CIVIC LEADERSHIP Total	(2,708,462)	(2,746,272)	(1,798,248)	66		
02 ECONOMIC DEVELOPMENT						
Expenditure	(587,958)	(877,672)	(544,338)	93		
Income	73,822	287,405	139,427	189		
02 ECONOMIC DEVELOPMENT Total	(514,136)	(590,267)	(404,912)	79		
03 ENVIRONMENT & LAND USE PLAN						
Expenditure	(3,413,782)	(3,603,180)	(2,403,489)	70		
Income	1,158,434	1,250,443	861,184	74		
03 ENVIRONMENT & LAND USE PLAN Total	(2,255,348)	(2,352,737)	(1,542,305)	68		
04 FINANCIAL MANAGEMENT						
Expenditure	(2,554,273)	(2,560,747)	(1,632,930)	64		
Income	25,487,818	25,487,818	23,050,432	90		
04 FINANCIAL MANAGEMENT Total	22,933,545	22,927,071	21,417,503	93		
05 HUMAN SUPPORT SERVICES						
Expenditure	(8,187,762)	(8,278,041)	(5,815,323)	71		
Income	5,469,624	5,483,206	4,222,833	77		
05 HUMAN SUPPORT SERVICES Total	(2,718,138)	(2,794,835)	(1,592,490)	59		
06 REC & COMMUNITY DEVELOPMENT						
Expenditure	(7,084,293)	(7,462,744)	(4,323,325)	61		
Income	4,725,418	6,371,454	842,727	18		
06 REC & COMMUNITY DEVELOPMENT Total	(2,358,875)	(1,091,290)	(3,480,598)	148		
07 ROADS & STREETS INFRASTRUCTURE						
Expenditure	(9,990,529)	(10,159,242)	(8,377,280)	84		
Income	3,785,354	6,258,007	3,412,345	90		
07 ROADS & STREETS INFRASTRUCTURE To	(6,205,175)	(3,901,235)	(4,964,935)	80		
08 WASTE MANAGEMENT						
Expenditure	(2,249,570)	(2,303,985)	(1,570,724)			
Income	2,253,752	2,253,752	2,141,738			
08 WASTE MANAGEMENT Total	4,182	(50,233)	571,014	13,65		
10 CLEARING						
Expenditure	(4,286,703)	(4,332,676)	(3,227,351)			
Income	4,286,703	4,332,676				
10 CLEARING Total	0	0	(75,203)			
Total	5,172,968	8,374,197	7,335,097	14		

Monthly Budget Report:- Month Ending 31 March 2017

	Key Strategic Area Repo			Actual / Orig
(SA	Original Budget	Forecast	Actuals	Budget
	\$	\$	\$	75%
00 CITIZEN & CUSTOMER SERVICE				
100 COMMUNICATIONS & MARKETING				
Expenditure	(653,128)	(673,030)	(493,655)	76
Income	2,931	2,931	4,261	145
100 COMMUNICATIONS & MARKETING Total	(650,197)	(670,099)	(489,394)	75
101 CUSTOMER SERVICE CENTRES				
Expenditure	(357,906)	(359,386)	(309,163)	86
Income	3,478	3,478	3,829	110
101 CUSTOMER SERVICE CENTRES Total	(354,428)	(355,908)	(305,334)	86
00 CITIZEN & CUSTOMER SERVICE Total	(1,004,625)	(1,026,007)	(794,728)	79

# GOLDEN PLAINS SHIRE COUNCIL Monthly Budget Report:- Month Ending 31 March 2017

Key Strategic Area Report

KSA	Original Budget	Favoant	Actuals	Actual / Orig Budget
NOA	Original Budget	Forecast	1	75%
01 CIVIC LEADERSHIP	3	3	S	75%
110 GOVERNANCE				
Expenditure	(881,399)	(894,033)	(624,401)	71
Income	7,057	7,057		146
110 GOVERNANCE Total			10,317	70
TO GOVERNANCE TOTAL	(874,342)	(886,976)	(614,084)	70
111 ELECTIONS				
Expenditure	(169,930)	(170,038)	(143,714)	85
Income	410	410	600	146
111 ELECTIONS Total	(169,520)	(169,628)	(143,114)	84
112 MEETINGS				
Expenditure	(99,193)	(95,438)	(59,069)	60
Income	10	10	10	100
112 MEETINGS Total	(99,183)	(95,428)	(59,059)	60
113 STRATEGIC & SERVICE PLANNING				
Expenditure	(903,956)	(900,781)	(660,550)	73
Income	12,671	12,671	18,544	146
113 STRATEGIC & SERVICE PLANNING Total	(891,285)	(888,110)	(642,006)	72
114 EMERGENCY MGT PLAN & SES				
Expenditure	(393,829)	(422,126)	(235,029)	60
Income	135,252	135,252	122,913	91
114 EMERGENCY MGT PLAN & SES Total	(258,577)	(286,874)	(112,116)	43
115 RISK MANAGEMENT AND O H & S				
Expenditure	(417,162)	(420,863)	(230,200)	55
Income	1,607	1,607	2,329	145
115 RISK MANAGEMENT AND O H & S Total	(415,555)	(419,256)	(227,871)	55
01 CIVIC LEADERSHIP Total	(2,708,462)	(2,746,272)	(1,798,250)	66

Monthly Budget Report: - Month Ending 31 March 2017 Key Strategic Area Report

Key Strategic Area Repor	•		Actual / Orig
Original Budget	Forecast	Actuals \$	Budget
\$	\$		75%
(587,958)	(877,672)	(544,338)	93
73,822	287,405	139,427	189
(514,136)	(590,267)	(404,911)	79
(514,136)	(590,267)	(404,911)	79
	Original Budget (587,958) 73,822 (514,136)	Original Budget Forecast (587,958) (877,672) (73,822 287,405 (514,136) (590,267)	Original Budget Forecast Actuals  (587,958) (877,672) (544,338)  73,822 287,405 139,427  (514,136) (590,267) (404,911)

Monthly Budget Report: - Month Ending 31 March 2017 Key Strategic Area Report

	ey Strategic Area Repo			Actual / Orig
KSA	Original Budget	Forecast	Actuals	Budget
	S	\$	\$	75%
03 ENVIRONMENT & LAND USE PLAN				
300 LAND USE PLANNING				770
Expenditure	(1,266,763)	(1,415,634)	(888,671)	70
Income	522,044	602,044	374,310	72
300 LAND USE PLANNING Total	(744,719)	(813,590)	(514,361)	69
301 BUILDING CONTROL				
Expenditure	(378,237)	(379,558)	(260,382)	69
Income	62,699	62,699	53,784	86
301 BUILDING CONTROL Total	(315,538)	(316,859)	(206,598)	65
303 FIRE PROTECTION				
Expenditure	(275,125)	(303,462)	(195,568)	71
Income	38,568	46,955	61,018	158
303 FIRE PROTECTION Total	(236,557)	(256,507)	(134,550)	57
304 ENVIRONMENTAL MANAGEMENT				
Expenditure	(448,224)	(447,450)	(334,538)	75
Income	61,486	65,108	55,436	90
304 ENVIRONMENTAL MANAGEMENT Total	(386,738)	(382,342)	(279,102)	72
305 COMMUNITY PROTECTION				
Expenditure	(598,307)	(606,218)	(402,014)	67
Income	308,313	308,313	173,455	56
305 COMMUNITY PROTECTION Total	(289,994)	(297,905)	(228,559)	79
306 PUBLIC HEALTH				
Expenditure	(447,126)	(450,858)	(322,316)	72
Income	165,324	165,324	143,182	87
306 PUBLIC HEALTH Total	(281,802)	(285,534)	(179,134)	64
03 ENVIRONMENT & LAND USE PLAN Total	(2,255,348)	(2,352,737)	(1,542,304)	61

Monthly Budget Report: - Month Ending 31 March 2017 Key Strategic Area Report

KSA	Original Budget	Forecast	Actuals S	Actual / Orlg Budget 75%
	\$	\$		
04 FINANCIAL MANAGEMENT				
400 GENERAL REVENUE				
Expenditure	(2,376)	(2,376)	(1,729)	73
Income	24,771,651	24,771,651	22,553,327	91
400 GENERAL REVENUE Total	24,769,275	24,769,275	22,551,598	91
401 PROPERTY & RATING				
Expenditure	(789,524)	(791,832)	(581,192)	74
Income	383,005	383,005	418,532	109
401 PROPERTY & RATING Total	(406,519)	(408,827)	(162,660)	40
402 STATUTORY REPORTING & BUDGETING				
Expenditure	(371,311)	(372,455)	(237,386)	64
Income	2,680	2,680	3,913	146
402 STATUTORY REPORTING & BUDGETING Total	(368,631)	(369,775)	(233,473)	63
403 PROCUREMENT & CONTRACT MANAGEMENT				
Expenditure	(392,346)	(393,882)	(264,960)	68
Income	2,575	2,575	3,752	146
403 PROCUREMENT & CONTRACT MANAGEMENT Total	(389,771)	(391,307)	(261,208)	67
404 RECORDS MANAGEMENT				
Expenditure	(272,896)	(274,199)	(200,663)	74
Income	900	900	1,300	144
404 RECORDS MANAGEMENT Total	(271,996)	(273,299)	(199,363)	73
406 BORROWINGS				
Expenditure	(356,823)	(356,823)	(266,082)	. 75
406 BORROWINGS Total	(356,823)	(356,823)	(266,082)	75
408 PLANT REPLACEMENT				
Expenditure	(368,997)	(369,180)	(80,918)	22
Income	327,007	327,007	69,609	2
408 PLANT REPLACEMENT Total	(41,990)	(42,173)	(11,309)	27
04 FINANCIAL MANAGEMENT Total	22,933,545	22,927,071	21,417,503	99

## Monthly Budget Report: - Month Ending 31 March 2017

Key Strategic Area Report

KSA	Original Budget	Forecast	Actuals	Actual / Orig Budget
	s	s	s	75%
05 HUMAN SUPPORT SERVICES				
500 MATERNAL & CHILD HEALTH				
Expenditure	(640,180)	(643,720)	(442,557)	69
Income	188,054	188,054	164,045	87
500 MATERNAL & CHILD HEALTH Total	(452,126)	(455,666)	(278,512)	62
501 CHILDRENS SERVICES				
Expenditure	(381,970)	(388,036)	(295,183)	77
Income	11,759	11,759	2,657	23
501 CHILDRENS SERVICES Total	(370,211)	(376,277)	(292,526)	79
AGED & DISABILITY SERVICES				
502 HACC FOR YOUNGER PEOPLE				
Expenditure	(1,926,844)	(625,350)	(556,070)	29
Income	1,323,345	343,335	309,237	23
502 HACC FOR YOUNGER PEOPLE Total	(603,499)	(282,015)	(246,833)	41
509 COMMONWEALTH HOME SUPPORT PROGRAM				
Expenditure	0	(1,310,368)	(796,508)	
Income	0	980,012	736,242	
509 COMMONWEALTH HOME SUPPORT PROGRAM	0	(330,356)	(60,266)	
AGED & DISABILITY SERVICES Total	(603,499)	(612,371)	(307,099)	51
503 COMMUNITY TRANSPORT				
Expenditure	(244,670)	(245,442)	(145,340)	59
Income	40,340	40,340	8,944	22
503 COMMUNITY TRANSPORT Total	(204,330)	(205,102)	(136,396)	67
504 COMMUNITY CENTRES				
Expenditure	(1,130,007)	(1,137,602)	(728,157)	64
Income	136,261	141,416	91,524	67
504 COMMUNITY CENTRES Total	(993,746)	(996,186)	(636,633)	64
506 KINDERGARTENS				
Expenditure	(732,844)	(752,012)	(621,438)	85
Income	762,915	771,340	714,770	94
506 KINDERGARTENS Total	30,071	19,328	93,332	310
507 BANNOCKBURN CHILDRENS SERVICES CENTRE				
Expenditure	(2,767,993)	(2,811,800)	(2,071,355)	75
Income	2,715,938	2,715,938	2,088,358	77
507 BANNOCKBURN CHILDRENS SERVICES Total	(52,055)	(95,862)	17,003	33
508 FAMILY DAY CARE				
Expenditure	(363,254)	(363,711)	(158,714)	44
Income	291,012	291,012	107,057	37
508 FAMILY DAY CARE Total	(72,242)	(72,699)	(51,657)	72
05 HUMAN SUPPORT SERVICES Total	(2,718,138)	(2,794,835)	(1,592,488)	59

Monthly Budget Report:- Month Ending 31 March 2017

KSA	Original Budget	Forecast	Actuals	Actual / Orig Budget 75%
06 REC & COMMUNITY DEVELOPMENT			- 17	
505 HEALTH PROMOTION				
Expenditure	(505,717)	(648,624)	(387,855)	77
Income	442,180	500,880	395,000	89
505 HEALTH PROMOTION Total	(63,537)	(147,744)	7,145	11
600 COMMUNITY DEVELOPMENT				
Expenditure	(793,873)	(831,928)	(635,401)	80
Income	8,516	37,336	34,618	407
600 COMMUNITY DEVELOPMENT Total	(785,357)	(794,592)	(600,783)	76
601 LIBRARIES				
Expenditure	(476,926)	(476,982)	(449,417)	94
Income	408	408	598	147
601 LIBRARIES Total	(476,518)	(476,574)	(448,819)	94
602 ARTS & CULTURE				
Expenditure	(183,699)	(201,522)	(129,089)	70
Income	5,837	5,837	1,217	21
602 ARTS & CULTURE Total	(177,862)	(195,685)	(127,872)	72
603 YOUTH DEVELOPMENT				
Expenditure	(403,735)	(441,896)	(275,594)	68
Income	67,331	69,331	70,484	105
603 YOUTH DEVELOPMENT Total	(336,404)	(372,565)	(205,110)	61
604 RECREATION PLANNING				
Expenditure	(665,615)	(682,844)	(451,655)	68
Income	9,222	9,222	13,486	146
604 RECREATION PLANNING Total	(656,393)	(673,622)	(438,169)	67
605 RECREATION CONSTRUCTION				
Expenditure	(287,203)	(384,645)	(223,389)	78
Income	672,358	1,139,558	162,158	24
605 RECREATION CONSTRUCTION Total	385,155	754,913	(61,231)	16
606 RECREATION INFRASTRUCTURE MAINTENANCE				
Expenditure	(2,834,346)	(2,808,595)	(1,698,360)	60
Income	21,842	27,558	22,821	104
606 RECREATION INFRASTRUCTURE MAINTENANCE Total	(2,812,504)	(2,781,037)	(1,675,539)	60
607 MAJOR PROJECTS				
Expenditure	(905,952)	(949,881)	(54,107)	6
Income	3,497,724	4,582,724	141,846	4
607 MAJOR PROJECTS Total	2,591,772	3,632,843	87,739	3
608 VOLUNTEERS				
Expenditure	(27,227)	(37,827)	(18,457)	68
Income	0	600	500	
608 VOLUNTEERS Total	(27,227)	(37,227)	(17,957)	66
06 REC & COMMUNITY DEVELOPMENT Total	(2,358,875)	(1,091,290)	(3,480,596)	148

Monthly Budget Report: - Month Ending 31 March 2017

**Key Strategic Area Report** Actual / Orig Budget Actuals KSA Original Budget Forecast 75% 07 ROADS & STREETS INFRASTRUCTURE 700 SEALED RD RTNE MTCE (1,468,431) (1,422,965)(1,057,614)72 Expenditure 198,911 65 198,911 128,408 Income 73 (1,269,520) (1,224,054) (929, 206)700 SEALED RD RTNE MTCE Total 701 LOCAL ROADS RESEALING (1,881,055) 74 (1,880,863)(1,397,577)Expenditure 1,063 146 1,063 Income (1,879,992) (1,879,800)(1,396,021)74 701 LOCAL ROADS RESEALING Total 702 LOCAL ROADS REHABILITATION (1,550,036) 105 (1,669,952) (1,760,319)Expenditure 146 599 (1,669,543) (1,549,627) 105 702 LOCAL ROADS REHABILITATION Total (1,759,720)703 LOCAL ROADS IMPROVEMENTS (60,924)(61,083)(50,967)84 Expenditure 97 3,136,137 5,561,137 3,030,634 Income 3,075,213 5,500,054 2,979,667 97 703 LOCAL ROADS IMPROVEMENTS Total 704 GRAVEL ROADS ROUTINE MAINT. (643,797) (795, 428)106 (680,391) Expenditure 20,403 20,403 13.791 68 Income (775,025) 107 (623,394) (666,600) 704 GRAVEL ROADS ROUTINE MAINT. Total 705 GRAVEL RESHEETING (1,091,336) (1,091,420) 77 (841,031)Expenditure 409 146 Income 77 705 GRAVEL RESHEETING Total (1,091,011) (1,090,927)(840, 432)706 BRIDGE MAINTENANCE (488,954)71 (531,313)(378, 241)Expenditure 3,470 2,643 76 Income (527,843) (485, 484)(375,598)71 706 BRIDGE MAINTENANCE Total 707 TREE CLEARING (348,485) (286,244) (291,724)84 Expenditure 100 Income (348,483) (286,242) 84 (291,722)707 TREE CLEARING Total

# GOLDEN PLAINS SHIRE COUNCIL Monthly Budget Report: - Month Ending 31 March 2017

Key Strategic Area Report

KSA	Original Budget	Forecast Actuals		Actual / Orig Budget
		Forecast	Actuals	75%
709 GRAVEL PITS				
Expenditure	(243,863)	(329,725)	(202,643)	83
Income	200,003	200,003	81,103	41
709 GRAVEL PITS Total	(43,860)	(129,722)	(121,540)	277
710 ASSET MANAGEMENT				
Expenditure	(391,067)	(450,414)	(357,952)	92
Income	70,853	70,853	79,952	113
710 ASSET MANAGEMENT Total	(320,214)	(379,561)	(278,000)	87
717 DRAINAGE MAINT. TOWNSHIPS & RURAL	<del>                                     </del>			
Expenditure	(348,307)	(424,058)	(471,019)	135
Income	19,171	19,171	16,455	86
717 DRAINAGE MAINT. TOWNSHIPS & RURAL Total	(329,136)	(404,887)	(454,564)	138
718 PRIVATE WORKS				
Expenditure	(87,077)	(87,149)	(15,335)	18
Income	100,503	100,503	2,614	3
718 PRIVATE WORKS Total	13,426	13,354	(12,721)	95
719 LINEMARKING, GUIDEPOSTS & SIGN				
Expenditure	(250,183)	(254,600)	(175,318)	70
Income	5,959	5,959	3,851	65
719 LINEMARKING, GUIDEPOSTS & SIGN Total	(244,224)	(248,641)	(171,467)	70
720 STREET LIGHTING				
Expenditure	(127,118)	(127,118)	(71,317)	56
720 STREET LIGHTING Total	(127,118)	(127,118)	(71,317)	56
721 TOWNSHIPS MAINTENANCE				
Expenditure	(650,297)	(702,020)	(446,670)	69
Income	27,652	27,652	19,539	71
721 TOWNSHIPS MAINTENANCE Total	(622,645)	(674,368)	(427,131)	69
723 BUS SHELTERS				
Expenditure	(12,475)	(20,055)	(20,732)	166
Income	0	7,580	0	
723 BUS SHELTERS Total	(12,475)	(12,475)	(20,732)	166
724 PATHS & TRAILS				
Expenditure	(185,041)	(186,918)	(158,430)	86
Income	409	40,482	30,599	7,481
724 PATHS & TRAILS Total	(184,632)	(146,436)	(127,831)	69
07 ROADS & STREETS INFRASTRUCTURE Total	(6,205,175)	(3,901,235)	(4,964,935)	80

# GOLDEN PLAINS SHIRE COUNCIL Monthly Budget Report: Month Ending 31 March 2017

Key Strategic Area Report

KSA				Actual / Orig
	Original Budget	Forecast	Actuals	Budget
00 1110000 14 1114 0 0 14 17 17	\$	\$	S	75%
08 WASTE MANAGEMENT				
800 GARBAGE COLLECTION	40.000.000	10.1.10.0=0\		
Expenditure	(2,076,683)	(2,119,258)	(1,410,175)	68
Income	2,245,590	2,245,590	2,130,210	95
800 GARBAGE COLLECTION Total	168,907	126,332	720,035	426
801 MUNICIPAL TIPS				
Expenditure	(110,661)	(110,877)	(95,976)	87
Income	7,873	7,873	11,107	141
801 MUNICIPAL TIPS Total	(102,788)	(103,004)	(84,869)	83
802 LITTER CONTROL				
Expenditure	(62,226)	(73,850)	(64,572)	104
Income	289	289	421	146
802 LITTER CONTROL Total	(61,937)	(73,561)	(64,151)	104
08 WASTE MANAGEMENT Total	4,182	(50,233)	571,015	13,654
10 CLEARING				
ONCOST CLEARING				
Expenditure	(3,308,077)	(3,354,050)	(2,610,600)	79
Income	3,308,077	3,354,050	2,501,372	76
ONCOST CLEARING Total	0	0	(109,228)	
PLANT CLEARING				
Expenditure	(978,626)	(978,626)	(616,752)	63
Income	978,626	978,626	650,777	66
PLANT CLEARING Total	0	0	34,025	
10 CLEARING Total	0	0	(75,203)	
Total	5,172,968	8,374,197	7,335,097	142