



GOLDEN PLAINS SHIRE

# **ATTACHMENTS**

**Under Separate Cover  
Ordinary Council Meeting**

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**6.00pm Tuesday 24 September 2019**



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**GOLDEN PLAINS SHIRE COUNCIL**  
**Key Financials**

For 12 Months Ended 30 June 2019

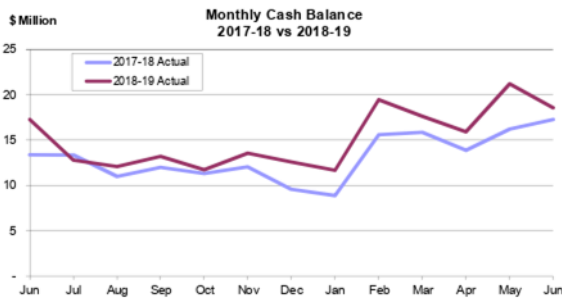
Income Statement Summary	Notes	30th June 2019				
		2018-19 Budget \$'000	2018-19 Forecast \$'000	YTD Actual \$'000	YTD Variance \$'000	%
Rates and Charges Revenue		22,903	22,928	22,951	48	0%
Grants - Operating	1	10,234	10,633	10,999	766	7%
Grants - Capital	2	2,759	5,252	4,104	1,344	49%
Other Income		6,510	6,284	6,581	72	1%
<b>Total Revenue</b>		<b>42,406</b>	<b>45,077</b>	<b>44,636</b>	<b>2,230</b>	<b>5%</b>
Materials and Services	3	(12,197)	(13,018)	(12,761)	(564)	(5)%
Employee Benefits	4	(18,178)	(16,940)	(17,133)	1,045	6%
Depreciation		(8,080)	(8,080)	(7,781)	299	4%
Other Expenses		(881)	(716)	(612)	89	10%
<b>Total Expenditure</b>		<b>(39,135)</b>	<b>(38,754)</b>	<b>(38,286)</b>	<b>850</b>	<b>2%</b>
<b>Surplus/(Deficit) from Operations</b>		<b>3,270</b>	<b>6,323</b>	<b>6,350</b>	<b>3,079</b>	<b>94%</b>
Operating Cash Inflow/(Outflow)		10,669	11,631	12,551		
Capital Spend		(14,510)	(19,298)	(10,149)		
Closing Cash Balance		10,375	13,260	18,563		
Total Borrowings		12,646	12,641	7,646		

**NOTES**

- Operating Grants are higher than budget for the year, due to population growth resulting in an increased allocation in the general purpose grant of \$362k along with increased funding received for maternal and child health services amounting to \$69k.
- Capital Grants are higher than budget for the year, due to new grant funding received for 'Fixing Country Roads' of \$1,313k.
- Materials and Services costs are greater than budget for the year, due to increased spending on infrastructure asset maintenance of \$871k which has been partially offset by a reduction in recycling disposals costs of \$286k.
- Employee benefits are lower than budget, due to vacant positions combined with a reduction of temporary staff in childcare.

Underlying Result Summary	30th June 2019				
	2018-19 Budget \$'000	2018-19 Forecast \$'000	Variance \$'000	Actual \$'000	Variance \$'000
<b>Total Comprehensive Result</b>	<b>3,270</b>	<b>6,323</b>	<b>3,053</b>	<b>6,350</b>	<b>3,080</b>
Non-recurrent grants used to fund capital expenditure	(2,168)	(4,652)	(2,484)	(3,690)	(1,522)
Non-monetary asset contributions	(1,125)	(1,125)	-	(795)	330
Other contributions to fund capital expenditure	-	-	-	-	-
<b>Adjusted Underlying Surplus/(Deficit)</b>	<b>(23)</b>	<b>546</b>	<b>569</b>	<b>1,865</b>	<b>1,888</b>

Capital Works Summary	30th June 2019				
	2018-19 Budget \$'000	2018-19 Forecast \$'000	Carry-over to 2019-20 \$'000	Actual \$'000	Variance \$'000
Property	5,996	6,328	4,626	1,443	(4,553)
Plant and Equipment	1,956	2,382	308	2,142	186
Infrastructure	7,145	11,181	4,363	6,047	(108)
<b>Total Capital Spend</b>	<b>15,097</b>	<b>19,891</b>	<b>9,297</b>	<b>10,532</b>	<b>(4,565)</b>



FINANCIAL PERFORMANCE INDICATORS					
Indicator	Measure	YTD June 2018-19	Forecast 2018-19	Budget 2018-19	Forecast v Budget
<b>Efficiency</b>					
Expenditure level	Total expenditure / no. of assessments	\$3,457	\$3,499	\$3,506	✓
<b>Liquidity</b>					
Working Capital	Current assets / current liabilities	161.8%	240.7%	201.3%	✓
<b>Obligations</b>					
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	33.3%	66.1%	66.2%	⚠
Indebtedness	Non-current liabilities / own source revenue	13.0%	54.6%	48.4%	⚠
Asset renewal	Asset renewal expenditure / depreciation	65.7%	76.1%	72.6%	✗
<b>Operating position</b>					
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	-4.6%	1.4%	-0.1%	⚠

## GOLDEN PLAINS SHIRE COUNCIL

### Income Statement

For 12 Months Ended 30 June 2019

	Original Budget	Forecast	Actual	Variance Actual/Forecast	
	\$	\$	\$	\$	%
<b>Operating Revenue</b>					
Rates and Charges	22,902,946	22,928,020	22,951,009	22,989	-
Grants - Operating	10,233,707	10,632,686	10,999,221	366,535	3
Grants - Capital (Note 1)	2,759,483	5,252,249	4,103,851	(1,148,398)	(22)
Contrib's and Recoupments - Monetary	1,179,408	1,669,269	1,643,878	(25,391)	(2)
Contrib's and Recoupments - Non Monetary (Note 2)	1,125,000	1,125,000	795,345	(329,655)	(29)
Statutory Fees and Charges	584,850	615,850	667,595	51,745	8
User Fees and Charges	3,368,519	2,522,899	2,613,675	90,776	4
Other Income (Note 3)	250,000	250,000	757,476	507,476	203
Net Gain/(Loss) on Disposals	2,000	80,781	103,473	22,692	28
<b>Total Operating Revenue</b>	<b>42,405,913</b>	<b>45,076,754</b>	<b>44,635,524</b>	<b>(441,230)</b>	<b>(1)</b>
<b>Operating Expenditure</b>					
Materials and Services	(12,196,508)	(13,018,346)	(12,760,522)	257,824	2
Employee Benefits	(18,178,009)	(16,940,168)	(17,133,038)	(192,870)	(1)
Depreciation	(8,079,757)	(8,079,757)	(7,780,678)	299,079	4
Finance Costs	(413,778)	(413,778)	(334,452)	79,326	19
Other Expenses	(265,764)	(265,764)	(260,389)	5,375	2
Bad Debts	(1,615)	(36,200)	(16,824)	19,376	54
<b>Total Operating Expenditure</b>	<b>(39,135,431)</b>	<b>(38,754,013)</b>	<b>(38,285,903)</b>	<b>468,110</b>	<b>1</b>
<b>Surplus/(Deficit) from Operations</b>	<b>3,270,482</b>	<b>6,322,741</b>	<b>6,349,621</b>	<b>26,880</b>	

**GOLDEN PLAINS SHIRE COUNCIL**

**Balance Sheet**

As at 30 June 2019

	Original		
	Budget	Forecast	Actual
	30-Jun-19	30-Jun-19	30-Jun-19
	\$		\$
<b>CURRENT ASSETS</b>			
Cash Assets	10,374,961	13,256,561	18,562,552
Receivables	2,832,000	2,469,018	3,891,396
Inventories - Consumables	18,000	11,291	4,255
Land Held for Re-sale	322,000	-	-
Other Current Assets	2,432,000	2,551,385	73,177
<b>Total Current Assets</b>	<b>15,978,961</b>	<b>18,288,255</b>	<b>22,531,380</b>
<b>NON-CURRENT ASSETS</b>			
Land	23,432,100	23,799,308	30,287,131
Land Under Roads	4,334,055	4,333,349	4,335,968
Buildings Specialised	34,898,940	34,247,155	26,143,601
Buildings Unspecialised	3,794,704	2,107,114	2,460,406
Heritage Building	969,391	969,391	969,391
Parks, Open Spaces & Streetscapes	976,079	2,460,652	1,077,485
Recreational, Leisure & Community	6,520,300	6,146,581	6,340,574
Car Park	1,060,445	1,064,658	1,063,862
Furniture & Equipment	176,266	194,907	157,830
Plant & Machinery	4,584,861	4,656,744	4,842,329
Road	330,215,246	329,125,934	328,067,257
Bridges	19,204,154	19,737,635	12,794,014
Footpath	11,794,676	11,409,933	11,690,509
Drainage	3,638,513	3,603,081	5,406,425
Information Communications Technology	396,361	363,277	331,281
Work in Progress	0	948,944	3,221,104
Investment in Associate	739,826	739,826	723,670
Gravel Pit Rehabilitation	77,900	190,011	413,289
Sinking Fund Investment	341,318	341,667	2,717,532
<b>Total Non-Current Assets</b>	<b>447,155,135</b>	<b>446,440,167</b>	<b>443,043,658</b>
<b>TOTAL ASSETS</b>	<b>463,134,096</b>	<b>464,728,422</b>	<b>465,575,038</b>
<b>CURRENT LIABILITIES</b>			
Payables	1,717,000	1,534,504	3,701,760
Interest-Bearing Liabilities	2,635,000	2,635,392	7,349,502
Employee Benefits	3,190,000	2,868,474	3,126,378
Trust Funds	236,000	400,000	559,196
Provision for Rehabilitation of Gravel Pit	60,000	60,000	60,000
Provision for Landfill Rehabilitation	100,000	100,000	50,000
<b>Total Current Liabilities</b>	<b>7,938,000</b>	<b>7,598,370</b>	<b>14,846,836</b>
<b>NON-CURRENT LIABILITIES</b>			
Interest-Bearing Liabilities	10,011,000	10,006,061	296,953
Employee Benefits	301,000	320,439	586,933
Provision for Rehabilitation of Gravel Pit	704,000	859,798	774,267
Provision for Landfill Rehabilitation	1,614,000	1,606,503	1,604,828
<b>Total Non-Current Liabilities</b>	<b>12,630,000</b>	<b>12,792,801</b>	<b>3,262,981</b>
<b>TOTAL LIABILITIES</b>	<b>20,568,000</b>	<b>20,391,171</b>	<b>18,109,817</b>
<b>NET ASSETS</b>	<b>442,566,096</b>	<b>444,337,251</b>	<b>447,465,221</b>
<b>EQUITY</b>			
Accumulated Surplus	442,566,096	444,337,251	447,465,221
<b>TOTAL EQUITY</b>	<b>442,566,096</b>	<b>444,337,251</b>	<b>447,465,221</b>
<b>RECONCILIATION:</b>			
Total Equity - Opening Balance	439,295,614	438,012,510	441,115,600
Surplus/(Deficit) for period	3,270,482	6,324,741	6,349,621
<b>Total Equity - Closing Balance</b>	<b>442,566,096</b>	<b>444,337,251</b>	<b>447,465,221</b>

## GOLDEN PLAINS SHIRE COUNCIL STATEMENT OF CASH FLOWS

For 12 Months Ended 30 June 2019

	Original Budget	Forecast	Actual	Actual / Forecast
	2018-19	30-Jun-19	30-Jun-19	30-Jun-19
	\$	\$	\$	%
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<i>(Inclusive of GST where applicable)</i>				
Receipts from Ratepayers	22,706,000	22,831,933	22,508,897	99
Grants	13,855,513	16,550,314	14,838,009	90
Interest Received	221,492	202,515	326,504	161
User Fees	3,901,843	2,983,948	3,235,162	108
Contributions and Recoupments	813,997	1,992,864	1,692,214	85
Payments to Employees	(18,159,826)	(17,719,748)	(16,794,492)	95
Payments to Suppliers	(13,623,184)	(16,150,027)	(13,991,424)	87
Net GST Refunded	953,658	938,721	736,225	78
<b>Net Cash Inflow from Operating Activities</b>	<b>10,669,494</b>	<b>11,630,521</b>	<b>12,551,096</b>	<b>108</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<i>(Net of GST)</i>				
Payment for Land & Buildings	(6,071,000)	(8,219,902)	(293,333)	4
Payment for Infrastructure Assets	(6,170,000)	(6,519,741)	(6,231,859)	96
Payment for Plant & Machinery	(1,673,000)	(2,043,215)	(1,941,473)	95
Payment for Furniture & Equipment	(282,000)	(339,033)	(200,544)	59
Payment for Other Structures	(900,000)	(2,768,992)	(1,866,957)	67
Proceeds from Sale of Assets	586,000	592,945	385,551	65
<b>Net Cash Outflow from Investing Activities</b>	<b>(14,510,000)</b>	<b>(19,297,938)</b>	<b>(10,148,615)</b>	<b>53</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Interest Paid	(414,000)	(413,778)	(334,452)	81
Repayment of Borrowings	(260,000)	(259,503)	(260,826)	101
Proceeds from Loan	5,000,000	5,000,000	-	-
LGFV Sinking Fund	(785,000)	(785,024)	(785,000)	100
Non Current Investment	50,000	-	-	-
Trust Funds	34,000	115,412	269,821	234
<b>Net Cash Inflow from Financing Activities</b>	<b>3,625,000</b>	<b>3,657,107</b>	<b>(1,110,457)</b>	<b>(30)</b>
<b>Net Increase/(Decrease) in Cash Held</b>	<b>(215,506)</b>	<b>(4,010,310)</b>	<b>1,292,025</b>	<b>(32)</b>
Cash at start of year	10,590,468	17,270,523	17,270,523	100
<b>Cash at end of year</b>	<b>10,374,961</b>	<b>13,260,213</b>	<b>18,562,548</b>	<b>140</b>

## GOLDEN PLAINS SHIRE COUNCIL

### Capital works

For 12 Months Ended 30 June 2019

	Budget	Forecast	Actual	Variance	Variance
	2019	2019	2019	2019	2019
	\$'000	\$'000	\$'000	\$'000	%
<b>Property</b>					
Land	-	45	45	45	100%
<b>Total Land</b>	-	45	45	45	
Buildings	5,996	6,283	1,398	(4,598)	-77%
<b>Total Buildings</b>	<b>5,996</b>	<b>6,283</b>	<b>1,398</b>	<b>(4,598)</b>	
<b>Total Property</b>	<b>5,996</b>	<b>6,328</b>	<b>1,443</b>	<b>(4,553)</b>	
<b>Plant and Equipment</b>					
Plant, machinery and equipment	1,674	2,043	1,942	268	16%
Fixtures, fittings and furniture	-	57	32	32	100%
Computers and telecommunications	282	281	168	(114)	-40%
<b>Total Plant and Equipment</b>	<b>1,956</b>	<b>2,381</b>	<b>2,142</b>	<b>186</b>	
<b>Infrastructure</b>					
Roads	4,132	4,460	4,108	(24)	-1%
Bridges	1,750	1,704	360	(1,390)	-79%
Footpaths and cycleways	288	356	347	59	20%
Recreational, leisure and community facilities	720	4,401	1,955	1,235	172%
Parks, open space and streetscapes	205	210	127	(78)	-38%
Off street car parks	50	50	50	-	0%
<b>Total Infrastructure</b>	<b>7,145</b>	<b>11,181</b>	<b>6,947</b>	<b>(198)</b>	
<b>Total Capital Works Expenditure</b>	<b>15,097</b>	<b>19,890</b>	<b>10,532</b>	<b>(4,565)</b>	
<b>Represented by:</b>					
New asset expenditure	1,227	9,351	2,756	1,529	
Asset renewal expenditure	5,855	6,066	4,331	(1,524)	
Asset expansion expenditure	5,065	-	-	(5,065)	
Asset upgrade expenditure	2,950	4,473	3,445	495	
<b>Total Capital Works Expenditure</b>	<b>15,097</b>	<b>19,890</b>	<b>10,532</b>	<b>(4,565)</b>	





**GOLDEN PALINS SHIRE COUNCIL  
Monthly Grants Report  
12 MONTHS TO 30 JUNE 2019**

<b>GL Account</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>YTD Actuals</b>	<b>Actuals/ Budget</b>
<b>01 CIVIC LEADERSHIP</b>				
11472 Grant - MAV Emergency Management Officer (O)	120,000	120,000	120,000	(100)
<b>01 CIVIC LEADERSHIP Total</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>(100)</b>
<b>03 ENVIRONMENT &amp; LAND USE PLAN</b>				
30372 Grant - Fire Access Road (C)	6,800	6,800	0	0
30474 Grant - Roadside Weed Control (O)	41,000	41,000	41,658	(102)
30483 Grant - New Invaders Project (O)	0	10,000	9,091	(91)
30489 Grant - Environment Strategy Development (O)	0	0	3,000	0
30491 Grant - Central Highlands Small Towns Green-Blue Inf. Project (O)	0	28,000	20,000	(71)
30572 School Crossing Subsidy	40,000	40,000	79,464	(199)
30680 Grant - Tobacco Reform Funding (O)	17,630	17,630	7,894	(45)
<b>03 ENVIRONMENT &amp; LAND USE PLAN Total</b>	<b>105,430</b>	<b>143,430</b>	<b>161,107</b>	<b>(112)</b>
<b>04 FINANCIAL MANAGEMENT</b>				
40074 General Purpose Grant (O)	5,593,965	5,745,175	5,955,767	(104)
40175 Grant - Fire Service Levy Officer (O)	42,554	42,554	0	0
<b>04 FINANCIAL MANAGEMENT Total</b>	<b>5,636,519</b>	<b>5,787,729</b>	<b>5,955,767</b>	<b>(103)</b>
<b>05 HUMAN SUPPORT SERVICES</b>				
50076 Grant - Children's Week (O)	500	700	700	(100)
50078 Grant - M & C H Services (O)	211,234	276,058	280,425	(102)
50079 Grant - Facilitated Playgroup	41,250	51,158	56,280	(110)
50190 Grant - Central Enrolment DET (O)	0	0	25,000	0
50192 Grant - Children services small service grant (O)	0	0	43,504	0
50270 DHS Grant - Home Care (O)	69,428	(2,476)	53,365	2,155
50272 DHS Grant - Property Maintenance (O)	14,155	12,860	13,085	(102)
50275 DHS Grant - Personal Care (O)	19,252	10,366	10,541	(102)
50277 DHS Grant - Respite (Home & Community Care) (O)	20,664	2,450	2,489	(102)
50281 DHS Grant - Planned Activity Group (High) (O)	25,904	10,355	10,528	(102)
50282 DHS Grant - Planned Activity Group (Core)(O)	11,474	11,474	11,671	(102)
50283 DHS Grant - Volunteer Coordination (O)	4,496	4,496	4,573	(102)
50284 DHS Grant - Delivered Meals (O)	1,844	1,844	1,862	(101)
50286 DHS Grant - Assessment & Care Management (O)	57,808	57,808	58,793	(102)
50287 DHS Grant - Service Systems Resourcing (Senior Cits) (O)	20,785	20,785	21,139	(102)
50288 DHS Grant - Volunteer Coordination (Other Costs) (O)	1,020	1,020	1,037	(102)
50295 DHS Grant - Disability Respite (O)	5,000	0	0	0
50674 Teesdale Kindergarten Income	275,414	266,975	285,058	(107)
50683 Inverleigh Kindergarten Income	190,472	149,819	192,875	(129)
50685 Meredith Kindergarten Income	102,767	115,063	118,233	(103)
50686 Rokewood Kindergarten Income	93,950	111,616	102,270	(92)
50695 Grant - Kindergarten Cluster Management Program (O)	49,710	51,120	51,633	(101)
50771 Pre-School Funding - BCS	237,204	211,716	293,873	(139)
50772 Trainee Incentive Income - BCS	0	0	3,000	0
50775 Long Day Care CCB - BCS	1,446,366	1,554,330	1,386,904	(89)
50776 Kindergarten Teacher Supplement - BCS	35,388	25,453	25,453	(100)
50870 Grant - Family Day Care (O)	15,704	10,371	10,372	(100)
50872 FDC Child Care Benefit	0	146,899	180,975	(123)
50970 Grant - Domestic Assistance (CHSP) {O}	239,060	245,350	249,488	(102)
50972 Grant - Home Maintenance (CHSP) {O}	38,408	39,491	40,084	(102)
50975 Grant - Personal Care (CHSP) {O}	159,296	163,786	166,244	(102)
50977 Grant - Flexible Respite (CHSP) {O}	25,856	28,215	28,639	(102)
50979 Grant - Assessment & Care Management (CHSP) {O}	154,025	154,025	154,025	(100)
50981 Grant - Social Support Group (CHSP) {O}	208,004	225,283	228,663	(102)
50982 Grant - Home Modifications (CHSP) {O}	9,602	31,214	31,683	(102)
50984 Grant - Delivered Meals (CHSP) {O}	11,638	19,715	20,012	(102)
50986 Grant - Other Food Services (CHSP) {O}	294	302	307	(102)
50989 Grant - Sector Support & Development (CHSP) {O}	55,435	40,690	41,300	(102)
50992 Grant - Senior Citizens (CHSP) {O}	0	2,395	2,395	(100)
<b>05 HUMAN SUPPORT SERVICES Total</b>	<b>3,853,407</b>	<b>4,052,726</b>	<b>4,208,475</b>	<b>(104)</b>
<b>06 REC &amp; COMMUNITY DEVELOPMENT</b>				
50570 Grant - VicHealth Walk to School Project (O)	10,000	10,000	15,000	(150)
50572 DHS Grant - Health Promotion (O)	371,948	371,948	347,199	(93)

GL Account	Original Budget	Revised Budget	YTD Actuals	Actuals/Budget
50578 Grant - DHHS Allied Health (O)	78,703	78,703	112,387	(143)
50586 Grant - VicHealth Innovation Grant	0	8,000	10,000	(125)
60070 Grant - The Create Crate (O)	0	0	(164)	0
60071 Grant - VicHealth Bright Futures (O)	0	0	2,500	0
60372 Grant - Victorian Youth Week (O)	0	2,450	2,450	(100)
60376 Grant - Engage Program (2018-2020) (O)	40,000	40,000	40,000	(100)
60391 Grant - Freeza Program (2019-2021) (O)	24,500	24,500	24,500	(100)
60550 Grant - Smythesdale Courthouse Upgrade (C) (S)	0	9,000	9,000	(100)
60551 Grant - Smythesdale Regional Skate Park Upgrade (C)	100,000	100,000	10,000	(10)
60559 Grant - Rokewood Oval Lighting (O)	0	0	152,332	0
60561 Grant - Batesford Playspace (SRV) (C)	0	4,650	4,650	(100)
60562 Grant - SRV - Minors - Bannockburn Victoria Park Court Upgrade (C)	100,000	100,000	90,000	(90)
60563 Grant - Bannockburn Heart Active Rec (SRV) (C)	0	6,650	0	0
60567 Grant - Haddon Stadium Floor Replacement (C)	125,000	125,000	0	0
60570 Grant - World Game (Bannockburn) Funding	0	250,000	225,000	(90)
60573 Grant - Bannockburn Bowls Upgrade (C)	0	0	225,000	0
60581 Grant - Inverleigh Sporting Complex Upgrade (C)	0	500,000	0	0
60584 Grant - Linton Oval Lighting Upgrade	0	229,500	255,000	(111)
60591 Grant - Bannockburn Vic park Oval Lighting (19/20 project) (C)	0	0	500,000	0
60594 Grant - Inverleigh Netball Courts Upgrade (C)	0	0	225,000	0
60597 Grant - Rokewood Cricket Nets Upgrade (SRV) (C)	0	0	6,700	0
60598 Grant - Bannockburn Cricket Nets (SRV Minors) (C)	0	0	6,700	0
60763 Grant - Bannockburn Heart (NSRF) (C)	0	1,140,000	0	0
60789 Grant - Heart (State) (C)	0	150,000	0	0
<b>06 REC &amp; COMMUNITY DEVELOPMENT Total</b>	<b>850,151</b>	<b>3,150,401</b>	<b>2,263,254</b>	<b>(72)</b>
<b>07 ROADS &amp; STREETS INFRASTRUCTURE</b>				
70376 Grant - Gumley Road Construction (C)	0	0	60,000	0
70382 Grant - Roads to Recovery (C)	584,683	584,683	584,683	(100)
70395 Grant - Tall Tree Road Upgrade (C)	943,000	943,000	375,000	(40)
70396 Grant - Fixing Country Road (C)	0	499,466	1,312,666	(263)
70681 Grant - Coopers Bridge Replacement (C)	800,000	0	0	0
70682 Grant - Wall BridgeRenewal (C)	0	303,500	0	0
70683 Grant - Golden Lake Road Bridge Grant (C)	0	300,000	0	0
72494 Grant - TAC Footpath (C)	100,000	0	62,120	0
<b>07 ROADS &amp; STREETS INFRASTRUCTURE Total</b>	<b>2,427,683</b>	<b>2,630,649</b>	<b>2,394,469</b>	<b>(91)</b>
<b>Total Grants (Capital and Operating)</b>	<b>12,993,190</b>	<b>15,884,935</b>	<b>15,103,072</b>	<b>(95)</b>



# **BUDGET REPORT**

**12 Months Ended  
30 June 2019**

## INCOME STATEMENT For 12 Months Ended 30 June 2019

The Income Statement shows total operating revenue of \$44.64m and total operating expenditure of \$38.29m which results in a year to date surplus of \$6.35m. This is \$3.08m favourable compared to the adopted budget. The variances are explained in this report.

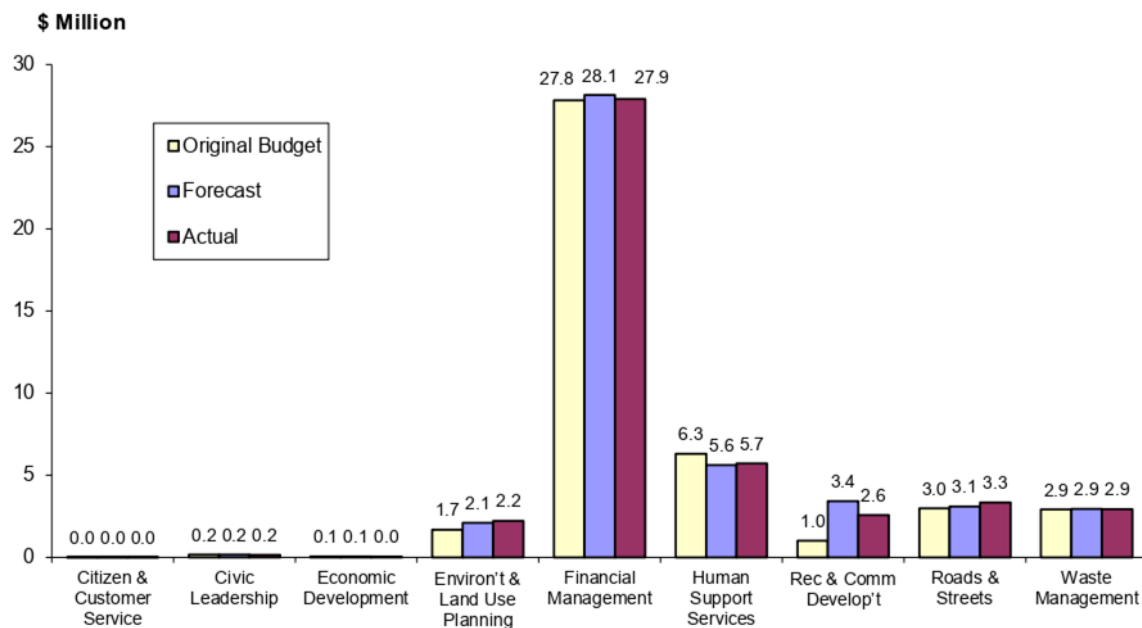
The forecast figures reported in this report reflect the original budget adopted by Council, adjusted for roll forwards from 2017-18 and budget reallocations.

**Roll Forwards** – These are committed expenditure items that for one reason or another have not been completed in the year they were budgeted, but must be delivered in the subsequent year/s. These most often relate to funded projects.

**Budget Reallocations** – This is where expenditure allocated to a particular project/program is reallocated to another project to ensure overall costs meet the adopted budget.

The following charts provide a graphical summary of the YTD revenue and expenditure, by program, compared to the original budget adopted by Council.

### REVENUE SUMMARY



The above graph shows the original budget, the YTD budget and the YTD actual revenue. All areas of revenue are expected to achieve the original budget unless stated below. The following comments provide explanation on variances to budget.

**Environment & Land Use Planning**

- YTD actual revenue is favourable to budget by \$531k mainly due to:
  - an non-recurrent grant for Banno. South west precinct \$60k,
  - an increase developer contributions of \$236k,
  - an increase in public open space contributions of \$145k
  - an increase in YTD animal infringements issued of \$40k,
  - an increase in building permit lodgement fees of \$48k and
  - an increase in septic tank fees \$31k and
  - offset by a decrease in Fire Hazard Fees and Fines of \$23k

**Financial Management**

- Total annual revenue is \$84k favourable to original budget due to unbudgeted revenue for:
    - Federal Assistance Grants (FAG's) is \$362k above the original budget due to additional 2018-19 funding for:
      - 2018-19 FAG's General Purpose Grant \$102k greater than budget,
      - 2017-18 Natural Disaster Recovery funding \$35k, and
      - 2017-18 FAG's General Purpose Grant adjustment \$14k.
      - Increase in FAG's 2019-20 advance payment \$211k
    - Sale of land for rate recovery of \$142k, and
    - Contribution to Revaluation income \$29k.
    - Increase in interest on investment \$128k
- Offset by reduction of,
- Subdivision handed to council \$329k,
  - Debt collection recoupment \$134k (set-off against reduction of debt collection expenditure),
  - Proceed from sale of plant items \$91k,
  - Grant for fire service levy officer \$42k not received during the year

**Human Support Services**

- YTD actual revenue is below the original budget by \$591k mainly due to:
  - a decrease in Bannockburn Children's Services Centre (BCSC) childcare fees of \$600k, partially offset by reduced employee costs of \$276k and staff salaries of \$108k. The performance of the BCSC was highlighted to Council in May 2018 and has continued to not achieve budget in during 2018-19, and
  - a decrease in Family Day Care fees of \$31k

**Recreation and Community Development**

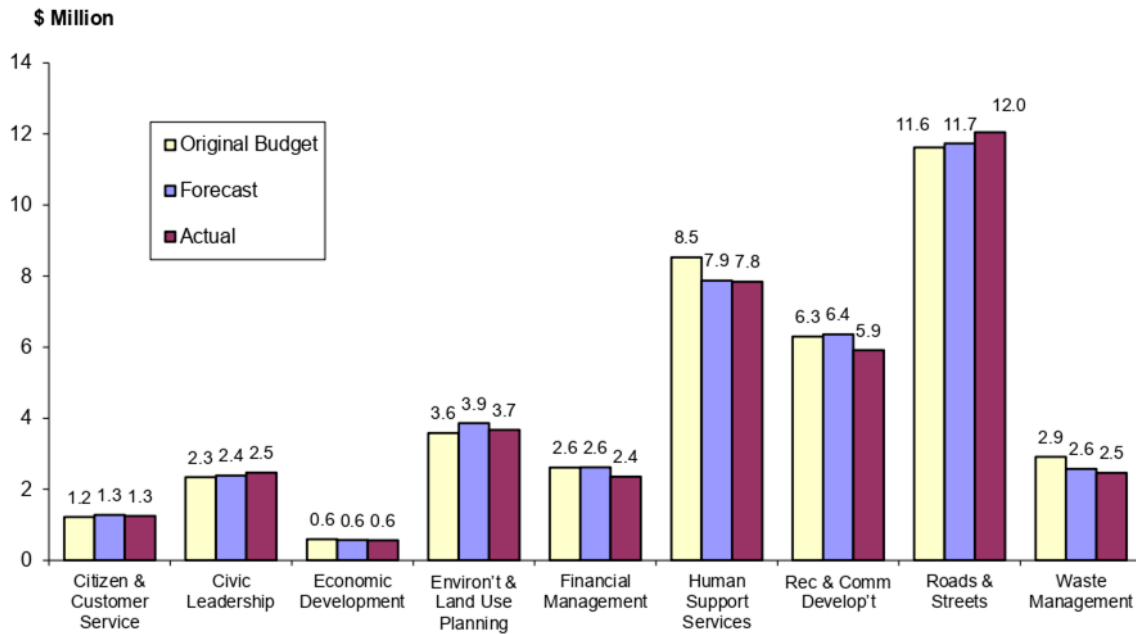
- YTD actual revenue is above budget by \$1.5m mainly due to:
  - an increase in funding received for:
    - Linton oval lighting upgrade 255k
    - World Game funding for Bannockburn soccer pitch \$225k, and
    - Inverleigh netball courts upgrade funding received in advance and anticipated to be carried forward to 2019-20 \$225k,
    - Bannockburn bowls upgrade \$225k,
    - Rokewood oval lighting \$152k,
    - Bannockburn Vic park Oval Lighting (2019-20 project) \$500k,
    - Contribution to Teesdale turtle bend upgrade \$100k
    - offset by a decrease in grant funding not yet received for Smythesdale Regional Skate Park Upgrade \$90k and Haddon Stadium Floor Replacement \$125k

**Roads and Streets Infrastructure**

- YTD actual revenue is above the original budget by \$350k mainly due to:
  - receipt of unbudgeted fixing country road \$1.3m,
  - increase in subdivision supervision fee \$148k,
  - Gumley road construction \$60k, and
  - Gravel pit rehabilitation provision unwind present value (book entry) \$393k

- off-set by,
- grant funding for Tall Tree Road upgrade not yet received of \$943k,
- decrease for Coopers Bridge replacement no longer to be received \$800k,
- decrease in YTD gravel sales no longer sold externally \$170k, and
- decrease in TAC footpath due to timing of grant receipts \$38k

**EXPENDITURE SUMMARY**



The above graph shows the original budget, the forecast and the actual expenditure. The following provides further comment on variances to the original budget.

**Citizen & Customer Service**

- Actual total annual expenditure is \$28k unfavourable to the original budget primarily due to:
  - funding allocated to the review the 2017-2021 Council Plan and Municipal Public Health and Wellbeing Plan, planning for the next Council Plan and the development of a vision with the community of \$19k, and
  - increase in customer service salaries and wages \$47k

**Civic Leadership**

- Actual total annual expenditure is \$123k unfavourable to the original budget primarily due to:
  - relief staff for vacant positions \$80k, and
  - risk management software not initially budgeted \$16k.
  - electoral representative review \$29k

**Environment & Land Use Planning**

- YTD actual expenditure is unfavourable to the original budget by \$84k mainly due to:
  - an increase in community protection salaries \$69k,
  - an increase in building compliance contractors \$53k, and
  - implementation of the Bannockburn Parking and Traffic Management Strategy rolled forward from 2017-18 \$35k.
  - implementation of the Bannockburn South West Precinct project \$44k,
  - increase in provision for Bad and Doubtful debts for Animal, Parking and Local Laws \$50k,
  - offset by vacant positions in land use planning and building control \$94k,
  - offset by a decrease in written down value for plant yet to be replaced \$47k,
  - offset by decrease in Fire Prevention Works \$31k,

**Financial Management**

- YTD actual expenditure is below budget by \$258k mainly due to:
  - a decrease in written down value of plant relating to fleet vehicles yet to be replaced \$112k,
  - vacant positions in property and rating, procurement and financial management \$67k,
  - a decrease in debt servicing costs \$79k, and

**Human Support Services**

- YTD actual expenditure is below budget by \$683k mainly due to:
  - a decrease in Bannockburn Children's Services Centre (BCSC) employee costs of \$276k, staff salaries of \$108k and material and contract \$32k, offset by decreased childcare fees \$599k. The performance of the BCSC was highlighted to Council in May 2018 and has continued to not achieve budget during 2018-19,
  - a decrease in family day care carers payment \$51k,
  - a decrease in Bannockburn cultural centre operating cost \$28k,
  - a decrease in Commonwealth Home Support Program employee costs \$27k, and
  - a decrease in Personal Care \$73k.
  - a decrease in community transport total expenditure \$73k

**Recreation and Community Development**

- YTD actual expenditure is below budget by \$384k mainly due to:
  - a decrease in depreciation expense \$245k,
  - vacant positions in health promotion \$100k,
  - a decrease in community planning and implementation Grants \$88k
  - a decrease in reserves and stadiums maintenance \$32k, and
  - a decrease in salaries for Volunteers \$61k,

offset by

  - increase in VicHealth Bright Futures Expenditure \$45k
  - increase in sports ovals playing surface maintenance \$39k
  - Haddon house relocation \$68k

**Roads and Streets Infrastructure**

- YTD actual expenditure is above budget by \$426k primarily due to:
  - an increase in:
    - drainage maintenance – rural \$110k,
    - gravel roads routine maintenance \$337k,
    - sealed road routine maintenance \$61k,
    - local roads major patching \$72k
    - routine bridge maintenance \$22k,
    - sign and guidepost maintenance \$27k, and
  - offset by:
    - a decrease in tree clearing \$77k,
    - a decrease in Sago Gravel Pit procurement costs \$73k,
    - a decrease in roadside verge clearing \$37k, and



**Waste Management**

- YTD actual expenditure is below budget by \$452k primarily due to:
  - delayed payment for recycling disposal cost \$286k,
  - decrease in garbage disposal costs \$83k,
  - decrease in recycling education cost \$23k,
  - decrease in street sweeping cost \$44k,
  - decrease in Rokewood landfill rehabilitation works \$70k.
  
- offset by:
  - increase in recycling and garbage collection cost \$65k, and
  - increase in litter control cost \$32k

*Note – as the garbage charge is levied on a full cost recovery basis, any surplus from 2018-19 will be placed in trust and offset against future years expenditure.*

**Adjusted Underlying Result**

The actual adjusted underlying result increased by \$2,068k to a surplus of \$2,045k. This s due to timing differences for projects and services funded and delivered in 2018-19 and operating variances. These forecast variances include:

- additional 2018-19 Financial Assistance Grant allocation and payment 50% of 2019-20 allocation in advance from Victorian Grants Commission \$362k,
- an increase in Public Open Space and Developer Community Contributions of \$382k,
- as increase in Subdivision Supervision Fee \$148k
- a decrease in forecast employee costs of \$1.05m,
- unbudgeted Rate Recovery Sale Of Land Income \$142k,
- higher Interest on Investment \$128k and Unwind Present Value Discount for Sago Hill Gravel Pit Rehabilitation project provision \$393k
- other favourable operating variances \$845k, and
- subdivisions handed to council \$330k lower than the original budgeted

Offset by:

- a decrease in User Fees and charges revenue \$775k,
- an increase in Infrastructure Assets Maintenance \$871k
- an increase in Procurement Contracts and Materials costs \$159k,
- other unfavourable operating variances \$408k.

	<b>Budget 2018-19 \$'000</b>	<b>Actual 2019-19 \$'000</b>	<b>Variance \$'000</b>
<b>Total Comprehensive Result</b>	<b>3,270</b>	<b>6,350</b>	<b>3,080</b>
Non-recurrent grants used to fund capital expenditure	(2,168)	(3,689)	1,521
Non-monetary asset contributions	(1,125)	(795)	(330)
Other contributions to fund capital expenditure	-	-	-
<b>Adjusted Underlying Surplus/(Deficit)</b>	<b>(23)</b>	<b>1,866</b>	<b>1,889</b>

In summary, the revenue and expense variances are not anticipated to impact on Council's financial position. \$425k of the above variances relate to timing differences and have been fully funded in 2017-18. These timing differences include projects/programs budgeted in 2017-18 that are now delivered in 2018-19, and funds allocated in 2017-18.

A number of YTD favourable variances identified in this report relate to significant savings due to vacant staffing positions.

**BALANCE SHEET**  
**As at 30 June 2019**

The tables and notes below provide further detail on certain items in the Balance Sheet

**Receivables**

	30 June 2019		
	Original \$'000	Actual \$'000	Movem't \$'000
Rates and Garbage Debtors	1,683	1,847	164
Other Debtors	1,149	1,532	383
<b>Total Receivables</b>	<b>2,832</b>	<b>3,379</b>	<b>547</b>

As mentioned previously, rate notices are issued at the beginning of the financial year. Therefore, the receivable balance will reduce significantly as the 3<sup>rd</sup> and 4<sup>th</sup> rate instalment date passes (end of February and May) and for those paying 'in full', the payment date of 15 February 2019.

Other receivables primarily consist of items such as grants, pension rebates and fees and charges.

The following provides a summary of Council's Other Debtors that have been outstanding for more than 90 days.

	\$'000
<b>Debtors &gt;30 days</b>	
Home/Personal Care Fees – 31 Clients	8
Fire Hazard Notices – 27 Properties	23
Other	2
<b>Total</b>	<b>33</b>

Home and Personal Care clients are reviewed regularly for their ability to pay, and services or rates are amended accordingly. Many clients are on payment plans and several have been delayed due to the fact they are to be settled as part of a TAC claim.

Outstanding monies relating to fire hazard notices accumulate interest and are generally attached as a charge against the property.

**Land Held for Resale**

	30 June 2019		
	Original Budget \$'000	Actual \$'000	Movem't \$'000
Bakers Lane – Stage 4	322	0	(322)
<b>Total Land Held for Resale</b>	<b>322</b>	<b>0</b>	<b>(322)</b>

Bakers Lane is undeveloped land that was estimated to be developed and sold when the original budget was prepared. Land is classified as held for resale only when the sale of land is highly probable and expected to be sold within 12 months. This land was reclassified as a non-current asset at 30 June 2018 as this condition had not been met.

**Borrowings**

	Start Year	End Year	30 June 2019		
			Original Budget \$'000	Actual \$'000	Movem'nt \$'000
B'Burn Rec Precinct – Land^	2009	2034	2,479	2,479	-
B'Burn Rec Precinct – Infrast.	2010	2020	201	201	-
B'Burn Cultural Centre	2010	2020	48	48	-
Parkers Road Bridge R'ment	2011	2021	158	158	-
LASF DB Plan Contribution^	2013	2023	1,560	1,560	-
Haddon Rec Reserve Upgrade^	2013	2023	134	134	-
GP Food Production Precinct^	2014	2024	1,230	1,230	-
Somerset Estate and The Well^	2014	2024	797	797	-
B'burn Civic Heart^	2016	2025	150	150	-
Smythesdale Sports Oval^	2017	2027	150	150	-
Woody Yaloak Eques upgrade^	2017	2027	90	90	-
BCSC Redevelopment^	2018	2028	500	500	-
Maude Rec Pavilion^	2018	2028	150	150	-
<b>GPS community &amp; Civic Centre^</b>	2019	2029	5,000	-	5,000
<b>Total Borrowings</b>			<b>12,646</b>	<b>7,647</b>	<b>5,000</b>

^ These loans are to be financed utilising the Local Government Funding Vehicle (LGFV) - \$12.24m.  
LGFV loans have a maximum term of 10 years, which is rolled over to achieve funding terms outlined above.

**Net Assets**

	30 June 2019		
	Original Budget \$'000	Actual \$'000	Movem'nt \$'000
Total Assets	463,134	465,575	2,441
Total Liabilities	20,568	18,110	2,458
<b>Net Assets</b>	<b>442,566</b>	<b>447,465</b>	<b>4,899</b>

The Net Assets balance at 30 June 2019 is \$4,899k above the original budget.

**STATEMENT OF CASH FLOWS  
For 12 Months Ended 30 June 2019**

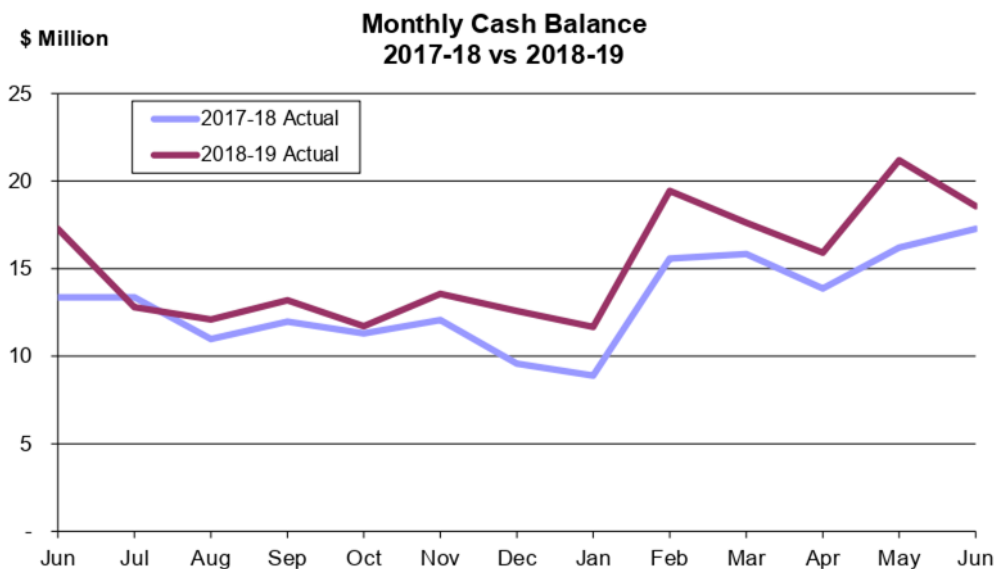
As shown in the following table, the actual cash balance at 30 June 2019 of \$18.562m, compared to the original budget, is \$8.19m favourable. This is primarily due to significant capital works projects being rolled into the 2019-20 financial year of \$9.3m.

	30 June 2019		
	Original Budget \$'000	Actual \$'000	Movement \$'000
<b>Opening Cash</b>	<b>10,590</b>	<b>17,270</b>	<b>6,680</b>
Cash Receipts	48,073	43,992	(4,081)
Cash Payments	(48,288)	(42,700)	5,580
<b>Increase/(Decrease) in Cash</b>	<b>(215)</b>	<b>1,292</b>	<b>1,507</b>
<b>Closing Cash</b>	<b>10,375</b>	<b>18,562</b>	<b>8,187</b>

**Actual Cash Flow**

The following graph demonstrates how Council's cash balance fluctuates during the year. It shows the cash balance steadily reducing to January, before increasing significantly when the bulk of rate payments are received. The actual balance of \$18.562m include the 50% of 2019-20 FAG's received in advance in 2018-19.

The projected cash flow is used to assist management in making informed investment and financing decisions.



**Cash and Investments**

The following is a summary of where Council's operating funds were being held at 30 June 2019. All funds are invested in accordance with Standard Operating Procedure 3014 – Investment of Cash Reserves.

Maturity Date	Financial Institution (Current Interest Rate)	As at 30 June \$'000
At Call	Commonwealth Bank (1.00%)	3,610
8-Oct-19	P&N Bank (3.00%)	849
7-Oct-19	Bendigo & Adelaide Bank (2.80%)	528
14-Sep-19	Bendigo & Adelaide Bank (2.15%)	1,577
10-Oct-19	744 AMP Bank Ltd (2.80%)	556
12-Aug-19	750 ME Bank (2.40%)	2,583
27-Aug-19	751 National Australia Bank (2.18%)	1,509
6-Sep-19	752 Bank of Melbourne (2.30%)	1,046
17-Jul-19	753 National Australia Bank (2.35%)	1,542
25-Sep-19	Bank of Queensland (2.05%)	2,012
2-Sep-19	ANZ Bank (2.10%)	2,000
16-Sep-19	Commonwealth Bank (2.00%)	2,000
<b>Total</b>		<b>19,812</b>

\* These investments predominately relate to Council's employee provision obligations.

Council also has the following long term investments totalling \$1.93m. These investments relate to Council's sinking fund it has established to meet its commitment in relation to the repayment of \$2.4m Local Government Funding Vehicle (LGFV) in November 2019.

Maturity Date	Financial Institution (Current Interest Rate)	As at 30 June \$'000
8 Oct 19	P&N Bank (3.00%)	849
7 Oct 19	Bendigo & Adelaide Bank (2.80%)	528
10 Oct 19	AMP Bank (2.80%)	556
<b>Total</b>		<b>1,933</b>

The actual cash balance of \$18.6m is favourable compared to the original budget and will be sufficient to meet Council's retained earning commitments, such as employee entitlements, funds held in trust and to deliver projects from the prior year.

## STATEMENT OF CAPITAL WORKS For 12 Months Ended 30 June 2019

Capital Works Summary	30 June 2019				
	Original Budget	2018-19 Forecast	Carry-over to 2019-20	Actual	Variance to Origi. Budget
	\$'000	\$'000	\$'000	\$'000	\$'000
Property	5,996	6,328	4,626	1,443	4,553
Plant and Equipment	1,956	2,382	308	2,142	(186)
Infrastructure	7,145	11,181	4,363	6,947	198
<b>Total Capital Spend</b>	<b>15,097</b>	<b>19,891</b>	<b>9,297</b>	<b>10,532</b>	<b>4,565</b>

The \$4.57m forecast decrease in the capital works program is mainly due to:

- projects rolled forward from 2017-18 of \$4.23m,
- an increase in grant funded projects for:
  - Teesdale-Lethbridge Road upgrade \$499k,
  - Wall Bridge renewal \$303k,
  - Golden Lake Bridge renewal \$300k
  - Linton oval lighting upgrade \$292k, and
  - E-waste Shed Rokewood Transfer Station \$99k, and
- Offset by carry-over of capital projects into 2019-20 of \$9.3m, most significantly Bannockburn Heart costs of \$1.93m, Coopers Bridge Rehabilitation \$1.6m, Wall bridge renewal \$540k, Golden lake bridge \$561k and Bannockburn Heart \$4.4m

The following provides comment on the timing of capital works projects.

### Property

- YTD actual expenditure is below budget by \$4.55m mainly due to:
  - Golden Plains Community & Civic Centre \$4.02m carried forward into 2019-20,
  - a decrease in Haddon Stadium Floor replacement \$250k due to project on hold until state government funding received
  - a decrease in Teesdale Toilet upgrade \$202k, and
  - underground power upgrade for the Bannockburn Heart project \$227k carried forward into 2019-20

**Plant and Equipment**

- YTD actual expenditure is above budget by \$186k mainly due to:
  - replacement of heavy plant rolled forward from 2017-18 of \$421k, and
  - offset by a decrease in replacement of other plant and machinery \$172k due to purchase of assets carried forward into 2019-20

**Infrastructure**

- YTD actual expenditure is below budget by \$198k mainly due to:
    - a decrease in Bridge rehabilitation at Coopers Bridge \$1.49m due to project carried over to 2019-20
    - a decrease in Somerset Estate Road infrastructure \$125k,
    - a decrease in local road improvements \$128k,
    - a decrease in the Bannockburn Streetscape upgrade \$53k
- Offset by:
- an increase in local roads resealing \$39k,
  - an increase in the Batesford Playground rolled forward from 2017-18 \$83k,
  - an increase in the Bannockburn Heart project rolled forward from 2017-18 \$574k.
  - an increase for Wall Bridge & Golden Lake Bridge renewal not originally budgeted \$165k,
  - an increase in footpaths and trails \$90k,
  - an increase in local roads improvements (Roads to Recovery) \$116k,
  - an increase for Linton Oval Lighting upgrade not originally budgeted \$293k, and
  - an increase in the Bannockburn Vic Park Court upgrade \$254k,

**GOLDEN PLAINS SHIRE COUNCIL  
Monthly Budget Report: Corporate Summary  
12 MONTHS TO 30 JUNE 2019**

	<b>Original Budget</b>	<b>Forecast</b>	<b>Actual</b>	<b>Variance</b>	
	\$	\$	\$	\$	%
<b>00 CITIZEN &amp; CUSTOMER SERVICE</b>					
Expenditure	(1,223,099)	(1,277,534)	(1,251,209)	26,325	2
Income	15,394	15,394	12,219	(3,175)	(21)
<b>00 CITIZEN &amp; CUSTOMER SERVICE Total</b>	<b>(1,207,705)</b>	<b>(1,262,140)</b>	<b>(1,238,989)</b>	<b>23,151</b>	<b>2</b>
<b>01 CIVIC LEADERSHIP</b>					
Expenditure	(2,342,713)	(2,389,062)	(2,466,409)	(77,347)	(3)
Income	177,285	177,285	160,219	(17,066)	(10)
<b>01 CIVIC LEADERSHIP Total</b>	<b>(2,165,428)</b>	<b>(2,211,777)</b>	<b>(2,306,190)</b>	<b>(94,413)</b>	<b>(4)</b>
<b>02 ECONOMIC DEVELOPMENT</b>					
Expenditure	(593,500)	(572,869)	(563,773)	9,096	2
Income	50,316	50,316	47,475	(2,841)	(6)
<b>02 ECONOMIC DEVELOPMENT Total</b>	<b>(543,184)</b>	<b>(522,553)</b>	<b>(516,298)</b>	<b>6,255</b>	<b>1</b>
<b>03 ENVIRONMENT &amp; LAND USE PLAN</b>					
Expenditure	(3,585,719)	(3,860,650)	(3,670,183)	190,467	5
Income	1,690,038	2,108,038	2,221,708	113,670	5
<b>03 ENVIRONMENT &amp; LAND USE PLAN Total</b>	<b>(1,895,681)</b>	<b>(1,752,612)</b>	<b>(1,448,475)</b>	<b>304,137</b>	<b>17</b>
<b>04 FINANCIAL MANAGEMENT</b>					
Expenditure	(2,613,364)	(2,618,376)	(2,354,923)	263,453	10
Income	27,815,383	28,140,407	27,898,918	(241,489)	(1)
<b>04 FINANCIAL MANAGEMENT Total</b>	<b>25,202,019</b>	<b>25,522,031</b>	<b>25,543,995</b>	<b>21,964</b>	<b>0</b>
<b>05 HUMAN SUPPORT SERVICES</b>					
Expenditure	(8,526,802)	(7,872,222)	(7,843,580)	28,642	0
Income	6,310,708	5,625,317	5,719,823	94,506	2
<b>05 HUMAN SUPPORT SERVICES Total</b>	<b>(2,216,094)</b>	<b>(2,246,905)</b>	<b>(2,123,757)</b>	<b>123,148</b>	<b>5</b>
<b>06 REC &amp; COMMUNITY DEVELOPMENT</b>					
Expenditure	(6,296,297)	(6,362,745)	(5,912,276)	450,469	7
Income	1,019,733	3,427,520	2,583,139	(844,381)	(25)
<b>06 REC &amp; COMMUNITY DEVELOPMENT Total</b>	<b>(5,276,564)</b>	<b>(2,935,225)</b>	<b>(3,329,136)</b>	<b>(393,911)</b>	<b>(13)</b>
<b>07 ROADS &amp; STREETS INFRASTRUCTURE</b>					
Expenditure	(11,621,202)	(11,734,646)	(12,047,322)	(312,676)	(3)
Income	2,993,517	3,092,483	3,343,483	251,000	8
<b>07 ROADS &amp; STREETS INFRASTRUCTURE Total</b>	<b>(8,627,685)</b>	<b>(8,642,163)</b>	<b>(8,703,839)</b>	<b>(61,676)</b>	<b>(1)</b>
<b>08 WASTE MANAGEMENT</b>					
Expenditure	(2,916,705)	(2,573,098)	(2,464,330)	108,768	4
Income	2,917,509	2,947,183	2,936,641	(10,542)	(0)
<b>08 WASTE MANAGEMENT Total</b>	<b>804</b>	<b>374,085</b>	<b>472,311</b>	<b>98,226</b>	<b>26</b>
<b>10 CLEARING</b>					
Expenditure	(4,452,000)	(4,133,033)	(5,104,265)	(971,232)	(23)
Income	4,452,000	4,133,033	5,104,265	971,232	23
<b>10 CLEARING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total</b>	<b>3,270,482</b>	<b>6,322,741</b>	<b>6,349,621</b>	<b>26,880</b>	<b>0</b>

**GOLDEN PLAINS SHIRE COUNCIL**  
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	Original Budget	Forecast	Actual	Variance	
	\$	\$	\$	\$	%
<b>00 CITIZEN &amp; CUSTOMER SERVICE</b>					
<b>100 COMMUNICATIONS &amp; MARKETING</b>					
Expenditure	(750,552)	(767,830)	(726,384)	41,446	5
Income	8,649	8,649	5,731	(2,918)	(34)
<b>100 COMMUNICATIONS &amp; MARKETING Total</b>	<b>(741,903)</b>	<b>(759,181)</b>	<b>(720,653)</b>	<b>38,528</b>	<b>5</b>
<b>101 CUSTOMER SERVICE CENTRES</b>					
Expenditure	(472,547)	(509,704)	(524,824)	(15,120)	(3)
Income	6,745	6,745	6,488	(257)	(4)
<b>101 CUSTOMER SERVICE CENTRES Total</b>	<b>(465,802)</b>	<b>(502,959)</b>	<b>(518,336)</b>	<b>(15,377)</b>	<b>(3)</b>
<b>00 CITIZEN &amp; CUSTOMER SERVICE Total</b>	<b>(1,207,705)</b>	<b>(1,262,140)</b>	<b>(1,238,989)</b>	<b>23,151</b>	<b>2</b>
<b>01 CIVIC LEADERSHIP</b>					
<b>110 GOVERNANCE</b>					
Expenditure	(753,451)	(804,302)	(846,907)	(42,605)	(5)
Income	8,845	8,845	5,893	(2,952)	(33)
<b>110 GOVERNANCE Total</b>	<b>(744,606)</b>	<b>(795,457)</b>	<b>(841,013)</b>	<b>(45,556)</b>	<b>(6)</b>
<b>111 ELECTIONS</b>					
Expenditure	(18,075)	(67,973)	(97,351)	(29,378)	(43)
Income	851	851	2,325	1,474	173
<b>111 ELECTIONS Total</b>	<b>(17,224)</b>	<b>(67,122)</b>	<b>(95,025)</b>	<b>(27,903)</b>	<b>(42)</b>
<b>112 MEETINGS</b>					
Expenditure	(84,517)	(70,940)	(72,318)	(1,378)	(2)
Income	13	13	0	(13)	97
<b>112 MEETINGS Total</b>	<b>(84,504)</b>	<b>(70,927)</b>	<b>(72,317)</b>	<b>(1,390)</b>	<b>(2)</b>
<b>113 CORPORATE PLANNING</b>					
Expenditure	(865,230)	(948,219)	(936,094)	12,125	1
Income	37,045	37,045	24,960	(12,085)	(33)
<b>113 CORPORATE PLANNING Total</b>	<b>(828,185)</b>	<b>(911,174)</b>	<b>(911,134)</b>	<b>40</b>	<b>0</b>
<b>114 EMERGENCY MGT PLAN &amp; SES</b>					
Expenditure	(312,573)	(235,847)	(222,550)	13,297	6
Income	125,874	125,874	123,929	(1,945)	(2)
<b>114 EMERGENCY MGT PLAN &amp; SES Total</b>	<b>(186,699)</b>	<b>(109,973)</b>	<b>(98,622)</b>	<b>11,351</b>	<b>10</b>
<b>115 RISK MANAGEMENT AND O H &amp; S</b>					
Expenditure	(308,867)	(261,781)	(291,189)	(29,408)	(11)
Income	4,657	4,657	3,111	(1,546)	(33)
<b>115 RISK MANAGEMENT AND O H &amp; S Total</b>	<b>(304,210)</b>	<b>(257,124)</b>	<b>(288,078)</b>	<b>(30,954)</b>	<b>(12)</b>
<b>01 CIVIC LEADERSHIP Total</b>	<b>(2,165,428)</b>	<b>(2,211,777)</b>	<b>(2,306,190)</b>	<b>(94,413)</b>	<b>(4)</b>
<b>02 ECONOMIC DEVELOPMENT</b>					
<b>200 ECONOMIC DEVELOPMENT</b>					
Expenditure	(520,541)	(478,000)	(465,987)	12,013	3
Income	15,307	15,307	23,316	8,009	52
<b>200 ECONOMIC DEVELOPMENT Total</b>	<b>(505,234)</b>	<b>(462,693)</b>	<b>(442,671)</b>	<b>20,022</b>	<b>4</b>
<b>204 FARMERS MARKET</b>					
Expenditure	(72,959)	(94,869)	(97,786)	(2,917)	(3)
Income	35,009	35,009	24,159	(10,850)	(31)
<b>204 FARMERS MARKET Total</b>	<b>(37,950)</b>	<b>(59,860)</b>	<b>(73,627)</b>	<b>(13,767)</b>	<b>(23)</b>
<b>02 ECONOMIC DEVELOPMENT Total</b>	<b>(543,184)</b>	<b>(522,553)</b>	<b>(516,298)</b>	<b>6,255</b>	<b>1</b>
<b>03 ENVIRONMENT &amp; LAND USE PLAN</b>					
<b>300 LAND USE PLANNING</b>					
Expenditure	(1,274,335)	(1,402,717)	(1,381,612)	21,105	2
Income	668,595	1,028,595	1,106,493	77,898	8
<b>300 LAND USE PLANNING Total</b>	<b>(605,740)</b>	<b>(374,122)</b>	<b>(275,119)</b>	<b>99,003</b>	<b>26</b>
<b>301 BUILDING CONTROL</b>					
Expenditure	(400,341)	(365,050)	(338,996)	26,054	7
Income	89,607	89,607	139,204	49,597	55
<b>301 BUILDING CONTROL Total</b>	<b>(310,734)</b>	<b>(275,443)</b>	<b>(199,792)</b>	<b>75,651</b>	<b>27</b>



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	Original Budget	Forecast	Actual	Variance	
<b>303 FIRE PROTECTION</b>					
Expenditure	(283,855)	(292,353)	(245,629)	46,724	16
Income	63,434	63,434	43,874	(19,560)	(31)
<b>303 FIRE PROTECTION Total</b>	<b>(220,421)</b>	<b>(228,919)</b>	<b>(201,756)</b>	<b>27,164</b>	<b>12</b>
<b>304 ENVIRONMENTAL MANAGEMENT</b>					
Expenditure	(480,075)	(563,292)	(519,138)	44,154	8
Income	50,545	88,545	79,664	(8,881)	(10)
<b>304 ENVIRONMENTAL MANAGEMENT Total</b>	<b>(429,530)</b>	<b>(474,747)</b>	<b>(439,473)</b>	<b>35,274</b>	<b>7</b>
<b>305 COMMUNITY PROTECTION</b>					
Expenditure	(626,026)	(713,451)	(656,866)	56,585	8
Income	570,019	590,019	582,239	(7,780)	(1)
<b>305 COMMUNITY PROTECTION Total</b>	<b>(56,007)</b>	<b>(123,432)</b>	<b>(74,627)</b>	<b>48,805</b>	<b>40</b>
<b>306 PUBLIC HEALTH</b>					
Expenditure	(521,087)	(523,787)	(527,943)	(4,156)	(1)
Income	247,838	247,838	270,234	22,396	9
<b>306 PUBLIC HEALTH Total</b>	<b>(273,249)</b>	<b>(275,949)</b>	<b>(257,708)</b>	<b>18,241</b>	<b>7</b>
<b>03 ENVIRONMENT &amp; LAND USE PLAN Total</b>	<b>(1,895,681)</b>	<b>(1,752,612)</b>	<b>(1,448,475)</b>	<b>304,137</b>	<b>17</b>
<b>04 FINANCIAL MANAGEMENT</b>					
<b>400 GENERAL REVENUE</b>					
Expenditure	(2,173)	(2,173)	(2,029)	144	7
Income	27,027,905	27,170,515	27,214,681	44,166	0
<b>400 GENERAL REVENUE Total</b>	<b>27,025,732</b>	<b>27,168,342</b>	<b>27,212,651</b>	<b>44,309</b>	<b>0</b>
<b>401 PROPERTY &amp; RATING</b>					
Expenditure	(831,575)	(741,074)	(616,777)	124,297	17
Income	497,333	679,747	490,833	(188,914)	(28)
<b>401 PROPERTY &amp; RATING Total</b>	<b>(334,242)</b>	<b>(61,327)</b>	<b>(125,944)</b>	<b>(64,617)</b>	<b>(105)</b>
<b>402 CORPORATE REPORTING &amp; BUDGETING</b>					
Expenditure	(393,477)	(431,806)	(432,558)	(752)	(0)
Income	7,923	7,923	5,320	(2,603)	(33)
<b>402 CORPORATE REPORTING &amp; BUDGETING Total</b>	<b>(385,554)</b>	<b>(423,883)</b>	<b>(427,238)</b>	<b>(3,355)</b>	<b>(1)</b>
<b>403 PROCUREMENT &amp; CONTRACT MANAGEMENT</b>					
Expenditure	(389,905)	(453,368)	(492,994)	(39,626)	(9)
Income	6,609	6,609	4,420	(2,189)	(33)
<b>403 PROCUREMENT &amp; CONTRACT MANAGEMENT Total</b>	<b>(383,296)</b>	<b>(446,759)</b>	<b>(488,574)</b>	<b>(41,815)</b>	<b>(9)</b>
<b>404 RECORDS MANAGEMENT</b>					
Expenditure	(265,404)	(263,698)	(274,524)	(10,826)	(4)
Income	2,004	2,004	1,311	(693)	(35)
<b>404 RECORDS MANAGEMENT Total</b>	<b>(263,400)</b>	<b>(261,694)</b>	<b>(273,213)</b>	<b>(11,519)</b>	<b>(4)</b>
<b>406 BORROWINGS</b>					
Expenditure	(414,050)	(414,050)	(334,687)	79,363	19
<b>406 BORROWINGS Total</b>	<b>(414,050)</b>	<b>(414,050)</b>	<b>(334,687)</b>	<b>79,363</b>	<b>19</b>
<b>408 PLANT REPLACEMENT</b>					
Expenditure	(316,780)	(312,207)	(201,354)	110,853	36
Income	273,609	273,609	182,353	(91,256)	(33)
<b>408 PLANT REPLACEMENT Total</b>	<b>(43,171)</b>	<b>(38,598)</b>	<b>(19,001)</b>	<b>19,597</b>	<b>51</b>
<b>04 FINANCIAL MANAGEMENT Total</b>	<b>25,202,019</b>	<b>25,522,031</b>	<b>25,543,995</b>	<b>21,964</b>	<b>0</b>
<b>05 HUMAN SUPPORT SERVICES</b>					
<b>500 MATERNAL &amp; CHILD HEALTH</b>					
Expenditure	(607,315)	(620,643)	(639,890)	(19,247)	(3)
Income	256,029	330,961	339,369	8,408	3
<b>500 MATERNAL &amp; CHILD HEALTH Total</b>	<b>(351,286)</b>	<b>(289,682)</b>	<b>(300,521)</b>	<b>(10,839)</b>	<b>(4)</b>

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	Original Budget	Forecast	Actual	Variance	
<b>501 CHILDRENS SERVICES</b>					
Expenditure	(329,034)	(312,182)	(331,290)	(19,108)	(6)
Income	5,140	7,140	71,942	64,802	908
<b>501 CHILDRENS SERVICES Total</b>	<b>(323,894)</b>	<b>(305,042)</b>	<b>(259,348)</b>	<b>45,694</b>	<b>15</b>
<b>502 HACC FOR YOUNGER PEOPLE</b>					
Expenditure	(367,689)	(358,786)	(364,799)	(6,013)	(2)
Income	409,223	232,375	279,018	46,643	20
<b>502 HACC FOR YOUNGER PEOPLE Total</b>	<b>41,534</b>	<b>(126,411)</b>	<b>(85,781)</b>	<b>40,630</b>	<b>32</b>
<b>503 COMMUNITY TRANSPORT</b>					
Expenditure	(209,642)	(189,590)	(136,363)	53,227	28
Income	32,156	32,156	27,011	(5,145)	(16)
<b>503 COMMUNITY TRANSPORT Total</b>	<b>(177,486)</b>	<b>(157,434)</b>	<b>(109,352)</b>	<b>48,082</b>	<b>31</b>
<b>504 COMMUNITY CENTRES</b>					
Expenditure	(999,780)	(1,035,948)	(949,546)	86,402	8
Income	128,712	129,619	129,560	(59)	(0)
<b>504 COMMUNITY CENTRES Total</b>	<b>(871,068)</b>	<b>(906,329)</b>	<b>(819,986)</b>	<b>86,343</b>	<b>10</b>
<b>506 KINDERGARTENS</b>					
Expenditure	(1,020,579)	(1,021,989)	(1,063,948)	(41,959)	(4)
Income	1,013,220	995,500	991,823	(3,677)	(0)
<b>506 KINDERGARTENS Total</b>	<b>(7,359)</b>	<b>(26,489)</b>	<b>(72,125)</b>	<b>(45,636)</b>	<b>(172)</b>
<b>507 BANNOCKBURN CHILDRENS SERVICES</b>					
Expenditure	(3,215,507)	(2,775,686)	(2,783,523)	(7,837)	(0)
Income	3,167,338	2,650,848	2,623,438	(27,410)	(1)
<b>507 BANNOCKBURN CHILDRENS SERVICES Total</b>	<b>(48,169)</b>	<b>(124,838)</b>	<b>(160,085)</b>	<b>(35,247)</b>	<b>(28)</b>
<b>508 FAMILY DAY CARE</b>					
Expenditure	(315,927)	(285,079)	(292,330)	(7,251)	(3)
Income	263,100	204,060	208,352	4,292	2
<b>508 FAMILY DAY CARE Total</b>	<b>(52,827)</b>	<b>(81,019)</b>	<b>(83,979)</b>	<b>(2,960)</b>	<b>(4)</b>
<b>COMMONWEALTH HOME SUPPORT PROGRAM</b>					
Expenditure	(1,461,329)	(1,272,319)	(1,281,891)	(9,572)	(1)
Income	1,035,790	1,042,658	1,049,310	6,652	1
<b>COMMONWEALTH HOME SUPPORT PROGRAM Total</b>	<b>(425,539)</b>	<b>(229,661)</b>	<b>(232,581)</b>	<b>(2,920)</b>	<b>(1)</b>
<b>05 HUMAN SUPPORT SERVICES Total</b>	<b>(2,216,094)</b>	<b>(2,246,905)</b>	<b>(2,123,757)</b>	<b>123,148</b>	<b>5</b>
<b>06 REC &amp; COMMUNITY DEVELOPMENT</b>					
<b>505 HEALTH PROMOTION</b>					
Expenditure	(683,906)	(751,802)	(652,469)	99,333	13
Income	515,728	523,728	543,973	20,245	4
<b>505 HEALTH PROMOTION Total</b>	<b>(168,178)</b>	<b>(228,074)</b>	<b>(108,497)</b>	<b>119,577</b>	<b>52</b>
<b>600 COMMUNITY DEVELOPMENT</b>					
Expenditure	(613,139)	(639,632)	(580,501)	59,131	9
Income	3,122	3,122	7,224	4,102	131
<b>600 COMMUNITY DEVELOPMENT Total</b>	<b>(610,017)</b>	<b>(636,510)</b>	<b>(573,277)</b>	<b>63,233</b>	<b>10</b>
<b>601 LIBRARIES</b>					
Expenditure	(458,492)	(458,695)	(454,898)	3,797	1
Income	1,214	1,214	(15,265)	(16,479)	1,357
<b>601 LIBRARIES Total</b>	<b>(457,278)</b>	<b>(457,481)</b>	<b>(470,162)</b>	<b>(12,681)</b>	<b>(3)</b>
<b>602 ARTS &amp; CULTURE</b>					
Expenditure	(215,599)	(201,624)	(177,145)	24,479	12
Income	10,539	10,539	2,319	(8,220)	(78)
<b>602 ARTS &amp; CULTURE Total</b>	<b>(205,060)</b>	<b>(191,085)</b>	<b>(174,826)</b>	<b>16,259</b>	<b>9</b>

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	Original Budget	Forecast	Actual	Variance	
<b>603 YOUTH DEVELOPMENT</b>					
Expenditure	(356,753)	(369,156)	(359,699)	9,457	3
Income	69,024	71,474	69,898	(1,576)	(2)
<b>603 YOUTH DEVELOPMENT Total</b>	<b>(287,729)</b>	<b>(297,682)</b>	<b>(289,802)</b>	<b>7,880</b>	<b>3</b>
<b>604 RECREATION PLANNING</b>					
Expenditure	(652,999)	(656,259)	(611,106)	45,153	7
Income	24,937	24,937	16,777	(8,160)	(33)
<b>604 RECREATION PLANNING Total</b>	<b>(628,062)</b>	<b>(631,322)</b>	<b>(594,329)</b>	<b>36,993</b>	<b>6</b>
<b>605 RECREATION CONSTRUCTION</b>					
Expenditure	(251,116)	(230,686)	(236,784)	(6,098)	(3)
Income	331,942	1,430,792	1,893,761	462,969	32
<b>605 RECREATION CONSTRUCTION Total</b>	<b>80,826</b>	<b>1,200,106</b>	<b>1,656,977</b>	<b>456,871</b>	<b>38</b>
<b>606 RECREATION INFRASTRUCTURE MAINTENANCE</b>					
Expenditure	(2,946,011)	(2,935,860)	(2,733,098)	202,762	7
Income	59,586	68,073	61,997	(6,076)	(9)
<b>606 RECREATION INFRASTRUCTURE MAINTENANCE Total</b>	<b>(2,886,425)</b>	<b>(2,867,787)</b>	<b>(2,671,100)</b>	<b>196,687</b>	<b>7</b>
<b>607 MAJOR PROJECTS</b>					
Expenditure	(32,557)	(80,406)	(86,793)	(6,387)	(8)
Income	3,641	1,293,641	2,455	(1,291,186)	(100)
<b>607 MAJOR PROJECTS Total</b>	<b>(28,916)</b>	<b>1,213,235</b>	<b>(84,338)</b>	<b>(1,297,573)</b>	<b>107</b>
<b>608 VOLUNTEERS</b>					
Expenditure	(85,725)	(38,625)	(19,782)	18,843	49
Income	0	0	0		
<b>608 VOLUNTEERS Total</b>	<b>(85,725)</b>	<b>(38,625)</b>	<b>(19,782)</b>	<b>18,843</b>	<b>49</b>
<b>06 REC &amp; COMMUNITY DEVELOPMENT Total</b>	<b>(5,276,564)</b>	<b>(2,935,225)</b>	<b>(3,329,136)</b>	<b>(393,911)</b>	<b>(13)</b>
<b>07 ROADS &amp; STREETS INFRASTRUCTURE</b>					
<b>700 SEALED RD RTNE MTCE</b>					
Expenditure	(1,555,624)	(1,500,056)	(1,575,718)	(75,662)	(5)
Income	178,805	178,805	196,351	17,546	10
<b>700 SEALED RD RTNE MTCE Total</b>	<b>(1,376,819)</b>	<b>(1,321,251)</b>	<b>(1,379,367)</b>	<b>(58,116)</b>	<b>(4)</b>
<b>701 LOCAL ROADS RESEALING</b>					
Expenditure	(2,192,497)	(2,195,419)	(2,218,282)	(22,863)	(1)
Income	3,157	3,157	2,128	(1,029)	(33)
<b>701 LOCAL ROADS RESEALING Total</b>	<b>(2,189,340)</b>	<b>(2,192,262)</b>	<b>(2,216,154)</b>	<b>(23,892)</b>	<b>(1)</b>
<b>702 LOCAL ROADS REHABILITATION</b>					
Expenditure	(1,808,422)	(1,874,104)	(1,859,159)	14,945	1
Income	1,218	1,218	819	(399)	(33)
<b>702 LOCAL ROADS REHABILITATION Total</b>	<b>(1,807,204)</b>	<b>(1,872,886)</b>	<b>(1,858,341)</b>	<b>14,545</b>	<b>1</b>
<b>703 LOCAL ROADS IMPROVEMENTS</b>					
Expenditure	(74,465)	(92,189)	(108,256)	(16,067)	(17)
Income	1,530,113	2,029,579	2,333,986	304,407	15
<b>703 LOCAL ROADS IMPROVEMENTS Total</b>	<b>1,455,648</b>	<b>1,937,390</b>	<b>2,225,730</b>	<b>288,340</b>	<b>15</b>
<b>704 GRAVEL ROADS ROUTINE MAINT.</b>					
Expenditure	(1,024,603)	(1,035,491)	(1,339,241)	(303,750)	(29)
Income	7,641	7,641	8,834	1,193	16
<b>704 GRAVEL ROADS ROUTINE MAINT. Total</b>	<b>(1,016,962)</b>	<b>(1,027,850)</b>	<b>(1,330,407)</b>	<b>(302,557)</b>	<b>(29)</b>
<b>705 GRAVEL RESHEETING</b>					
Expenditure	(1,162,126)	(1,150,373)	(1,209,094)	(58,721)	(5)
Income	1,217	1,217	819	(398)	(33)
<b>705 GRAVEL RESHEETING Total</b>	<b>(1,160,909)</b>	<b>(1,149,156)</b>	<b>(1,208,275)</b>	<b>(59,119)</b>	<b>(5)</b>

**GOLDEN PLAINS SHIRE COUNCIL  
Monthly Budget Report: Key Strategic Area  
12 MONTHS TO 30 JUNE 2019**

	Original Budget	Forecast	Actual	Variance	
<b>706 BRIDGE MAINTENANCE</b>					
Expenditure	(710,355)	(708,753)	(712,068)	(3,315)	(0)
Income	802,098	605,598	1,973	(603,625)	(100)
<b>706 BRIDGE MAINTENANCE Total</b>	<b>91,743</b>	<b>(103,155)</b>	<b>(710,095)</b>	<b>(606,940)</b>	<b>(588)</b>
<b>707 TREE CLEARING</b>					
Expenditure	(448,860)	(445,793)	(307,041)	138,752	31
Income	3,035	3,035	2,046	(989)	(33)
<b>707 TREE CLEARING Total</b>	<b>(445,825)</b>	<b>(442,758)</b>	<b>(304,995)</b>	<b>137,763</b>	<b>31</b>
<b>709 GRAVEL PITS</b>					
Expenditure	(225,664)	(155,994)	(159,265)	(3,271)	(2)
Income	225,610	50,610	449,117	398,507	787
<b>709 GRAVEL PITS Total</b>	<b>(54)</b>	<b>(105,384)</b>	<b>289,852</b>	<b>395,236</b>	<b>(375)</b>
<b>710 ASSET MANAGEMENT</b>					
Expenditure	(511,548)	(618,635)	(516,693)	101,942	16
Income	72,480	132,480	219,280	86,800	66
<b>710 ASSET MANAGEMENT Total</b>	<b>(439,068)</b>	<b>(486,155)</b>	<b>(297,413)</b>	<b>188,742</b>	<b>39</b>
<b>717 DRAINAGE MAINT. TOWNSHIPS &amp; RURAL</b>					
Expenditure	(524,972)	(573,989)	(617,149)	(43,160)	(8)
Income	20,983	31,983	42,518	10,535	33
<b>717 DRAINAGE MAINT. TOWNSHIPS &amp; RURAL Total</b>	<b>(503,989)</b>	<b>(542,006)</b>	<b>(574,631)</b>	<b>(32,625)</b>	<b>(6)</b>
<b>718 PRIVATE WORKS</b>					
Expenditure	(27,649)	(27,425)	(18,339)	9,086	33
Income	26,278	26,278	918	(25,360)	(97)
<b>718 PRIVATE WORKS Total</b>	<b>(1,371)</b>	<b>(1,147)</b>	<b>(17,421)</b>	<b>(16,274)</b>	<b>(1,419)</b>
<b>719 LINEMARKING, GUIDEPOSTS &amp; SIGN</b>					
Expenditure	(255,070)	(254,162)	(282,169)	(28,007)	(11)
Income	2,784	2,784	2,063	(721)	(26)
<b>719 LINEMARKING, GUIDEPOSTS &amp; SIGN Total</b>	<b>(252,286)</b>	<b>(251,378)</b>	<b>(280,106)</b>	<b>(28,728)</b>	<b>(11)</b>
<b>720 STREET LIGHTING</b>					
Expenditure	(161,477)	(157,658)	(170,184)	(12,526)	(8)
Income	1,000	1,000	3,050	2,050	205
<b>720 STREET LIGHTING Total</b>	<b>(160,477)</b>	<b>(156,658)</b>	<b>(167,134)</b>	<b>(10,476)</b>	<b>(7)</b>
<b>721 TOWNSHIPS MAINTENANCE</b>					
Expenditure	(673,095)	(673,205)	(693,108)	(19,903)	(3)
Income	15,277	15,277	16,236	959	6
<b>721 TOWNSHIPS MAINTENANCE Total</b>	<b>(657,818)</b>	<b>(657,928)</b>	<b>(676,873)</b>	<b>(18,945)</b>	<b>(3)</b>
<b>723 BUS SHELTERS</b>					
Expenditure	(12,345)	(12,345)	(15,464)	(3,119)	(25)
<b>723 BUS SHELTERS Total</b>	<b>(12,345)</b>	<b>(12,345)</b>	<b>(15,464)</b>	<b>(3,119)</b>	<b>(25)</b>
<b>724 PATHS &amp; TRAILS</b>					
Expenditure	(252,430)	(259,055)	(246,092)	12,963	5
Income	101,821	1,821	63,348	61,527	3,379
<b>724 PATHS &amp; TRAILS Total</b>	<b>(150,609)</b>	<b>(257,234)</b>	<b>(182,744)</b>	<b>74,490</b>	<b>29</b>
<b>07 ROADS &amp; STREETS INFRASTRUCTURE Total</b>	<b>(8,627,685)</b>	<b>(8,642,163)</b>	<b>(8,703,839)</b>	<b>(61,676)</b>	<b>(1)</b>

**GOLDEN PLAINS SHIRE COUNCIL  
Monthly Budget Report: Key Strategic Area  
12 MONTHS TO 30 JUNE 2019**

	Original Budget	Forecast	Actual	Variance	
<b>08 WASTE MANAGEMENT</b>					
<b>800 GARBAGE COLLECTION</b>					
Expenditure	(2,668,474)	(2,372,159)	(2,254,260)	117,899	5
Income	2,904,043	2,929,117	2,916,649	(12,468)	(0)
<b>800 GARBAGE COLLECTION Total</b>	<b>235,569</b>	<b>556,958</b>	<b>662,389</b>	<b>105,431</b>	<b>19</b>
<b>801 MUNICIPAL TIPS</b>					
Expenditure	(185,067)	(127,609)	(115,698)	11,911	9
Income	12,613	17,213	19,419	2,206	13
<b>801 MUNICIPAL TIPS Total</b>	<b>(172,454)</b>	<b>(110,396)</b>	<b>(96,278)</b>	<b>14,118</b>	<b>13</b>
<b>802 LITTER CONTROL</b>					
Expenditure	(63,164)	(73,330)	(94,373)	(21,043)	(29)
Income	853	853	573	(280)	(33)
<b>802 LITTER CONTROL Total</b>	<b>(62,311)</b>	<b>(72,477)</b>	<b>(93,800)</b>	<b>(21,323)</b>	<b>(29)</b>
<b>08 WASTE MANAGEMENT Total</b>	<b>804</b>	<b>374,085</b>	<b>472,311</b>	<b>98,226</b>	<b>26</b>
<b>10 CLEARING</b>					
<b>ONCOST CLEARING</b>					
Expenditure	(3,552,000)	(3,233,033)	(4,076,984)	(843,951)	(26)
Income	3,552,000	3,233,033	4,076,984	843,951	26
<b>ONCOST CLEARING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>PLANT CLEARING</b>					
Expenditure	(900,000)	(900,000)	(1,027,281)	(127,281)	(14)
Income	900,000	900,000	1,027,281	127,281	14
<b>PLANT CLEARING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>10 CLEARING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total</b>	<b>3,270,482</b>	<b>6,322,741</b>	<b>6,349,621</b>	<b>26,880</b>	<b>0</b>