



GOLDEN PLAINS SHIRE

BUDGET REPORT

**3 Months Ended
30 September 2017**

INCOME STATEMENT For 3 Months Ended 30 September 2017

The Income Statement shows total operating revenue of \$26.3m and total operating expenditure of \$10m which results in a year to date surplus of \$16.3m. This is \$376k favourable compared to the adopted budget to 30 September 2017 and is considered timing differences at this stage.

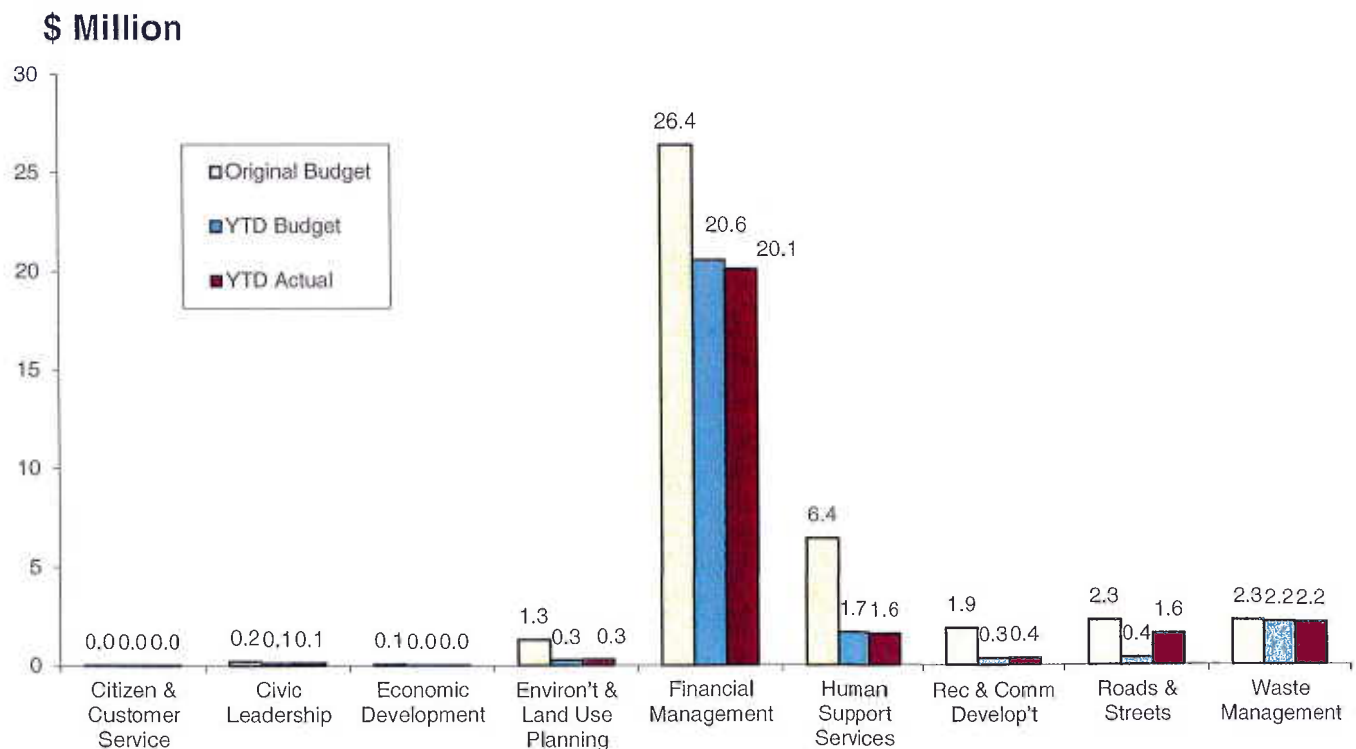
The forecast figures reported in the Statements reflect the original budget adopted by Council, adjusted for roll forwards from 2016-17 and budget reallocations.

Roll Forwards – These are committed expenditure items that for one reason or another have not been completed in the year they were budgeted, but must be delivered in the subsequent year/s. These most often relate to funded projects.

Budget Reallocations – This is where expenditure allocated to a particular project/program is reallocated to another project to ensure overall costs meet the adopted budget.

The following charts provide a graphical summary of the Year to Date (YTD) revenue and expenditure, by program, compared to the original budget adopted by Council.

REVENUE SUMMARY



The above graph shows the original budget, the YTD budget and the YTD actual revenue. All areas of revenue are expected to achieve the original budget unless stated below. The following comments provide explanation on variances to budget.

Economic Development

- Total annual revenue is forecast to be \$100k favourable to budget due to the anticipated funding relating to the Three Trails project. This revenue will be offset by increase expenditure to deliver the project.

Financial Management

- Federal Assistance Grants (FAG's) will be \$2.5 million below budget due to:
 - FAG's funding being \$188k greater than budget; and
 - \$2.7m being received in advance in June 17.

Recreation and Community Development

- Total annual revenue is forecast to be \$2.0m favourable to budget primarily due to the anticipated funding relating to projects awaiting completion from 2016-17. These include:
 - Bannockburn soccer commercial kitchen (\$100k);
 - Inverleigh sporting complex lighting (\$220k); and
 - Bannockburn Heart (\$1.8m).

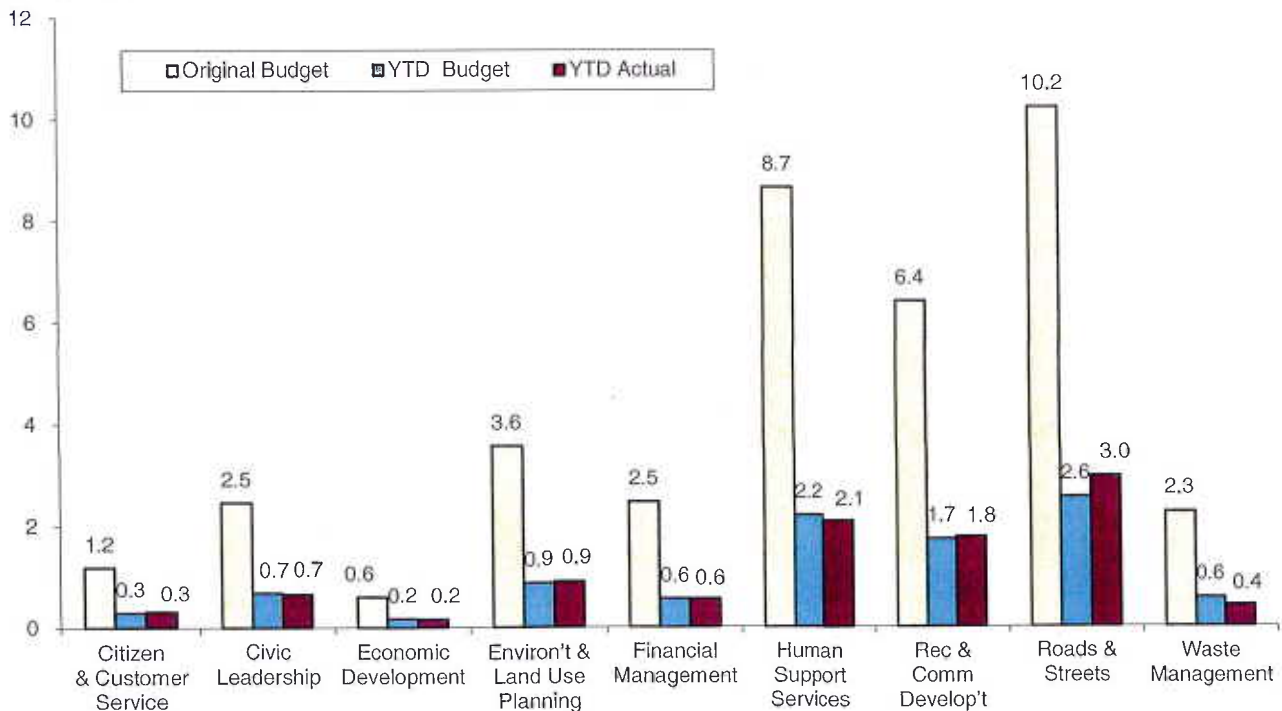
Roads and Streets Infrastructure

- Year to Date actual is exceeding budget primarily due to receiving \$1.2m of funding relating to the Black Spot program, which was budgeted to be completed last financial year.
- Total annual revenue is forecast to be \$1.7m favourable to budget primarily due to:
 - \$2.0m in additional revenue relating to the completion of the Black Spot program (\$1.86m) and Natural Disaster funding from 2016 floods (\$169k).
 - \$300k reduction in revenue due to 50% of the funding for Gumley Road reconstruction being received earlier than anticipated, in 2016-17.

In summary, the only revenue variance that will permanently impact Council's financial position relates to the \$188k increase in FAG's funding. All other variances to budget relate to timing issues and will not have an impact of Council's long term financial position.

EXPENDITURE SUMMARY

\$ Million



The above graph shows the original budget, the YTD budget and the YTD actual expenditure. The level of expenditure is generally consistent with the original budget. The following provides further comment on the timing of some expenditure items.

Economic development

- Total annual expenditure is forecast to exceed the original budget by \$146k due to the need to complete 2016-17 projects. Primarily the Three Trails project (\$132k) which is funded by a combination of grants, community contribution and Council contribution.

Environment and Land Use Planning

- Total annual expenditure is forecast to exceed the original budget by \$168k due to the need to complete 2016-17 projects. This includes the Inverleigh Flood Study (\$70k), Northern Settlement Strategy (\$20k), MSS review (\$6k) and other strategic planning projects.

Recreation and Community Development

- Total annual expenditure is forecast to exceed the original budget by \$239k due to the need to complete 2016-17 projects. Primarily, relocation of Bannockburn Playgroup (\$120k) Inverleigh Kindergarten minor works (\$55k) and Youth Services program (\$20k)

Roads and Streets Infrastructure

- YTD expenditure is above budget primarily due to increased costs in tree clearing, drainage and gravel road maintenance. Although, this area is currently \$400k over budget it is anticipated the overall result will achieve budget.
- The annual forecast expenditure of \$10.5m includes expenditure from last years projects that require completion in 2017-18. The largest of these relates to the Natural Disaster funding of \$169k.

Adjusted Underlying Result

The adjusted underlying result is forecast to be a deficit of \$724k. This decrease does not represent a permanent impact on Council's financial position as the variance is primarily due to the timing of 2016-17 project/programs. I.e. projects that were budgeted for in 2016-17 are now forecast to be delivered in 2017-18.

	Budget 2017-18 \$'000	Forecast 2017-18 \$'000	Variance 0
Total Comprehensive Result	2,987	5,966	2,979
Non-recurrent grants used to fund capital expenditure	(1,332)	(4,950)	(3,618)
Non-monetary asset contributions	(1,000)	(1,000)	-
Other contributions to fund capital expenditure	(740)	(740)	-
Adjusted Underlying Deficit	(85)	(724)	(639)

BALANCE SHEET

As at 30 September 2017

The tables and notes below provide further detail on certain items in the Balance Sheet

Receivables

	Annual Budget			As at 30 Sept \$'000
	Original \$'000	Forecast \$'000	Movem'nt \$'000	
Rates and Garbage Debtors	1,189	1,489	300	19,025
Other Debtors	1,335	1,100	(235)	555
Total Receivables	2,524	2,589	65	19,580

As mentioned previously, rate notices are issued at the beginning of the financial year. Therefore, the receivable balance will reduce significantly as each instalment date passes (end of November, February and May) and for those paying 'in full', the payment date of 15 February 2018.

Other receivables primarily consist of items such as grants, pension rebates and fees and charges.

The following provides a summary of Council's Other Debtors that have been outstanding for more than 90 days.

Debtor > 90 Days	\$'000
Home/Personal Care Fees – 21 Clients	3
Fire Hazard Notices – 27 Properties	17
Other	24
Total	44

Home and Personal Care clients are reviewed regularly for their ability to pay, and services or rates are amended accordingly. Many clients are on payment plans and several have been delayed due to the fact they are to be settled as part of a TAC claim.

Outstanding monies relating to fire hazard notices accumulate interest and are generally attached as a charge against the property.

\$20k of 'Other' debtors relates to a number of payments owing from the State Revenue Office. \$8k of this has since been received, with \$12k remaining.

Land Held for Resale

	Annual Budget			As at 30 Sept \$'000
	Original \$'000	Forecast \$'000	Movem't \$'000	
Bakers Lane – Stage 4	322	322	-	322
Total Land Held for Resale	322	322	-	322

This balance relates to the undeveloped value of land for Stage 4.

Borrowings

	Start Year	End Year	Annual Budget			As at 30 Sep \$'000
			Original \$'000	Forecast \$'000	Movem't \$'000	
B'Burn Rec Precinct – Land^	2009	2034	2,479	2,479	-	2,479
B'Burn Rec Precinct – Infrastr.	2010	2020	353	353	-	459
B'Burn Cultural Centre	2010	2020	101	101	-	138
Parkers Road Bridge R'ment	2011	2021	129	129	-	153
Linton Town Precinct	2011	2021	42	42	-	50
Meredith Visitor Centre	2011	2021	42	42	-	50
LASF DB Plan Contribution^	2013	2023	1,560	1,560	-	1,560
Haddon Rec Reserve Upgrade^	2013	2023	134	134	-	134
GP Food Production Precinct^	2014	2024	1,230	1,230	-	1,230
Somerset Estate and The Well^	2014	2024	797	797	-	797
B'burn Civic Heart^	2016	2025	150	150	-	150
Smythesdale Sports Oval^	2017	2027	150	150	-	150
Woody Yaloak Eques upgrade*	2017	2027	68	90	22	90
BCSC Redevelopment	2018	2028	500	500	-	-
RDV Project	2018	2028	150	150	-	-
Total Borrowings			7,885	7,907	22	7,440

^ These loans have been financed utilising the Local Government Funding Vehicle (LGFV) - \$6.5m.

The \$22k movement relating to the Woody Yaloak Equestrian upgrade has resulted from refinancing the loan from ANZ to the LGFV in the previous year to take advantage of interest savings. The adopted budget assumed this would continue as a principle and interest loan until 30 June 2018.

Net Assets

	Annual Budget			As at 30
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Sept \$'000
Total Assets	450,524	454,195	3,671	465,650
Total Liabilities	13,991	15,871	(1,880)	17,004
Net Assets	436,533	438,325	1,792	448,646

The Net Assets balance at 30 June 2018 is forecast to be \$1.8m greater than the original budget.

STATEMENT OF CASH FLOWS For 3 Months Ended 30 September 2017

As shown in the following table the forecast cash balance, compared to the original budget at 30 June 2018 is forecast to be \$3.81m favourable. This is primarily due to the assumption that the Federal Government will once again distribute 50% (\$2.7m) of the 2018-19 FAG's funding early in June 2018. The balance of the favourable movement relates to timing issues in relation to payment of suppliers and receipt of revenue.

The forecast increase in 'payments to suppliers' and 'investing activities' (capital) are the result of expenditure rolled forward from 2016-17, but these amounts are largely offset by the increased opening cash balance and the forecast increase in 'Grant' revenue.

	Annual Budget			Year to Date	
	Original \$'000	Forecast \$'000	Movem'nt \$'000	Actual \$'000	% of Orig Bud 25%
Opening Cash	5,636	13,358	7,722	13,358	
Cash Receipts	41,399	45,355	3,956	9,398	22%
Cash Payments	(40,455)	(48,319)	(7,864)	(10,780)	26%
Increase/(Decrease) in Cash	(943)	(2,964)	(3,908)	(1,382)	
Closing Cash	6,580	10,394	3,814	11,976	

Projected Cash Flow

The following graph demonstrates how Council's cash balance fluctuates during the year. It shows the cash balance steadily reducing to January, before increasing significantly when the bulk of rate payments are received. The projected balance of \$7.69m differs by \$2.7m from the forecast of \$10.39m as it does not include the assumption that the FAG's funding will be received in advance again.

The projected cash flow is used to assist management in making informed investment and financing decisions.



Cash and Investments

The following is a summary of where Council's operating funds were being held at 30 September 2017. All funds are invested in accordance with Standard Operating Procedure 3014 – Investment of Cash Reserves.

Maturity Date	Financial Institution (Current Interest Rate)	As at 30 Sep \$'000
At Call	Bendigo Bank – Operating (1.00%)	1,574
At Call	ANZ Bank – Operating (1.05%)	666
At Call	Members Equity Bank (1.75%)	1,705
14 Jun 18	Bendigo & Adelaide Bank (2.60%)*	1,500
14 Nov 17	ME Bank (2.50%)	506
21 Nov 17	ME Bank (2.50%)	500
27 Nov 17	Bank of Melbourne (2.50%)	1,000
5 Dec 17	National Australia Bank (2.45%)	1,000
5 Dec 17	ME Bank (2.57%)	1,015
13 Mar 17	Bank of Melbourne (2.59%)	1,000
4 Jan 18	ME Bank (2.49%)	1,510
Total		11,976

* These investments predominately relate to Council's employee provision obligations.

Council also has the following long term investments totalling \$1.38m. These investments relate to Council's sinking fund it has established to meet its commitment in relation to the repayment of the Local Government Funding Vehicle (LGFV) in November 2019.

Maturity Date	Financial Institution (Current Interest Rate)	As at 30 Sep \$'000
8 Oct 19	P&N Bank (3.00%)	849
7 Oct 19	Bendigo & Adelaide Bank (2.80%)	528
Total		1,377

The cash balance is consistent with the original budget and will be sufficient to fund Council's budgeted commitments through to 30 June 2018. It will also be sufficient to meet Council's retained earning commitments, such as employee entitlements, funds held in trust and to deliver projects from the prior year.

STATEMENT OF CAPITAL WORKS For 3 Months Ended 30 September 2017

	Annual Budget		Year to Date		
	Original \$'000	Forecast \$'000	Original Budget \$'000	Actual \$'000	Variance \$'000
Property	2,653	5,254	525	292	(233)
Plant and Equipment	1,499	2,460	717	982	265
Infrastructure	5,098	6,891	1,244	1,641	397
Total	9,210	14,605	2,486	2,915	429

The \$5.4m increase in the forecast capital works program primarily relates to projects rolled forward from 2016-17. The completion of these same projects is the primary explanation for the Year to Date expenditure being \$429k ahead of budget.

GOLDEN PLAINS SHIRE COUNCIL

Income Statement

For 3 Months Ended 30 September 2017

	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	%
	\$	\$	\$	\$	\$	
Operating Revenue						
Rates and Charges	21,195,396	21,195,396	21,135,396	21,146,937	11,541	0
Grants - Operating	10,140,426	10,327,243	1,930,538	2,180,151	249,612	13
Grants - Capital	2,298,000	5,916,993	1,106,102	1,413,169	307,067	28
Contributions and Recoupments - Monetary	1,772,610	1,829,523	296,072	509,255	213,183	72
Contributions and Recoupments - Non Monetary	1,000,000	1,000,000	0	0		
Statutory Fees and Charges	412,100	412,100	103,052	192,407	89,355	87
User Fees and Charges	3,065,598	3,065,598	727,126	727,258	132	0
Other Income	350,000	350,000	87,501	76,817	(10,684)	(12)
Net Gain/(Loss) on Disposals	2,000	2,000	500	5,169	4,669	934
Total Operating Revenue	40,236,130	44,098,853	25,386,287	26,251,162	864,875	3
Operating Expenditure						
Materials and Services	(10,728,584)	(11,612,062)	(3,086,422)	(4,083,410)	(996,988)	(32)
Employee Benefits	(18,194,202)	(18,194,202)	(4,365,886)	(3,826,412)	539,474	12
Depreciation	(7,719,214)	(7,719,214)	(1,929,802)	(1,866,568)	63,234	3
Finance Costs	(346,194)	(346,194)	(21,254)	(86,129)	(64,875)	(305)
Other Expenses	(258,315)	(258,315)	(70,253)	(98,959)	(28,706)	(41)
Bad Debts	(2,621)	(2,621)	(657)	(1,959)	(1,302)	(198)
Total Operating Expenditure	(37,249,130)	(38,132,608)	(9,474,274)	(9,963,437)	(489,163)	(5)
Surplus/(Deficit) from Operations	2,987,000	5,966,245	15,912,013	16,287,724	375,711	2

GOLDEN PLAINS SHIRE COUNCIL

Budgeted Standard Balance Sheet

as at 30 September 2017

	Original Budget 30-Jun-18 \$	Forecast 30-Jun-18	Actual 30-Sep-17 \$
CURRENT ASSETS			
Cash Assets	6,580,000	10,894,360	11,975,957
Receivables	2,524,000	2,589,093	19,579,609
Inventories - Consumables	19,000	17,937	10,311
Land Held for Re-sale	322,000	322,272	322,272
Other Current Assets	53,000	297,347	405
Total Current Assets	9,498,000	13,621,010	31,888,554
NON-CURRENT ASSETS			
Land	23,432,100	23,432,100	23,432,100
Land Under Roads	4,325,592	4,332,055	4,332,055
Buildings Specialised	27,877,633	27,228,693	26,595,063
Buildings Unspecialised	6,732,716	2,764,748	2,155,784
Heritage Building	1,024,239	1,025,805	1,068,000
Parks, Open Spaces & Streetscapes	997,496	949,658	968,621
Recreational, Leisure & Community	7,036,854	5,194,354	5,165,983
Car Park	960,696	1,002,278	929,583
Furniture & Equipment	257,294	244,248	227,515
Plant & Machinery	4,154,740	4,154,537	4,157,790
Road	327,280,125	328,897,130	327,655,582
Bridges	18,180,561	17,836,931	17,616,947
Footpath	11,581,210	11,663,749	11,553,625
Drainage	3,909,676	3,764,450	3,857,177
Information Communications Technology	322,087	314,570	323,074
Work in Progress	-	4,925,743	1,449,242
Investment in Associate	792,000	739,826	739,826
Gravel Pit Rehabilitation	172,221	121,906	157,342
Sinking Fund Investment	1,939,000	1,931,532	1,376,532
Other Non-Current Investment	50,000	50,000	-
Total Non-Current Assets	441,026,240	440,574,313	433,761,841
TOTAL ASSETS	450,524,240	454,195,323	465,650,395
CURRENT LIABILITIES			
Payables	1,874,000	1,797,737	3,375,751
Interest-Bearing Liabilities	276,000	239,513	423,013
Employee Benefits	2,692,000	2,982,248	2,978,233
Trust Funds	184,000	205,815	247,880
Provision for Rehabilitation of Gravel Pit	15,000	60,000	44,010
Provision for Landfill Rehabilitation	-	50,000	50,000
Total Current Liabilities	5,041,000	5,335,313	7,118,887
NON-CURRENT LIABILITIES			
Interest-Bearing Liabilities	7,609,000	7,667,262	7,017,281
Employee Benefits	413,000	330,689	330,689
Provision for Rehabilitation of Gravel Pit	928,000	823,798	823,798
Provision for Landfill Rehabilitation	-	1,713,610	1,713,610
Total Non-Current Liabilities	8,950,000	10,535,359	9,885,378
TOTAL LIABILITIES	13,991,000	15,870,672	17,004,265
NET ASSETS	436,533,240	438,324,652	448,646,130
EQUITY			
Accumulated Surplus	436,533,240	438,324,652	448,646,130
TOTAL EQUITY	436,533,240	438,324,652	448,646,130
RECONCILIATION:			
Total Equity - Opening Balance	433,546,240	432,358,407	432,358,407
Surplus/(Deficit) for period	2,987,000	5,966,245	16,287,724
Total Equity - Closing Balance	436,533,240	438,324,652	448,646,131

GOLDEN PLAINS SHIRE COUNCIL
BUDGETED STATEMENT OF CASH FLOWS
For 3 Months Ended 30 September 2017

	Original Budget 2017-18 \$	Forecast 2017-18 \$	Actual 30-Sep-17 \$	Actual/ Budget 30-Sep-17 25%
CASH FLOWS FROM OPERATING ACTIVITIES (Inclusive of GST where applicable)				
Receipts from Ratepayers	21,176,000	21,195,396	3,267,447	15
Grants	12,740,000	16,470,283	4,366,704	34
Interest Received	332,000	350,000	70,953	21
User Fees	3,460,000	3,527,777	867,653	25
Contributions and Recoupments	1,693,417	1,878,741	569,839	34
Payments to Employees	(17,872,000)	(18,194,202)	(4,528,475)	25
Payments to Suppliers	(12,154,208)	(14,396,322)	(4,581,221)	38
Net GST Refunded	648,500	628,623	185,889	29
Net Cash Inflow from Operating Activities	10,023,710	11,460,296	218,790	2
CASH FLOWS FROM INVESTING ACTIVITIES (Net of GST)				
Payment for Land & Buildings	(2,653,000)	(5,801,088)	(67,190)	3
Payment for Infrastructure Assets	(4,366,000)	(5,537,107)	(686,665)	16
Payment for Plant & Machinery	(1,287,000)	(2,211,194)	(549,092)	43
Payment for Furniture & Equipment	(172,000)	(248,551)	(42,693)	25
Payment for Other Structures	(732,000)	(737,309)	(180,255)	25
Proceeds from Sale of Land	-	-	-	-
Proceeds from Sale of Assets	655,000	655,000	27,475	4
Net Cash Outflow from Investing Activities	(8,555,000)	(13,880,249)	(1,498,420)	18
CASH FLOWS FROM FINANCING ACTIVITIES				
Interest Paid	(346,000)	(346,194)	(86,129)	25
Repayment of Borrowings	(257,000)	(242,000)	(58,500)	23
Proceeds from Loan	650,000	650,000	-	0
LGFV Sinking Fund	(566,000)	(555,000)	-	0
Non Current Investment	(50,000)	(50,000)	-	0
Trust Funds	44,000	(644)	42,065	96
Net Cash Inflow from Financing Activities	(525,000)	(543,838)	(102,564)	20
Net Increase/(Decrease) in Cash Held	943,710	(2,963,791)	(1,382,195)	-146
Cash at start of year	5,636,291	13,358,151	13,358,151	237
Cash at end of year	6,580,000	10,394,360	11,975,957	182

GOLDEN PLAINS SHIRE COUNCIL

STATEMENT OF CAPITAL WORKS

For 3 Months Ended 30 September 2017

	Annual Budget		Year to Date		
	Original Budget \$'000	Forecast \$'000	Original Budget \$'000	Actual \$'000	Variance \$'000
Property					
Land	-	-	-	-	-
Land improvements	-	-	-	-	-
Total land	-	-	-	-	-
Buildings - specialised	1,988	4,494	521	286	(235)
Buildings - unspecialised	665	760	4	6	2
Heritage buildings	-	-	-	-	-
Building improvements	-	-	-	-	-
Leasehold improvements	-	-	-	-	-
Total buildings	2,653	5,254	525	292	(233)
Total property	2,653	5,254	525	292	(233)
Plant and equipment					
Heritage plant and equipment	-	-	-	-	-
Plant, machinery and equipment	1,287	2,221	664	929	265
Fixtures, fittings and furniture	30	97	8	35	27
Computers and telecommunications	142	142	45	18	(27)
Library books	-	-	-	-	-
Total plant and equipment	1,459	2,460	717	982	265
Infrastructure					
Roads	3,645	5,027	884	1,185	301
Bridges	525	525	131	11	(120)
Footpaths and cycleways	196	256	53	32	(21)
Drainage	-	-	-	-	-
Recreational, leisure and community facilities	512	908	120	398	278
Waste management	-	-	-	-	-
Parks, open space and streetscapes	130	85	33	11	(22)
Off street car parks	90	90	23	4	(19)
Other infrastructure	-	-	-	-	-
Total infrastructure	5,098	6,891	1,244	1,641	397
Total capital works expenditure	9,210	14,605	2,486	2,915	429
Represented by:					
New asset expenditure	3,189	6,053	943	173	(770)
Asset renewal expenditure	4,101	6,117	1,158	2,081	923
Asset expansion expenditure	1,318	1,814	238	560	322
Asset upgrade expenditure	602	621	147	101	(46)
Total capital works expenditure	9,210	14,605	2,486	2,915	429

GOLDEN PLAINS SHIRE COUNCIL
Monthly Budget Report: 3 Months to 30 September 2017
Corporate Summary

GL Account	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
	\$	\$	\$	\$	\$	%
00 CITIZEN & CUSTOMER SERVICE						
Expenditure	(1,184,234)	(1,186,580)	(293,992)	(316,639)	(22,647)	(8)
Income	16,888	16,888	4,221	2,855	(1,366)	(32)
00 CITIZEN & CUSTOMER SERVICE Total	(1,167,346)	(1,169,692)	(289,771)	(313,784)	(24,013)	(8)
01 CIVIC LEADERSHIP						
Expenditure	(2,461,559)	(2,495,376)	(677,954)	(664,614)	13,340	2
Income	207,307	207,307	136,326	144,844	8,518	6
01 CIVIC LEADERSHIP Total	(2,254,252)	(2,288,069)	(541,628)	(519,770)	21,858	4
02 ECONOMIC DEVELOPMENT						
Expenditure	(601,270)	(747,004)	(170,391)	(162,718)	7,673	5
Income	74,365	173,365	18,591	10,039	(8,552)	(46)
02 ECONOMIC DEVELOPMENT Total	(526,905)	(573,639)	(151,800)	(152,679)	(879)	(1)
03 ENVIRONMENT & LAND USE PLAN						
Expenditure	(3,569,721)	(3,737,755)	(866,549)	(902,646)	(36,097)	(4)
Income	1,311,858	1,318,858	277,634	313,098	35,464	13
03 ENVIRONMENT & LAND USE PLAN Total	(2,257,863)	(2,418,897)	(588,915)	(589,548)	(633)	(0)
04 FINANCIAL MANAGEMENT						
Expenditure	(2,465,521)	(2,467,744)	(558,324)	(557,267)	1,057	0
Income	26,407,792	26,407,792	20,566,966	20,129,695	(437,271)	(2)
04 FINANCIAL MANAGEMENT Total	23,942,271	23,940,048	20,008,642	19,572,429	(436,213)	(2)
05 HUMAN SUPPORT SERVICES						
Expenditure	(8,661,909)	(8,682,386)	(2,197,261)	(2,085,340)	111,921	5
Income	6,435,061	6,435,061	1,655,581	1,602,833	(52,748)	(3)
05 HUMAN SUPPORT SERVICES Total	(2,226,848)	(2,247,325)	(541,680)	(482,507)	59,173	11
06 REC & COMMUNITY DEVELOPMENT						
Expenditure	(6,413,573)	(6,652,289)	(1,729,900)	(1,769,165)	(39,265)	(2)
Income	1,850,042	3,872,656	330,689	350,041	19,352	6
06 REC & COMMUNITY DEVELOPMENT Total	(4,563,531)	(2,779,633)	(1,399,211)	(1,419,124)	(19,913)	(1)
07 ROADS & STREETS INFRASTRUCTURE						
Expenditure	(10,221,072)	(10,484,991)	(2,555,275)	(2,960,057)	(404,782)	(16)
Income	2,261,028	3,995,138	373,257	1,574,296	1,201,039	322
07 ROADS & STREETS INFRASTRUCTURE Total	(7,960,044)	(6,489,853)	(2,182,018)	(1,385,761)	796,257	36
08 WASTE MANAGEMENT						
Expenditure	(2,249,917)	(2,257,988)	(562,477)	(418,089)	144,388	26
Income	2,251,290	2,251,290	2,160,869	2,150,971	(9,898)	(0)
08 WASTE MANAGEMENT Total	1,373	(6,698)	1,598,392	1,732,883	134,491	8
10 CLEARING						
Expenditure	(3,769,812)	(3,769,812)	(942,452)	(1,272,342)	(329,890)	(35)
Income	3,769,812	3,769,812	942,454	1,117,929	175,475	19
10 CLEARING Total	0	0	2	(154,414)	(154,416)	
Total	2,986,855	5,966,242	15,912,013	16,287,724	375,711	2

GOLDEN PLAINS SHIRE COUNCIL
Monthly Budget Report:- Month Ending 30 September 2017
Key Strategic Area Report

KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
	\$	\$	\$	\$	\$	%
00 CITIZEN & CUSTOMER SERVICE						
100 COMMUNICATIONS & MARKETING						
Expenditure	(730,120)	(731,571)	(185,188)	(203,565)	(18,377)	(10)
Income	9,701	9,701	2,424	1,386	(1,038)	(43)
100 COMMUNICATIONS & MARKETING Total	(720,419)	(721,870)	(182,764)	(202,178)	(19,414)	(11)
101 CUSTOMER SERVICE CENTRES						
Expenditure	(454,114)	(455,009)	(108,804)	(113,075)	(4,271)	(4)
Income	7,187	7,187	1,797	1,469	(328)	(18)
101 CUSTOMER SERVICE CENTRES Total	(446,927)	(447,822)	(107,007)	(111,606)	(4,599)	(4)
00 CITIZEN & CUSTOMER SERVICE Total	(1,167,346)	(1,169,692)	(289,771)	(313,784)	(24,013)	(8)

GOLDEN PLAINS SHIRE COUNCIL
Monthly Budget Report:- Month Ending 30 September 2017
Key Strategic Area Report

KSA	Annual		Year To Date		
	Original Budget	Forecast	Original Budget	Actual	Variance
01 CIVIC LEADERSHIP					
110 GOVERNANCE					
Expenditure	(806,448)	(807,537)	(252,198)	(275,555)	(23,357) (9)
Income	31,917	31,917	2,478	1,417	(1,061) (43)
110 GOVERNANCE Total	(774,531)	(775,620)	(249,720)	(274,137)	(24,417) (10)
111 ELECTIONS					
Expenditure	(32,506)	(32,539)	(8,278)	(6,465)	1,813 22
Income	1,363	1,363	342	15,665	15,323 4,481
111 ELECTIONS Total	(31,143)	(31,176)	(7,936)	9,201	17,137 (216)
112 MEETINGS					
Expenditure	(83,633)	(88,700)	(20,908)	(25,557)	(4,649) (22)
Income	16	16	3	2	(1) (24)
112 MEETINGS Total	(83,617)	(88,684)	(20,905)	(25,555)	(4,650) (22)
113 STRATEGIC & SERVICE PLANNING					
Expenditure	(905,577)	(906,316)	(226,396)	(211,717)	14,679 6
Income	42,193	42,193	10,548	6,062	(4,486) (43)
113 STRATEGIC & SERVICE PLANNING Total	(863,384)	(864,123)	(215,848)	(205,655)	10,193 5
114 EMERGENCY MGT PLAN & SES					
Expenditure	(332,644)	(359,143)	(95,810)	(73,470)	22,340 23
Income	126,591	126,591	121,647	120,946	(701) (1)
114 EMERGENCY MGT PLAN & SES Total	(206,053)	(232,552)	25,837	47,476	21,639 84
115 RISK MANAGEMENT AND O H & S					
Expenditure	(300,751)	(301,141)	(74,364)	(71,850)	2,514 3
Income	5,227	5,227	1,308	752	(556) (43)
115 RISK MANAGEMENT AND O H & S Total	(295,524)	(295,914)	(73,056)	(71,099)	1,957 3
01 CIVIC LEADERSHIP Total	(2,254,252)	(2,288,069)	(541,628)	(519,770)	21,858 4

GOLDEN PLAINS SHIRE COUNCIL
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KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
02 ECONOMIC DEVELOPMENT						
200 ECONOMIC DEVELOPMENT						
Expenditure	(601,270)	(747,004)	(170,391)	(162,718)	7,673	5
Income	74,365	173,365	18,591	10,039	(8,552)	(46)
200 ECONOMIC DEVELOPMENT Total	(526,905)	(573,639)	(151,800)	(152,679)	(879)	(1)
02 ECONOMIC DEVELOPMENT Total	(526,905)	(573,639)	(151,800)	(152,679)	(879)	(1)

GOLDEN PLAINS SHIRE COUNCIL
Monthly Budget Report:- Month Ending 30 September 2017
Key Strategic Area Report

KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
03 ENVIRONMENT & LAND USE PLAN						
300 LAND USE PLANNING						
Expenditure	(1,324,202)	(1,469,390)	(342,301)	(354,417)	(12,116)	(4)
Income	525,245	525,245	131,313	158,620	27,307	21
300 LAND USE PLANNING Total	(798,957)	(944,145)	(210,988)	(195,797)	15,191	7
301 BUILDING CONTROL						
Expenditure	(400,465)	(406,070)	(98,864)	(97,251)	1,613	2
Income	77,815	77,815	19,458	21,343	1,885	10
301 BUILDING CONTROL Total	(322,650)	(328,255)	(79,406)	(75,908)	3,498	4
303 FIRE PROTECTION						
Expenditure	(286,081)	(286,303)	(51,518)	(57,508)	(5,990)	(12)
Income	63,512	63,512	4,299	(98)	(4,397)	102
303 FIRE PROTECTION Total	(222,569)	(222,791)	(47,219)	(57,606)	(10,387)	(22)
304 ENVIRONMENTAL MANAGEMENT						
Expenditure	(465,479)	(472,981)	(116,367)	(138,737)	(22,370)	(19)
Income	51,580	58,580	43,643	8,375	(35,268)	(81)
304 ENVIRONMENTAL MANAGEMENT Total	(413,899)	(414,401)	(72,724)	(130,362)	(57,638)	(79)
305 COMMUNITY PROTECTION						
Expenditure	(606,198)	(606,775)	(131,299)	(126,866)	4,433	3
Income	398,630	398,630	34,560	87,943	53,383	154
305 COMMUNITY PROTECTION Total	(207,568)	(208,145)	(96,739)	(38,922)	57,817	60
306 PUBLIC HEALTH						
Expenditure	(487,296)	(496,236)	(126,200)	(127,867)	(1,667)	(1)
Income	195,076	195,076	44,361	36,915	(7,446)	(17)
306 PUBLIC HEALTH Total	(292,220)	(301,160)	(81,839)	(90,952)	(9,113)	(11)
03 ENVIRONMENT & LAND USE PLAN Total	(2,257,863)	(2,418,897)	(588,915)	(589,548)	(633)	(0)

GOLDEN PLAINS SHIRE COUNCIL
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Key Strategic Area Report

KSA	Annual		Year To Date				
	Original Budget	Forecast	Original Budget	Actual	Variance		
04 FINANCIAL MANAGEMENT							
400 GENERAL REVENUE							
Expenditure	(2,451)	(2,451)	(612)	(519)	93	15	
Income	25,763,988	25,763,988	20,420,743	19,786,137	(634,606)	(3)	
400 GENERAL REVENUE Total	25,761,537	25,761,537	20,420,131	19,785,618	(634,513)	(3)	
401 PROPERTY & RATING							
Expenditure	(926,432)	(927,207)	(220,798)	(220,102)	696	0	
Income	523,473	523,473	111,143	339,190	228,047	205	
401 PROPERTY & RATING Total	(402,959)	(403,734)	(109,655)	119,088	228,743	(209)	
402 STATUTORY REPORTING & BUDGETING							
Expenditure	(382,241)	(382,598)	(106,486)	(110,603)	(4,117)	(4)	
Income	8,884	8,884	2,220	1,277	(943)	(42)	
402 STATUTORY REPORTING & BUDGETING Total	(373,357)	(373,714)	(104,266)	(109,327)	(5,061)	(5)	
403 PROCUREMENT & CONTRACT MANAGEMENT							
Expenditure	(391,598)	(392,106)	(100,024)	(67,351)	32,674	33	
Income	8,502	8,502	2,125	1,222	(903)	(43)	
403 PROCUREMENT & CONTRACT MANAGEMENT Total	(383,096)	(383,604)	(97,899)	(66,129)	31,770	32	
404 RECORDS MANAGEMENT							
Expenditure	(277,333)	(277,852)	(69,333)	(64,022)	5,311	8	
Income	2,933	2,933	732	421	(311)	(43)	
404 RECORDS MANAGEMENT Total	(274,400)	(274,919)	(68,601)	(63,601)	5,000	7	
406 BORROWINGS							
Expenditure	(346,568)	(346,568)	(21,347)	(86,211)	(64,864)	(304)	
406 BORROWINGS Total	(346,568)	(346,568)	(21,347)	(86,211)	(64,864)	(304)	
408 PLANT REPLACEMENT							
Expenditure	(138,898)	(138,962)	(39,724)	(8,459)	31,265	79	
Income	100,012	100,012	30,003	1,449	(28,554)	(95)	
408 PLANT REPLACEMENT Total	(38,886)	(38,950)	(9,721)	(7,010)	2,711	28	
04 FINANCIAL MANAGEMENT Total	23,942,271	23,940,048	20,008,642	19,572,429	(436,213)	(2)	

GOLDEN PLAINS SHIRE COUNCIL
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KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
05 HUMAN SUPPORT SERVICES						
500 MATERNAL & CHILD HEALTH						
Expenditure	(641,459)	(642,880)	(151,239)	(154,849)	(3,610)	(2)
Income	256,107	256,107	54,901	55,469	568	1
500 MATERNAL & CHILD HEALTH Total	(385,352)	(386,773)	(96,338)	(99,380)	(3,042)	(3)
501 CHILDRENS SERVICES						
Expenditure	(369,179)	(369,581)	(111,046)	(90,717)	20,329	18
Income	5,862	5,862	1,440	827	(613)	(43)
501 CHILDRENS SERVICES Total	(363,317)	(363,719)	(109,606)	(89,891)	19,715	18
502 HACC FOR YOUNGER PEOPLE						
Expenditure	(590,138)	(591,121)	(164,372)	(165,693)	(1,321)	(1)
Income	394,201	394,201	113,546	79,321	(34,225)	(30)
502 HACC FOR YOUNGER PEOPLE Total	(195,937)	(196,920)	(50,826)	(126,372)	(75,546)	(149)
503 COMMUNITY TRANSPORT						
Expenditure	(216,641)	(216,919)	(54,158)	(48,381)	5,777	11
Income	19,260	19,260	4,818	3,634	(1,184)	(25)
503 COMMUNITY TRANSPORT Total	(197,381)	(197,659)	(49,340)	(44,747)	4,593	9
504 COMMUNITY CENTRES						
Expenditure	(1,022,768)	(1,023,464)	(254,696)	(217,490)	37,206	15
Income	154,419	154,419	38,600	28,823	(9,777)	(25)
504 COMMUNITY CENTRES Total	(868,349)	(869,045)	(216,096)	(188,667)	27,429	13
506 KINDERGARTENS						
Expenditure	(1,008,924)	(1,009,966)	(252,231)	(254,245)	(2,014)	(1)
Income	1,017,692	1,017,692	254,423	243,977	(10,446)	(4)
506 KINDERGARTENS Total	8,768	7,726	2,192	(10,269)	(12,461)	568
507 BANNOCKBURN CHILDRENS SERVICES						
Expenditure	(3,241,973)	(3,255,830)	(810,213)	(815,879)	(5,666)	(1)
Income	3,269,530	3,269,530	858,363	900,719	42,356	5
507 BANNOCKBURN CHILDRENS SERVICES Total	27,557	13,700	48,150	84,839	36,689	76
508 FAMILY DAY CARE						
Expenditure	(307,491)	(307,871)	(76,871)	(67,814)	9,057	12
Income	257,302	257,302	64,323	37,113	(27,210)	(42)
508 FAMILY DAY CARE Total	(50,189)	(50,569)	(12,548)	(30,701)	(18,153)	(145)
COMMONWEALTH HOME SUPPORT PROGRAM						
Expenditure	(1,263,336)	(1,264,754)	(322,435)	(270,271)	52,164	16
Income	1,060,688	1,060,688	265,167	252,950	(12,217)	(5)
COMMONWEALTH HOME SUPPORT PROGRAM Total	(202,648)	(204,066)	(57,268)	22,679	79,947	(140)
05 HUMAN SUPPORT SERVICES Total	(2,226,848)	(2,247,325)	(541,680)	(482,507)	59,173	11

GOLDEN PLAINS SHIRE COUNCIL
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Key Strategic Area Report

KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
06 REC & COMMUNITY DEVELOPMENT						
505 HEALTH PROMOTION						
Expenditure	(549,194)	(619,645)	(144,543)	(142,305)	2,238	2
Income	492,486	482,486	130,622	165,104	34,482	26
505 HEALTH PROMOTION Total	(56,708)	(137,159)	(13,921)	22,799	36,720	(264)
600 COMMUNITY DEVELOPMENT						
Expenditure	(864,963)	(871,582)	(350,311)	(359,078)	(8,767)	(3)
Income	17,086	17,086	4,272	4,928	656	15
600 COMMUNITY DEVELOPMENT Total	(847,877)	(854,496)	(346,039)	(354,149)	(8,110)	(2)
601 LIBRARIES						
Expenditure	(454,527)	(454,544)	(113,682)	(113,089)	543	0
Income	1,360	1,360	339	195	(144)	(42)
601 LIBRARIES Total	(453,167)	(453,184)	(113,293)	(112,893)	400	0
602 ARTS & CULTURE						
Expenditure	(190,292)	(206,127)	(42,114)	(36,941)	5,173	12
Income	1,392	4,392	348	200	(148)	(42)
602 ARTS & CULTURE Total	(188,900)	(201,735)	(41,766)	(36,741)	5,025	12
603 YOUTH DEVELOPMENT						
Expenditure	(363,032)	(389,696)	(87,296)	(82,825)	4,471	5
Income	71,563	71,563	1,242	32,962	31,720	2,554
603 YOUTH DEVELOPMENT Total	(291,469)	(318,133)	(86,054)	(49,863)	36,191	42
604 RECREATION PLANNING						
Expenditure	(733,469)	(734,270)	(180,664)	(149,411)	31,253	17
Income	50,667	32,667	22,668	4,405	(18,263)	(81)
604 RECREATION PLANNING Total	(682,802)	(701,603)	(157,996)	(145,006)	12,990	8
605 RECREATION CONSTRUCTION						
Expenditure	(356,100)	(408,279)	(89,024)	(167,030)	(78,006)	(88)
Income	1,188,283	1,403,983	164,397	103,391	(61,006)	(37)
605 RECREATION CONSTRUCTION Total	832,183	995,704	75,373	(63,639)	(139,012)	184

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	Original Budget	Forecast	Original Budget	Actual	Variance
606 RECREATION INFRASTRUCTURE MAINTENANCE					
Expenditure	(2,773,573)	(2,719,672)	(693,395)	(672,004)	21,391
Income	23,125	55,039	5,781	38,118	32,337
606 RECREATION INFRASTRUCTURE MAINTENANCE	(2,750,448)	(2,664,633)	(687,614)	(633,886)	53,728
607 MAJOR PROJECTS					
Expenditure	(101,717)	(221,768)	(25,431)	(43,351)	(17,920)
Income	4,080	1,804,080	1,020	586	(434)
607 MAJOR PROJECTS Total	(97,637)	1,582,312	(24,411)	(42,765)	(18,354)
608 VOLUNTEERS					
Expenditure	(26,706)	(26,706)	(3,490)	(3,131)	359
Income	0	0	0	150	150
608 VOLUNTEERS Total	(26,706)	(26,706)	(3,490)	(2,981)	509
06 REC & COMMUNITY DEVELOPMENT Total	(4,563,531)	(2,779,633)	(1,399,211)	(1,419,124)	(19,913)

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KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
07 ROADS & STREETS INFRASTRUCTURE						
700 SEALED RD RTNE MTCE						
Expenditure	(1,397,110)	(1,566,400)	(349,280)	(406,064)	(56,784)	(16)
Income	173,589	173,589	43,395	33,837	(9,558)	(22)
700 SEALED RD RTNE MTCE Total	(1,223,521)	(1,392,811)	(305,885)	(372,227)	(66,342)	(22)
701 LOCAL ROADS RESEALING						
Expenditure	(2,014,749)	(2,014,802)	(503,685)	(502,739)	946	0
Income	3,538	3,538	885	508	(377)	(43)
701 LOCAL ROADS RESEALING Total	(2,011,211)	(2,011,264)	(502,800)	(502,230)	570	0
702 LOCAL ROADS REHABILITATION						
Expenditure	(1,720,494)	(1,720,537)	(430,124)	(472,269)	(42,145)	(10)
Income	1,365	1,365	342	196	(146)	(43)
702 LOCAL ROADS REHABILITATION Total	(1,719,129)	(1,719,172)	(429,782)	(472,073)	(42,291)	(10)
703 LOCAL ROADS IMPROVEMENTS						
Expenditure	(67,815)	(67,866)	(16,956)	(19,510)	(2,554)	(15)
Income	1,720,934	3,455,044	238,234	1,482,227	1,243,993	522
703 LOCAL ROADS IMPROVEMENTS Total	1,653,119	3,387,178	221,278	1,462,717	1,241,439	561
704 GRAVEL ROADS ROUTINE MAINT.						
Expenditure	(737,839)	(738,144)	(184,462)	(259,613)	(75,151)	(41)
Income	14,362	14,362	3,591	356	(3,235)	(90)
704 GRAVEL ROADS ROUTINE MAINT. Total	(723,477)	(723,782)	(180,871)	(259,257)	(78,386)	(43)
705 GRAVEL RESHEETING						
Expenditure	(1,126,640)	(1,126,667)	(281,662)	(281,514)	148	0
Income	1,362	1,362	340	196	(144)	(42)
705 GRAVEL RESHEETING Total	(1,125,278)	(1,125,305)	(281,322)	(281,318)	4	0
706 BRIDGE MAINTENANCE						
Expenditure	(558,000)	(558,054)	(139,503)	(133,500)	6,003	4
Income	3,437	3,437	858	235	(623)	(73)
706 BRIDGE MAINTENANCE Total	(554,563)	(554,617)	(138,645)	(133,265)	5,380	4
707 TREE CLEARING						
Expenditure	(355,335)	(355,372)	(88,834)	(203,072)	(114,238)	(129)
Income	8	8	3	1	(2)	(56)
707 TREE CLEARING Total	(355,327)	(355,364)	(88,831)	(203,070)	(114,239)	(129)

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	Original Budget	Forecast	Original Budget	Actual	Variance
709 GRAVEL PITS					
Expenditure	(214,736)	(214,760)	(53,682)	(49,424)	4,258
Income	215,004	215,004	53,751	740	(53,011)
709 GRAVEL PITS Total	268	244	69	(48,684)	(48,753)
710 ASSET MANAGEMENT					
Expenditure	(295,634)	(318,055)	(73,905)	(72,124)	1,781
Income	52,777	52,777	13,194	35,533	22,339
710 ASSET MANAGEMENT Total	(242,857)	(265,278)	(60,711)	(36,592)	24,119
717 DRAINAGE MAINT. TOWNSHIPS & RURAL					
Expenditure	(445,869)	(461,541)	(111,469)	(216,338)	(104,869)
Income	21,527	21,527	5,382	3,984	(1,398)
717 DRAINAGE MAINT. TOWNSHIPS & RURAL Total	(424,342)	(440,014)	(106,087)	(212,354)	(106,267)
718 PRIVATE WORKS					
Expenditure	(25,691)	(25,711)	(6,424)	(4,254)	2,170
Income	25,863	25,863	6,465	13,178	6,713
718 PRIVATE WORKS Total	172	152	41	8,924	8,883
719 LINEMARKING, GUIDEPOSTS & SIGN					
Expenditure	(244,820)	(244,890)	(61,203)	(76,015)	(14,812)
Income	3,607	3,607	903	1,501	598
719 LINEMARKING, GUIDEPOSTS & SIGN Total	(241,213)	(241,283)	(60,300)	(74,515)	(14,215)
720 STREET LIGHTING					
Expenditure	(126,702)	(155,681)	(31,677)	(39,881)	(8,204)
Income	0	0	0	630	630
720 STREET LIGHTING Total	(126,702)	(155,681)	(31,677)	(39,251)	(7,574)
721 TOWNSHIPS MAINTENANCE					
Expenditure	(646,314)	(673,160)	(161,578)	(152,968)	8,610
Income	22,293	22,293	5,574	978	(4,596)
721 TOWNSHIPS MAINTENANCE Total	(624,021)	(650,867)	(156,004)	(151,990)	4,014
723 BUS SHELTERS					
Expenditure	(12,445)	(12,445)	(3,111)	(6,673)	(3,562)
723 BUS SHELTERS Total	(12,445)	(12,445)	(3,111)	(6,673)	(3,562)
724 PATHS & TRAILS					
Expenditure	(230,879)	(230,906)	(57,720)	(64,100)	(6,380)
Income	1,362	1,362	340	196	(144)
724 PATHS & TRAILS Total	(229,517)	(229,544)	(57,380)	(63,904)	(6,524)
07 ROADS & STREETS INFRASTRUCTURE Total	(7,960,044)	(6,489,853)	(2,182,018)	(1,385,761)	796,257

GOLDEN PLAINS SHIRE COUNCIL
Monthly Budget Report:- Month Ending 30 September 2017
Key Strategic Area Report

KSA	Annual		Year To Date			
	Original Budget	Forecast	Original Budget	Actual	Variance	
08 WASTE MANAGEMENT						
800 GARBAGE COLLECTION						
Expenditure	(2,106,464)	(2,114,419)	(526,615)	(961,518)	165,097	31
Income	2,236,698	2,236,698	2,157,221	2,146,218	(11,003)	(1)
800 GARBAGE COLLECTION Total	130,234	122,279	1,630,606	1,784,700	154,094	9
801 MUNICIPAL TIPS						
Expenditure	(86,512)	(86,589)	(21,627)	(24,192)	(2,565)	(12)
Income	13,635	13,635	3,408	4,616	1,208	35
801 MUNICIPAL TIPS Total	(72,877)	(72,954)	(18,219)	(19,576)	(1,357)	(7)
802 LITTER CONTROL						
Expenditure	(56,941)	(56,980)	(14,235)	(32,379)	(18,144)	(127)
Income	957	957	240	137	(103)	(43)
802 LITTER CONTROL Total	(55,984)	(56,023)	(13,995)	(32,242)	(18,247)	(130)
08 WASTE MANAGEMENT Total	1,373	(6,698)	1,598,392	1,732,883	134,491	8
10 CLEARING						
ONCOST CLEARING						
Expenditure	(3,391,000)	(3,391,000)	(847,748)	(1,013,253)	(165,505)	(20)
Income	3,391,000	3,391,000	847,750	898,151	50,401	6
ONCOST CLEARING Total	0	0	2	(115,102)	(115,104)	
PLANT CLEARING						
Expenditure	(378,812)	(378,812)	(94,704)	(259,089)	(164,385)	(174)
Income	378,812	378,812	94,704	219,778	125,074	132
PLANT CLEARING Total	0	0	0	(39,311)	(39,311)	
10 CLEARING Total	0	0	2	(154,414)	(154,416)	
Total	2,986,855	5,966,242	15,912,013	16,287,724	375,711	2