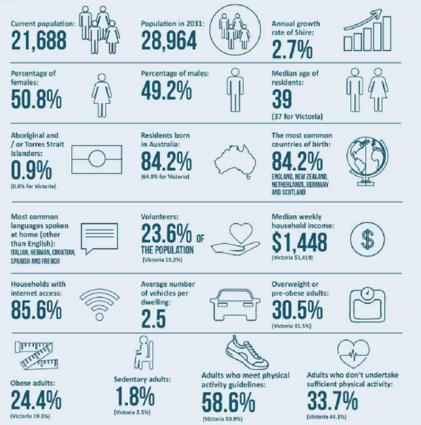
Appendix 3 - Demographics

Demographic data provides information which can be used by organisations to understand the current make-up of the community. Potential markets can be determined by examining the number of people in specific age groups. Other details such as household income may help decision making in terms of setting fees and languages spoken at home may indicate a need to have information translated into other languages.

DEMOGRAPHICS

The following infograph provides an overview of the Golden Plains Shire community. Data has been sourced from the Australian Bureau of Statistics (2016 Census), Victorian Population Health Survey and Council's website. Note that profile. id. data (future population projection data) is currently being updated. This infograph will be updated accordingly for population forecasts.



General implications of demographics for sport within Golden Plains Shire:

- The high percentage of young people under 19 years of age is likely to create strong demand for junior sports and activities.
- Although the median age of Golden Plains residents is relatively young (39 years of age), consideration needs to be given to providing opportunities for people to be involved in sport and active recreation throughout the lifespan and regardless of their level of ability.
- The costs of participating in recreational activities need to be kept affordable in order to continue to attract participants.
- Although internet access is high, there are still almost 14% of households who do not have access to the internet, hence different communication tools must continue to be utilised.
- Initiatives need to be developed to encourage those 1.8% of the population who are sedentary and those 33.7% of the population who do not partake in sufficient physical activity to be more active.

strian Centre Master Plan - August 2020

Appendix 4 - Audit of Facilities

A visual walk around of facilities at the centre was conducted. The purpose of the audit was to understand:

- The condition of facilities
- The placement of facilities around the site
- How the facilities function and flow during use, such as events
- The needs of users in relation to facilities and the site
- Issues and safety considerations
- Gaps in provision.

Sand Arenas



Description: The Leighdale Equestrian Centre arenas are well established, maintained and have been in operation for approximately 17 years, with some adjustments over the years. Various earthmoving contractors have been involved over this time. The sand arena facilities comprise of:

- 4 x 20m x 60m dressage arenas with permanent dressage fencing (used primarily for dressage competition, training and tests)
- 60m x 70m sand arena with permanent fencing (medium arena)
- 75 x 155m sand arena with partial permanent fencing (large arena).

The medium and large arenas are used as a multi-purpose spaces that caters for a range of needs and disciplines, including carriage driving, show jumping, dressage, mounted games, 3 phase obstacles. Temporary fencing is used to divide the space up when required.

The arenas are harrowed every fortnight by the Clubs, based on a roster system. Every alternate fortnight it is undertaken by a contractor appointed by the Committee of Management. Weed spraying is also undertaken by contractors.

Leighdale Equestrian Centre Master Plan - August 2020







Discussion:

The arenas are well used by resident Clubs, external equine events and by casual users, with peak times being weekends which are generally booked out across the year.

The arenas are very well suited to multi-use due to their configuration and size. However, various equine disciplines require different depths and density of sand (i.e. wet through to dry sand).

High demand for access to the arenas would be better catered for with arena lighting (to extend hours of access at twilight, after dark and early mornings) and an undercover dressage arena would extend the opportunity for participation on wet and hot days. It would also contribute to an increase in participation with the opportunity to offer additional events during summer and winter.

The arenas have been developed over time since the site was made available for use seventeen years ago. Therefore, sand depths, sand types and some issues with surfaces are experienced due to areas of the arenas being developed at different times and by different contractors.

The large arena fencing (i.e. along the western and half of the northern and eastern sides) is not exactly at 90 degrees. Any further fencing would require slight adjustment of the arenas and an opportunity to consider best placement for gates.

Cross-Country Course



Description:

The cross-country course currently caters for grades 3, 4 and 5. The course has been designed by a designer accredited with Equestrian Australia.

The course and its jumps appear to be in excellent condition. The Pony Club has taken the lead in development and ongoing maintenance. The Club has also been the major funding contributor through donations and fundraising, with some support also from the Committee of Management.

Discussion:

Plans are in place to develop the course to also cater for grades 1, 2 and 6. These works are a high priority for the Pony Club and the Riding Clubs to enable expansion of training opportunities and competitions on offer. Members and Associations have expressed this development as a high need i.e. to continue to meet demand for a range of experiences and to support growth of skills in the sport.

The Carriage Driving Club has also suggested the opportunity to explore options for the current water jump to be able to cater for harness use. An upgrade will provide further support towards hosting major State and National competitions.

There are some drainage issues, therefore the Clubs aim to ensure the course is able to be used all year, including during the wetter months of the year.

Marathon Obstacle Course	Description : Works have commenced on the development of an obstacle course catering for carriage driving. Currently two main obstacles are located adjacent to the cross-country course, at the far eastern end of the Centre. One obstacle set is designed as large pencils and the other with replica gates.
	Discussion : The Carriage Driving Club are currently looking at options to further develop obstacles to form a course for the harness discipline. This includes options for the current cross-country course water jump to be harness friendly.
	This obstacle course will ensure major events, including the State and National Championships, will be able to be held at the Centre. Currently only two other venues, Oaklands and Longwood, have the facilities in place to host these events.
	The course can also be used by horse and rider combinations for training, and potentially also for novelty events.

Small Sand Yard	Description:
	A small 26 x 19m fully fenced sand yard is located at the entrance to the Centre.
Banto	This yard plays a key role in providing a small safe and secure space for a range of uses, for example, to work nervous and young horses, for nervous riders and for young people not yet competent riding on their own in the larger arena spaces. Both the surface and fencing appear to be in good condition.
	Discussion: Feedback has suggested lighting on this yard would provide the ability to extend use beyond daylight hours and support those who wish to warm up prior to accessing the larger arena spaces. It would be ideal if the yard was located adjacent to the large arena for ease of moving from one to another, and keeping the area around the car park, pavilion and spectators separate from the horses.

Round Yard	Description:
	There is a recently partially constructed round yard located adjacent to the horse yards. It appears that good quality, heavy-duty portable panels have been used in construction. Rubber lining has been purchased and sand will be delivered once the lining has been fixed to the panels.
where and the	Discussion: Feedback has suggested installation of lighting on the round yard would provide the ability to extend use beyond daylight hours and support those who wish to warm up prior to accessing the larger arena spaces.

Horse yards



Description:

There are 38 open steel horse yards, averaging approximately 3.2 m x 3.15m, located between the small fenced sand yard and the round yard, overlooking the camping/parking area. The main row is 15 years old. Further yards have since been developed.

There is one horse wash, located between the horse yards and the round yard. The tap here is also used for filling water buckets.

Discussion:

The horse yards cater well for the smaller rally and training days, however, there are not enough yards during the larger rallies and events. Competitors set up their own temporary fencing which is not ideal as it can be unsafe and unsecure. These set ups can also take up large spaces that could be better used for vehicle parking. There is plenty of space to extend the second row of yards, providing a minimum further 14 yards (should the small sand yard be relocated, a further extension of the yards could be developed).

There is limited to no shade over the horse yards and the horse wash, which is an issue on hot and wet/windy days. This is a disincentive to participation. The trend towards covered facilities to look after the welfare of horses is increasing in equestrian centre developments.

There is also limited access to water taps and the one available horse wash does not meet demand. In addition, there are no power outlets available.

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Heree vehicle transport parking and	Description:
Horse vehicle transport parking and	Description:
camping area	The grass area to the south of the large arena provides informal horse transport vehicle parking for day
	events and overnight camping.
	The area is generally flat with limited. It is separated by an open water drain under the diagonal line of trees, running from the dam to the horse yards. This area is generally accessible during wetter days and months of the year.
	Discussion:
in manufacture of the second states of the second s	The area caters well for rally days and Club events. During larger events there is a level of crowding due to
and the first state of the second state of the	the larger numbers of large trucks, goosenecks and floats.
and the second	the farger numbers of farge trucks, goosenecks and noats.
	Should the demand for larger multi-day events increase, the demand for camping will also increase. Therefore lighting, water taps and power will be required.
	Fencing of the site would provide a designated area for parking of horse transport vehicles and enable separation from other general vehicles, people (such as spectators) and the cross-country course. It would also alleviate a large amount of volunteer time spent erecting temporary fencing at the many events held throughout the year. It would also assist with more orderly parking that will ultimately provide more space for other vehicles.

Pavilion







Description:

The Pavilion is located directly at the entrance to the Centre. It was constructed seventeen years ago when use of the site was provided by Council for equestrian use. The building has recently been painted, is clean and well maintained.

It features:

- kitchen, with serving access direct to the outside
- main multi-use room of 7.3m x 8.5m, large enough to cater for approximately 35 people seated
- an indoor accessible toilet and shower
- toilets and showers, accessible from outside the building (Ladies 3 x toilets and 1 shower. Men's 1 toilet, 1 shower, 1 urinal)
- an external storage shed (with roller doors)
- an adjacent shaded outdoor BBQ area.

The Pavilion is primarily used by resident Clubs and provides the only indoor/covered space within the Centre.

Discussion:

The Pavilion receives consistent use during peak times throughout the year i.e. primarily on weekends. It has the potential to be made available for other complimentary general community use during the week.

During event days, the main room acts as an official's space and is closed to other users. This limits opportunity for competitors and spectators to shelter from inclement weather.

There is space available to extend the pavilion with additional rooms, such as an office and competitor registration space. There is also an opportunity to extend to the edge of the existing veranda should the BBQ space be covered with an all-weather roof.

Feedback suggests the kitchen requires an upgrade to meet standards, particularly the splashbacks and bench tops.

Leighdale Equestrian Centre Master Plan - August 2020



Although toilets and showers are adequate to support current use, any growth in usage of the site will require an upgrade to toilets and showers.

The roof of the pavilion and the BBQ shelter area could potentially collect substantial rainwater and support solar panels.

Leighdale Equestrian Centre Master Plan - August 2020

BBQ area



Description:

A large 10.5m x 15.4m outdoor BBQ space, with a concrete floor, seating and shade, is located adjacent to the Pavilion. This area provides the main gathering space at the Centre for both competitors and spectators. The shade sails, constructed in 2011, are in good condition and provide a welcome space during hot days.

Discussion:

The gathering space is well located as it is directly adjacent to the pavilion, the kitchen servery and the main sand arenas for viewing.

It serves well during summer and on hotter days, however, it is not designed to provide an all-weather cover on wet days and during winter. A solid shade structure would provide shelter during wet days, however, it could potentially make the space and inside the pavilion a lot darker and colder, therefore should an all-weather roof be constructed, careful consideration needs to be given to the materials used.

Leighdale Equestrian Centre Master Plan - August 2020

Storage



Description:

There are currently two individual lockable storage sheds, located alongside the Western Centre boundary, with easy access to the pavilion and arenas. The two sheds are in excellent condition. They have concrete floors and entrances, creating easy access and they have two roller doors each. Both sheds are light green in colour, blending in well with the environment and the surrounding trees.

A third storage shed has been constructed as part of the pavilion, with outside access. It has good access from the gravel car park, a concrete floor and has two roller doors.

Discussion:

The storage sheds are used for Club equipment, major event equipment and site maintenance equipment. Current storage sheds are at capacity. Feedback has indicated further storage is required, due to the amount of equipment used for events, club days and site maintenance. Ideally each Club should have its own shed and maintain one space for the Committee of Management. It has also been highlighted that a drive through shed with a higher roof would better support the storage of jumps and ability to pick up and pack up more easily.

Leighdale Equestrian Centre Master Plan - August 2020

Site access and entrance



Description:

The Centre is located on the Bannockburn-Shelford Road, just west of the Teesdale township. The site access is located within the 80km per hour section of the road. There is VicRoads signage indicating the approach to the Leighdale Equestrian Centre.

The Centre is hidden from view by roadside trees and shrubs.

The site is accessed from a narrow one car width dirt track (this is not a formal named gravel road) that snakes around in almost an S shape. The track is bordered on one side by a sealed walking/cycling track.

There is no name or directional signage at the entrance to the track.

Discussion:

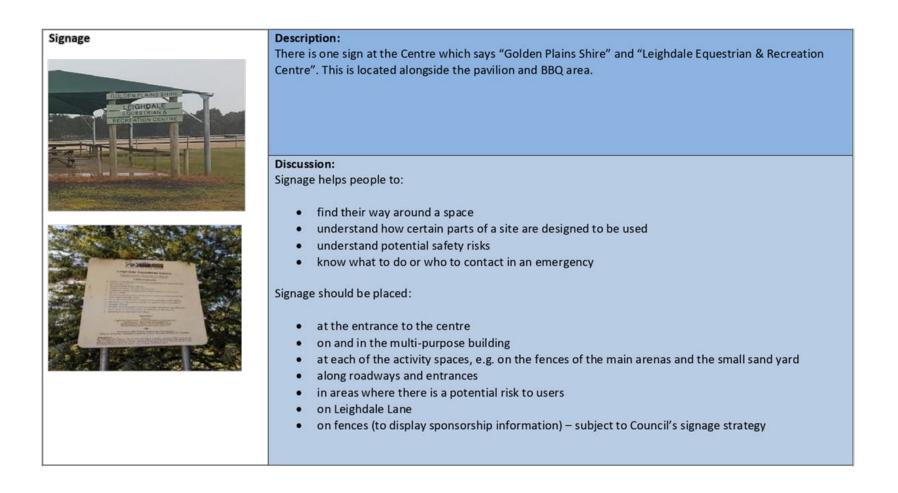
The site is not obvious from the road and well hidden by trees and shrubs, there is a lack of visible signage, apart from the VicRoads approach signs on the main road. Therefore, confusion exists for those who have never been to the Centre when turning from Bannockburn-Shelford Road i.e. it appears as an entrance to a private house. This confusion has the potential to be a major safety hazard, particularly if drivers of horse transport vehicles are unsure of the entry.

The track is only one car width wide, causing issues on entering and exiting the site. it also has potential safety issues for walkers and cyclists due to the bordering walking/cycling track. Track widening and appropriate signage would alleviate some safety issues.

One entrance catering for both horse transport and general vehicles is not ideal as the south west corner of the Centre is the main gathering area for people and general vehicles. The combination of general public, vehicles and horses in this area is also not ideal in terms of managing flow and safety. There is room to extend the track along VicRoads Road Reserve past the existing horse yards or to create a second entry from off Bannockburn-Shelford Road.

Leighdale Equestrian Centre Master Plan - August 2020

Landscaping and dam	Description:
	Landscaping at the Centre is made up of native plantings primarily around the main site boundary, and also a
	a few smaller strategic locations, such as, around the dam and beside the open water drain. The trees and
	shrubs around the boundary provide separation from neighbours to the west and north, Shaws Road to the
	east and the main Bannockburn-Shelford Road to the south. They buffer both noise and visual aspects of the
	site. This supports a safe environment for the horses, and also creates an aesthetically pleasing space.
	Highly utilised areas have little in the way of shade trees and wind breaks, such as around the arena facilities
	horse yards, camping/car parking areas.
	The whole Centre has been very well maintained in relation to existing landscaping, grass and weeds. The
	Committee of Management have engaged the services of a contractor to maintain weeds and mowing.
	A dam is located in the centre of the site. It is quite shallow and does not have the capacity to retain water
	throughout the year. Water is sometimes used from the dam to fill the adjacent cross-country course water
	jump. An old disused open water drain is also located from the western end of the horse yards diagonally
	across to the dam, with a line of trees planted along its length.
	Discussion:
	Some suggestions have been made for increasing landscaping at the Centre. For example, shade trees placed
	in strategic locations, including camping/car parking area, areas around the arenas and along the driveway.
	However, plantings would need to be carefully thought through and considered in relation to other
	developments and safety. For example, shade trees around the arena areas could provide shade to
	spectators. However, care needs to be given so that trees roots do not interfere with arena surfaces and so
	that trees do not negatively impact on or limit equine activities. Consideration of the increased level of
	maintenance including watering and pruning would also need consideration in terms of cost and potentially volunteer time.
	volunteer time.
	It has been suggested by stakeholders that the open drain does not have a viable function so could be
	discontinued and covered over.



Lighting	Description: There is a solar powered light at the entrance and BBQ area, however, these are both not currently working. Golden Plains Shire is currently replacing with an updated system.
	Discussion: There is a general lack of lighting throughout the Centre. This is both a safety issue but also a disincentive to any use outside of daylight hours.
	Consistently strong feedback had been received from a range of stakeholders that lighting, both generally around the site and over arena and horse facilities, will be a significant factor to help increase participation.

Services	Description:
	Services currently supporting the Centre include:
	 Electricity – the site has power connected, however, requires an upgrade to 3 phase
	 Water – the site is supported by town water. It also has a small dam which is currently limited in capacity.
	 Stormwater – available at western end of the site
	Sewer – the centre is serviced by town sewer
	 Waste – Council waste services are provided to the Centre.
	Discussion:
	The cost of upgrading services such as power, water and sewerage can be significant.
	Opportunities exist to harvest rainwater from the pavilion and any possible future developments, such as, arena roof, horse yard, pavilion extension and BBQ area, and storing in tanks on site. Water could be used for watering and washing horses and on the arenas. Identify and cost proposed service upgrade costs as part of other developments at the site and include in funding applications.

Appendix 5 - Consultation

Appendix 5.1 - Key stakeholder surveys and interviews

Discussions were held with the following key stakeholders to ascertain organisation strategic directions and objectives, the future sustainability of equestrian sports and information in relation to the development of facilities. Stakeholders contacted include:

Name	Organisation
Melinda Spiller	Leighdale Equestrian Centre Reserve Committee of Management and Inverleigh Riders Club
Tanya Munro	Leighdale Equestrian Centre Reserve Committee of Management and Leighdale Pony Club
Kirsty Blake	Leighdale Equestrian Centre Reserve Committee of Management and Geelong and District Carriage Driving Club
Diane Lang	Leighdale Equestrian Centre Reserve Committee of Management and Bannockburn Teesdale Riders Club
Dean Veenstra	Golden Plains Shire
Brodie Marston	Golden Plains Shire
Kathryn Schneider	Golden Plains Shire
Shannon Fielder	Golden Plains Shire
Tony Talevski	Golden Plains Shire
David Bruce	Teesdale Community Planning Group
Michael Zimnyckyj	VicRoads
Callum Walsh	VicRoads
Janet Houghton	Equestrian Victoria
Rick Gill	Pony Club Victoria
Peter Lee	Australian Carriage Driving Society
Sally Mizzi	Horse Riding Clubs Association of Victoria
Andrew Cooper	Australia Stock Horse Association – Victoria
Gemma Clarke	Australian Quarter Horse Association
Kate Elliott	Australian Quarter Horse Association
Scott Crabtree	Geelong City Council
Kyra Rheese	Benalla Equestrian Centre
Michelle Anderson	Sport and Recreation Victoria

Leighdale Equestrian Centre Master Plan - August 2020

Appendix 5.2 - Specialist contractor consultations

The following specialist contractors and consultants were also contacted for information, advice and feedback on recommendations and for the provision of cost estimates:

- Koyuga Electrics
- Entegra Engineering
- Easts Earthmoving.

Leighdale Equestrian Centre Master Plan - August 2020

Appendix 5.3 - Issues and opportunities identified from stakeholder discussions

Issues and opportunities identified in the stakeholder discussions included:

Issue / Opportunity	Details
Accessibility	 Need to consider accessibility due to an increasing awareness of the need to cater for all Accessibility audit would provide professional recommendations to respond to requirements and the need for access for all, where possible
Additional programs/events	 With the user groups working so well together there is potential to run different types of events, such as a mini Equitana. It would provide an opportunity to involve other equestrian disciplines, such as western (equitation, extreme cowboy). Carriage Driving Clubs tend to cater for one or two disciplines. The Geelong and District Carriage Driving Club caters for all four (Combined, dressage, pleasure/durance, show driving) so is well placed both in the opportunities it offers and the central physical location between other Clubs, therefore easily accessible to others. The Club is an active member of Leighdale as its other venue is not able to cater for all disciplines within the sport.
Arts	 Carriage Driving Club has installed creative obstacles, for example, pencils and gates. Potential for further opportunity to include arts into the site.
All-weather perimeter track	An all-weather perimeter track would support the Carriage Driving events
Access into and around the Centre, including car parking	 The Centre is hidden from the main road There is a narrow dirt track to get from main road into the Centre, which is also part of a walking track Safety getting into and out of the site is an issue Only 3 floats fit in the driveway at once Driveway and track only one vehicle wide Clearly defined parking and float areas needed Removal of the large dirt mound could make room for an alternate access to the main road to be developed i.e. a turning lane into the site Onsite the traffic flows well (despite no formal car parking), however, entering and exiting the site is an issue Possibly consider alternate competitor entry away from others such as spectator vehicles Safety lighting needed Need more gravel in the driveway and car park area Currently no signage directing into the site from the main road

Issue / Opportunity	Details
	Cars park all the way down to the cross-country course area
	 Emergency access currently available at Shaw's Road (also provides access to neighbouring Woodlands)
	Gravel pathways for floats and future camp sites
	Automatic entrance gate
Business Planning	Clubs and Committee do not currently have formal business plans/strategic plans in place
Casual use of the Centre	 Committee of Management working towards a review of model rules to ensure a fair and equitable use and management of the reserve, including casual use and casual user representation.
Camping	 There is not high demand for camping facilities with the one-day events run by the Pony Club and Adult Riding Clubs
	 Carriage Driving requires camping due to distances members and participants travel
	 Two-day events require suitable camping facilities for people and horses
	There is currently no power, or formalised parking for camping
Calendar availability for	Key events are booked in early to ensure dates are secured
events and training	 Clubs have some flexibility to use rally dates etc for running additional events
Committee of Management	 Committee of Management and Clubs have worked tirelessly to build the capacity of the Centre to host
and the Centre	programs and events, also enabling casual use
	 Would like to support additional/maximum use by other equestrian disciplines and complementary activities if there is an expressed need
	Initially looking at enhancing existing facilities, however, potential to explore focus as a regional facility
	Booked out on weekends for majority of the year
	 Significant amount of casual use – need to review how this is managed
	 Carriage Driving is new to the grounds in the past 12 months
	• The large open space site is an asset to the community, and is adjacent to the Teesdale Grass and Woodlands
	 The facility is in an ideal location to service the western district i.e. equestrian participation is increasing throughout the western district.
	• Participation in inter-school competitions, particularly Geelong based schools, is increasing, therefore a demand exists for use of local based equestrian facilities.
Cross country course	• Currently cross country is offered to Grades 3-5. Would like to expand to include grades 1, 2 and 6. A priority for 2020. Will enable the hosting of official EA events.
	Works needed to ensure use over winter

Issue / Opportunity	Details
	 Would like to explore options to make the water jump harness friendly
	Demand is increasing for a variety of cross-country courses to train on i.e. providing different experiences for
	both horses and riders
Dogs	 Need to maintain a no dogs policy, due to conflict with horses
Drainage	Drainage at the Centre needs to be addressed i.e. water runs across the cross-country course and issues in the
	parking area in wetter days/months
	Dam isn't used so could consider filling in
	 Dam is used for water jump and would be used more if it had a larger capacity and retained water
Facilities in general	 The better the quality of facilities and options on offer, the better for the sport as a whole into the long term
	 Affiliates in the area have limited access to grounds and facilities
	 Ideal size of an indoor facility is 90m – 100m x 40m for maximum multi-use
	 People keep their horses even through difficult times that has an impact on competition numbers
Fund raising	\$16,000 is generated each year through a communications tower located at the site. Council at its discretion, on
	an annual basis, provides this income to the Committee of Management
	 Casual fees are low, therefore they do not generate a high level of income
	Club fundraising from events goes towards upgrades
	Approaches by event organisers are considered by the Committee, however, can be rejected for reasons such as
	disruption to neighbours or concern for care of facilities.
Hire fees	 Hire fees may need to increase to help fund maintenance and continual development.
Horse facilities	 Additional day yards needed for events and camping
	 Additional yards would avoid the need for temporary and potential unsafe fencing constructed by individuals
	Cover day yards for winter and summer, with lighting
	 Additional horse wash facilities, preferably undercover to protect from the weather (summer and winter)
Judges' boxes	 There are currently no judges' boxes on-site
	 Judges' boxes can be hot in summer and freezing in winter
Kangaroos	Kangaroos are an issue
	 Need to construct a 6 foot high fence around the perimeter of the site.
Landscaping	 Need to improve the site so there is some shade in summer and a barrier to the wind in winter.
	Site needs to be made more attractive and welcoming from the road while still providing a buffer to the Centre
	 The site is aesthetically pleasing, particularly compared to other sites.

Issue / Opportunity	Details
Lighting	 Limited lighting is both a safety issue and disincentive to use Lights on arenas will support a significant expansion in use of the Centre, with events able to extend into the twilight and evenings and use of the facility in off peak times i.e. weeknights and mornings. Lighting is needed in the car parking areas, horse yards and round yard to ensure safety, an increase in use and not be a disincentive to use
Location and regional or local category	 If the facility serves the larger region of Geelong, Surf Coast and Queenscliffe then it may come under regional classification Golden Plains Shire has classified Woady Yallock as a regional facility. The Council does not have the level of disposable income compared to a larger regional centre such as Geelong or Ballarat, therefore, capacity to support numerous regional facilities is limited Elcho Park has been identified as the regional facility within the Geelong City Council area. Mt Duneed and Drysdale provide larger local facilities servicing local need. There is increasing demand for lifestyle properties out of Geelong and Melbourne, therefore, the area is becoming very "horsey"
Marathon Obstacles	The Carriage Driving Club would like to include marathon obstacles throughout the site for harness events
Membership/casual users	 Membership has remained consistent across the user Clubs for several years Casual use is high, with 90 people accessing the Centre on a regular basis
Maintenance	 The Committee of Management (CoM) is responsible for maintenance at the site CoM finds it difficult to keep on top of weeds. A contractor undertakes weed spraying Clubs are on a fortnightly rotating roster for harrowing of arenas, with a contractor on the alternate fortnight
Multi-use	 Wanting to explore multi use i.e. other equine disciplines and extended use of the clubrooms at off peak times Different disciplines require different sized arenas and sand depths Carriage driving selected this site for its advantages in facilities on offer, space, the location and ability to host Australian Championships (traditionally held at Longwood and Oaklands) Teesdale Community Planning Group is keen to build a relationship with the Leighdale Equestrian Centre. Tthe community is very proud of this place Open to looking at other complimentary uses of the Centre Increasing need for facilities to service growing activities, for example, interschools (fastest demographic discipline for Equestrian Victoria) which includes dressage, show jumping and eventing. Other Clubs such as the Geelong Show Jumping Club may consider Leighdale due to competing demands for time and space at other larger venues such as Werribee Park

Issue / Opportunity	Details
	 Consideration of camping and vehicle parking space is needed should there be significant growth in larger events
	 Potential to run larger events over a number of days to be able to cater for disciplines and demand within the available space
	 HRCAV has designed programs to use the same equipment and facilities as EV, therefore, making it easier for venues to accommodate both activities
	 People travel to Leighdale due to the events, site and facilities on offer
BBQ area	 Lighting for safety and night-time use All-weather cover for undercover gathering area
Pavilion / Multi-purpose	Solar panels
Facility	• Extend pavilion rather than develop separate small buildings i.e. do it properly the first-time and allow for multi- use of the pavilion
	 Extend onto the main building a storage room for equipment, tables, chairs etc that are used inside the pavilion Pavilion is closed off to general users and competitors during events i.e. only available for officials and volunteers.
	Competitors register through a sliding window
	 Can be a busy area during events as the main gathering space and the small veranda providing the only undercover space
Perimeter track	A perimeter track would add value to the carriage drivers as an additional facility to use in training.
	 A track could double up on access by vehicle and ambulance around the site.
	 Should appropriate drainage be put in place where required, a track would not be required by vehicles.
Power	Would like to see access to power near the horse yards
	Power available for food and drink vans
Sand Arenas	For carriage driving the current sand levels are suitable (no heavier)
	Entries and gateways to be wide enough for carriages
	100m x 40m required for carriage driving
	 An all-weather arena would enable events, training and rallies to continue throughout the year with little disruption
	Sand arena condition is good
	 Due to ad hoc development over time, including expansion of arena sizes, there are some drainage issues and also different sand used which causes some issues

Issue / Opportunity	Details
Seating	 Install seating along sides of the arenas and overlooking cross country course
Signage	 Awareness of facility from main road and the approach to the entry Current sign at entrance outlines rules Additional signage on entry and around the ground highlighting safety and rules is needed
Spectators	 Need to expand space and facilities to support spectators, including raised arena seating
Storage	 Current storage facilities work well and are in a great location, however, further storage needed for user group and event equipment Additional storage will be needed for any potential additional user groups Formal gravel path to the sheds Larger storage shed with high roof and drive through, away from Clubrooms, closer to jumps areas
Toilets	 Casual, Club and event users of the site need access to public toilets The toilet block near the competitor area could be used for casual users instead of those inside main pavilion Would like to see a separate shower and toilet block in the competitor area
Vandalism	 There were a couple of break-ins experienced over a 15-month period. An alarm has since been installed in the pavilion.
Volunteerism	 The Clubs have a good level of volunteer support. The Leighdale Pony Club has a 15 hour per year compulsory family member commitment policy. It ensures support is available for the year, while also providing new members an understanding of Club expectations. Nominations for Committee membership has the details of the positions clearly outlined. Casual users are not required to volunteer.
Waste	 Horse manure is currently stored on site No formal collection of horse manure currently in place as has been found to be difficult to manage individuals collecting for personal needs Council kerbside service provided for general waste

Appendix 5.4 – Issues and opportunities identified from community survey

A community and stakeholder survey was developed to seek input from the equestrian and general community. The survey was promoted and distributed via:

- Golden Plains Shire social media and website
- Media Release
- Golden Plains Shire advertisement on Council page in Golden Plains Times
- Emails to the Committee of Management and all user groups for further distribution to members and networks
- Emails to Teesdale Community Planning Group for distribution through local community networks.

The survey opened in 18th June 2020 and closed 2nd July 2020. There were 163 surveys completed during this time. Results of the survey include:

Age and gender profile of respondents

The majority of completed surveys were from females 85.89%; while only 13.5% from males; and one person not stating their gender.

Just over one third of surveys were completed by people aged 36 – 50 (38.04%), with almost another third from the 51 – 67 years of age (32.29%). The remaining survey response age groups include 13-21 years of age (8.59%), 22-35 years (17.18%) and 68+ (4.91%).

Distance users and non-users travel to the Centre

Of the survey respondents, the majority are from the local area. Over half of respondents travel up to half an hour away to reach the site, with just over a quarter within walking and riding distance.

ANSWER CHOICES			
Within Walking/Riding distance	28.83%		
Up to half an hour away	51.53%		
Up to an hour away	11.04%		
Up to two hours away	2.45%		
Up to three hours away	3.07%		

Leighdale Equestrian Centre Master Plan - August 2020

ANSWER CHOICES	RESPONSES
More than three hours away	3.07%

Respondents use of the Centre

Two thirds of survey respondents (66.05%) access the Leighdale Equestrian Centre for equestrian related activities and use. Non-equestrian users make up 7.41% of survey respondents and 26.54% do not use the reserve at all.

Equestrian user profile

Equestrian users of the Leighdale Equestrian Centre are made up of approximately half resident Club members with the other half being a mix of casual users and attendees at events. 'Other' primarily includes casual user and event attendees.

ANSWER CHOICES	
Geelong and District Carriage Driving	12.77%
Bannockburn and Teesdale and Riding Club	6.38%
Inverleigh Riding Club	21.28%
Leighdale Pony Club	19.86%
Other Club or Association who run events at the Centre	14.89%
Other	34.75%

Activities undertaken at the Centre

Participation in activities at the Leighdale Equestrian Centre is essentially related to equestrian activities (note with this question, respondents could provide one or more answers). Therefore, 65.61% are members of the resident Clubs, with 50.32% also using the facility as a casual user (these are a combination of the resident Club members and non-members). Support people make up 15.92% of respondents. Comments in 'other' included perception that site is only available for equestrian use.

ANSWER CHOICES R				
Geelong and District Carriage Driving	17.20%			
Bannockburn and Teesdale and Riding Club	8.28%			
Inverleigh Riding Club	21.02%			
Leighdale Pony Club	19.11%			
Casual user (resident club member)	27.39%			
Casual user (non-resident club member)	22.93%			
Support person, e.g. parent / carer of an equestrian participant	15.92%			
Committee of management	3.18%			
Walking	3.82%			
Having BBQs / picnics	1.27%			
Running / jogging	0.00%			
None of the above	10.19%			
Other	7.64%			

Limitations in use of the Centre

A lack of lighting around the reserve for access and safety are two key reasons for limitations in accessing the site. Followed by residents believing the site is only accessible for horse riders. Other reasons included not knowing what is on offer and affordability to take part in equestrian activities. Comments also included, people don't know the if the facility is open for general use, don't know how to get access to the Centre, their Club is based at another site and there are a lack of variety of events on offer.

Leighdale Equestrian Centre Master Plan - August 2020

ANSWER CHOICES	RESPONSES
Lack of lighting around the reserve for access and safety	17.78%
Lack of facilities e.g. walking tracks, drinking fountains, seats, etc	8.89%
It's too far from my home	4.44%
The site is located on a busy road and there are no safe off-road paths to connect me to the site	7.78%
I prefer to use other equestrian centres	8.89%
I don't know where the site is	2.22%
I don't know what is available at the site	10.00%
I can't afford to take part in the activities held there	10.00%
I thought it was only for horse riders	14.44%
I'm not interested in equestrian activities	2.22%
It's a dog free venue	17.78%
Other	34.44%

Volunteering at the Centre

Of the survey respondents 49.07% volunteer for Clubs based at the Leighdale Equestrian Centre, while 50.93% do not volunteer.

Reasons for non-volunteering include:

ANSWER CHOICES R			
Lack of time	30.69%		
Haven't been approached or asked	25.74%		
Don't believe I have the right skills	5.94%		

Leighdale Equestrian Centre Master Plan - August 2020

ANSWER CHOICES	RESPONSES
Not interested in volunteering	15.84%
Other	33.66%

Reasons for not volunteering include: not a Club member, live too far away and the perception that the site is not available for use on a casual basis.

Suggestions for additional activities

Respondents have suggested they would like to see additional equestrian training days, clinics, shows and events on offer at the Centre. Still of importance, but less of a priority, respondents would also like to see general community and social events.

ANSWER CHOICES	RESPONSES
General Equestrian education/information sessions	46.25%
General Equestrian clinics	69.38%
Social events	19.38%
More general equestrian shows/events	59.38%
Equestrian training days	71.25%
Community Events, for example, Carboot Sale, Community Million Paws Walk, Easter Hunt	28.13%
Other (please specify)	15.00%

Leighdale Equestrian Centre Master Plan - August 2020

Importance of facilities

There was very strong support by the majority of respondents for enhancements and improvements across the site, including all facilities. Response from the survey indicates use of all facilities and with enhancements there would be continued and increased use of the site.

Highlighted are the items that received the strongest percentage of responses. However, if the top two responses were calculated together, the majority of facilities would have rated essential and great to have.

	ESSENTIAL	BE GREAT TO HAVE	NOT SURE	DON'T REALLY NEED	DEFINITELY DON'T NEED	TOTAL RESPONSES
Clubrooms (expansion)	19.11% 30	46.50% 73	15.29% 24	17.83% 28	1.27% 2	157
Clubrooms (internal upgrades)	15.48% 24	54.19% 84	14.19% 22	15.48% 24	0.65% 1	155
Outdoor social space (expansion)	25.00% 39	45.51% 71	12.18% 19	15.38% 24	1.92% 3	156
Outdoor social space (roof and weather proofing)	31.85% 50	49.68% 78	10.19% 16	7.64% 12	0.64% 1	157
Storage (for clubs and event days)	31.01% 49	38.61% 61	23.42% 37	5.70% 9	1.27% 2	158
Judges and officials' boxes (installation)	15.82% 25	53.80% 85	19.62% 31	9.49% 15	1.27% 2	158
Lighting (arenas)	37.34% 59	51.90% 82	3.80% 6	4.43% 7	2.53% 4	158
Lighting (safety and social spaces)	50.96% 80	32.48% 51	9.55% 15	5.73% 9	1.27% 2	157
Arenas (surface improvements)	43.40% 69	36.48% 58	10.69% 17	7.55% 12	1.89% 3	159

Leighdale Equestrian Centre Master Plan - August 2020

	ESSENTIAL	BE GREAT TO HAVE	NOT SURE	DON'T REALLY NEED	DEFINITELY DON'T NEED	TOTAL RESPONSES
Cross Country Course (surface improvements)	35.44% 56	36.71% 58	15.19% 24	11.39% 18	1.27% 2	158
Cross Country Course (quality of jumps)	39.35% 61	30.32% 47	20.65% 32	7.10% 11	2.58% 4	155
Access (from and onto the main road)	52.83% 84	24.53% 39	6.92% 11	12.58% 20	3.14% 5	159
Access (within the site)	34.87% 53	29.61% 45	23.03% 35	8.55% 13	3.95% 6	152
Camping facilities (people)	24.68% 39	53.80% 85	12.66% 20	5.06% 8	3.80% 6	158
Camping facilities (horses)	30.00% 48	48.75% 78	14.37% 23	4.38% 7	2.50% 4	160
Landscaping and shade trees	26.11% 41	52.23% 82	10.83% 17	6.37% 10	4.46% 7	157
Drainage improvements	29.94% 47	33.76% 53	26.11% 41	8.28% 13	1.91% 3	157

Appendix 6 Possible grants

In order to achieve proposed developments at the Leighdale Equestrian Centre, a significant amount of funds need to be obtained. This will likely be a combination of fundraising by the Committee of Management and Clubs together with funding and support from the Golden Plains Shire Council, the Victorian State Government and potentially some support from philanthropic trusts.

It is anticipated a combination of all sources of funding will be required to be able to action recommendations from the master plan. The Golden Plains Shire has a budget process where project bids may be submitted annually for consideration against other requests and priorities. Sport and Recreation Victoria supports projects with a high priority for increasing participation and maximising use of a site. There are numerous philanthropic programs each year that focus on different population groups and rural communities and these should also be explored.

Government Department	Funding Program	Maximum Funding Amount	Closing Date	Activities that may be supported
Department of Tourism, Sport and Major Events (Sport and Recreation Victoria)	Local Sports Infrastructure Fund	Community Facilities Stream. Grants of up to \$250,000 are available Female Friendly Facilities Stream. Grants of up to \$500,000 are available. Funding ratio is SRV \$2:\$1 local and from 25% up to 50% of the total project cost, depending on program, can be an in-kind contribution.	Local Government authorities can apply directly to SRV. Applications have closed for 2020, however, early contact with the Department to commence planning towards and application in the next round is recommended.	 Community Facilities Stream Active recreation spaces such as outdoor exercise equipment and public access outdoor courts. Shared paths and recreation trails. Projects that result in energy or water efficiency, with a direct impact on participation, such as warm season grass conversions. Multi-sport training facilities that are publicly accessible. Pavilion developments with unisex accessible changerooms. New and/or improved sports fields, sports courts and surfaces that increase capacity or safety. Sports lighting that improves facility capacity and participant safety. Requests for replacement of

The most suitable funding programs that are currently available are:

Leighdale Equestrian Centre Master Plan - August 2020

Government Department	Funding Program	Maximum Funding Amount	Closing Date	Activities that may be supported
				 lighting with LED lights are not eligible unless part of a new lighting installation. Female Friendly Stream Building new or redeveloping change rooms for participants that are female friendly. Building new or redeveloping sports grounds to increase capacity. Sports lighting that increases the capacity of infrastructure.
Department of Environment, Land, Water and Planning (DELWP)	Growing Suburbs Funding	Not provided	Local Government authorities can apply directly to DELWP. Applications have closed for 2020, however, early contact with the Department to commence planning towards and application in the next round is recommended.	 Grants will be targeted towards high priority community infrastructure projects that contribute to: the needs of rapidly growing communities local employment creation improved local economic conditions in Melbourne's interface and peri-urban communities improved capacity for Councils to respond to changing community needs and demands delivery of innovative models of integrated/shared community infrastructure. The program will support projects that have a direct benefit to communities and surrounding catchment areas across the following broad infrastructure categories: community health and well-being sport, recreation and leisure facilities that have dedicated community space and support multi use purposes

Government Department	Funding Program	Maximum Funding Amount	Closing Date	Activities that may be supported
				 environmental and climate change resilience placemaking, civic amenity, and community connecting
Community Crime Prevention	Community Safety Infrastructure Grants	Grants from \$25,000 to a maximum of \$500,000.	17 th July 2020 This has been an ongoing program, therefore, it is anticipated future opportunities may be announced.	To install public safety and security infrastructure, for example, fencing, security lighting, alarms, and installing CCTV.
Golden Plains Shire (Local Government)	Community Grants Program – Recreation	Up to \$5,000 for projects that have a focus on strengthening communities and assessed on the following criteria; • Economic benefit • Project Sustainability • Community/Social Benefit • Council Plan alignment • Partnerships	These community grants occur twice annually Round 1 – Opens in March and closes mid -April Round 2 – Opens in August and closes mid-September	 The funding can be used for one off events or as seed funding to encourage funding from other agencies, but must demonstrate direct community benefit and have the following attributes: Encourage and support collaborative networks and partnerships Build creative communities and economies Promote community safety and healthy living Seek to maintain, restore and enable enjoyment of natural assets Enrich the multi-cultural diversity of the community An activity where all residents easily participate in community life Respects and values the contribution of young people Has a strong sense of local identity Are easy to participate in.

Government	Funding	Maximum Funding	Closing Date	Activities that may be supported
Department	Program	Amount		 Provide enjoyable recreation and leisure opportunities Have a vibrant and diverse arts & cultural component
Creative Victoria	VicArts Grants	Funding available is between \$5,000 and \$75,000. Solo projects will be eligible to apply for up to \$20,000. All requests of \$15,000 or more must have a minimum of 20% of the request in cash co-funding (e.g. generated fees/income and/or applicant cash contribution and/or other funding partners such as government, corporate,	20 th August 2020	Eligible activities include projects that encourage new partnerships or collaborations with Victorian industries, organisations and communities.
Catchment	Victorian	private etc).	Currently closed however	Durnoss of protecting and restoring Vistoria's land and
	Landcare	\$20,000	Currently closed, however,	Purpose of protecting and restoring Victoria's land and
Management	Grants		potential to re-open in 2020-2021	environment. Planting of indigenous grasses, shrubs and
Authority	Grants		2020-2021	trees is provided.

Other government grants and philanthropic grants and grants / donations from the private sector should be explored for the various components of the facility. It may be worth considering funding programs such as: <u>www.community.grantready.com.au</u> for potential funding resources. Some examples of other funding programs that could be explored included below:

- National Stronger Regions Fund (Federal Government)
- Bendigo Bank
- Foundation for Rural and Regional Renewal.

Leighdale Equestrian Centre Master Plan - August 2020