



The 19th Golden Plains Shire Annual Report 2012-13

Our Vision - our Mission - our Values

Our Vision

Golden Plains Shire offers a lifestyle and opportunities that foster social, economic and environmental wellbeing.

In partnership with the community we will provide strong leadership, encourage sustainable development and ensure quality services, to continue to improve the quality of life of residents.



Our Mission

- We encourage, welcome and recognise the need to respond to the significant forecast population growth and the challenges it creates.
- We maintain and enhance the diversity and uniqueness of our communities, while encouraging and managing population growth and economic development.
- We maintain and develop a quality road system and secure adequate resources for the future.
- We aim for citizens to have fair access to recreation facilities, education, employment and human services, particularly youth and the aged.
- We accept individual diversity and we welcome and encourage participation in civic and community affairs.
- We market our municipality through open and effective communication.
- We respect the environment, our cultural significance and our heritage.
- We support and pursue the orderly and proper planning of land use and development based on strategic considerations as identified in the Municipal Strategic Statement.
- We support agricultural industry, sustainable practices and the right to farm.
- We provide municipal leadership that reflects local needs within a competitive and changing environment while considering government priorities.
- We foster successful relationships with other levels of government, agencies, non government organisations and the private sector.

Our Values

• Integrity in Leadership

We will strive to lead the community with integrity, reason and accountability whilst acknowledging Council's statutory obligations.

• Equity and Access

We will treat our community, residents and ratepayers equitably by being fair in our decision making and ensure that we are approachable by the community.

• Commitment

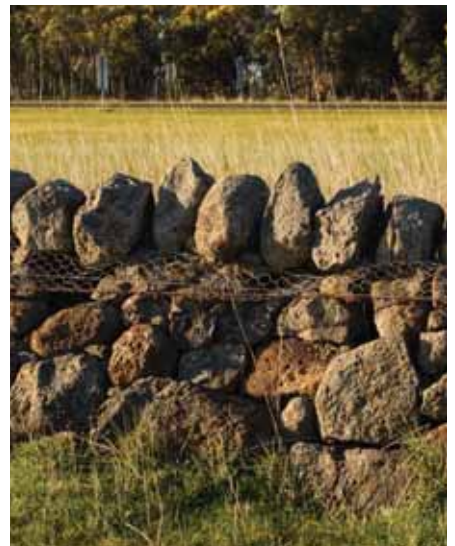
We are committed to excellence in management and teamwork, comprising the community, Council and staff.

• Community

We recognise the uniqueness of our individual communities and will seek to work in partnership with them to enhance their sense of community spirit. We recognise the efforts and value the contributions of our volunteers.

• Innovation

We are open to new ideas and will grasp opportunities with a vision to succeed.



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Our Year: 2012-13

Location: Golden Plains Shire is the gateway to the Central Highlands region and Western District with easy access from Melbourne, Ballarat and Geelong.

Area:	2,705 square kilometres	Rates and Charges:	\$15.4 million
Estimated population:	18,917 (as at 2011 Census)	Length of sealed local roads:	971 kms
Growth rate:	2.3% for 2011-12	Length of unsealed local roads:	726 kms
Number of employees:	147.82 Equivalent Full time (EFT)	Climate:	Cool winters and moderate summers
Number of Councillors:	7	Annual average rainfall:	500-750 mm
Electoral structure:	Un-subdivided municipality from December 2008	Average winter temp:	10 degrees Celsius
Rateable properties:	10,160	Average summer temp:	25 degrees Celsius
Operating revenue:	\$28.1 million		

Our Communities

Anakie	Enfield	Morrison	She Oaks
Bamganie	Garibaldi	Mount Mercer	Shelford
Bannockburn	Gheringhap	Murgheboluc	Smythes Creek
Barunah Park	Grenville	Napoleons	Smythesdale
Batesford	Haddon	Newtown	Springdallah
Berringa	Happy Valley	Nintingbool	Staffordshire Reef
Berrybank	Hesse	Piggoreet	Steiglitz
Cambrian Hill	Illabarook	Pitfield	Stonehaven
Cape Clear	Inverleigh	Pittong	Sutherlands Creek
Corindhap	Lethbridge	Rokewood	Teesdale
Cressy	Linton	Rokewood Junction	Wallinduc
Dereel	Mannibadar	Ross Creek	Werneth
Duridwarrah	Maude	Russells Bridge	Willowvale
Durham Lead	Meredith	Scarsdale	Wingeel

Shire Profile

Golden Plains is the place to enjoy life as it should be.

In recent years, the region has experienced significant population growth as people discover the benefits of living in a semi-rural setting with plenty of space to breathe.

With 18,917 residents across 56 communities and 16 townships, Golden Plains has been one of the fastest growing municipalities in Victoria, with population growth now around 2.3% per annum.

New residents, including many young families, continue to enjoy a diverse range of lifestyle choices in our welcoming communities.

Golden Plains Shire comprises 2,705 square kilometres between Victoria's two largest regional cities, Geelong and Ballarat. The shire's close proximity to services available in neighbouring cities and convenient commuting distance to Melbourne and the Surfcoast adds to its appeal as a place to call home.

Business is booming and growth continues to create attractive investment opportunities and new jobs. While the Shire has a strong tradition of wool and grain production, intensive animal farming, particularly poultry and pigs, is increasing.

Golden Plains is conveniently located close to export markets and welcomes investment and sustainable development. Strong population and economic growth make Golden Plains an attractive place to invest.

As a popular destination for family fun, food and wine connoisseurs and for those seeking adventure in the great outdoors, Golden Plains also has it all for the perfect day trip experience.

Golden Plains has become renowned across Australia, and internationally, for the produce that can be experienced at local eateries, cellar doors and the Golden Plains Farmers' Markets in Bannockburn and Smythesdale.

The winemakers of the Moorabool Valley have continued the passion of the early settlers, incorporated skills from around the world, and nurtured their vineyards to produce some of Australia's most awarded and sought after cool climate wines.

Despite strong growth in the north west and south east of Golden Plains, the Shire's rural base and natural environment dominate the landscape. The natural beauty of the region still remains visible and accessible as does remnant townships and structures from the rich gold mining history.

The region has a vibrant arts and culture scene including iconic music festivals which are all helping to make Golden Plains an emerging tourism destination. We encourage you to visit Golden Plains and taste, see and explore all it has to offer. Who knows? Perhaps you too will decide to stay.



From our Mayor



On behalf of my fellow Councillors, I am very pleased to present the 2012-13 Golden Plains Shire Annual Report, a comprehensive document highlighting the significant work undertaken by Council on behalf of the community this year.

Council election brings a new outlook to Golden Plains

The Council election in October 2012 resulted in a 79% voter turnout in Golden Plains Shire with 11,705 formal votes. This is significantly higher than the state average of 70.85% reflecting the relationship our community has with their elected officials.

Our new Councillors bring with them diversity, a new set of skills and fresh perspectives on our local government operation. It has been pleasing to witness our new team working cohesively and positively on important projects such as the Annual Budget and Council Plan during our first term together.

Former Councillors Kevin Knight, Gerald Dupe, David Cotsell and Geraldine Frantz, who all chose to resign at the end of the past Council term, are to be congratulated and thanked for their diligence

and commitment in their roles as Councillors and representatives for the people of Golden Plains Shire. Kevin Knight served our communities for over 40 years on both the former Grenville and Golden Plains shires and David Cotsell was a former Bannockburn Shire representative as well. All four former Councillors served Golden Plains as Mayor.

The generosity of our volunteers underpins the strength of our community

Council recognises the extremely valuable contribution made by our volunteers. On behalf of Council I would like to thank the people who make a contribution to community groups, sports clubs, working parties, businesses and committees across our Shire and offer their time to work together and provide leadership and support. Their generosity and commitment to our communities is outstanding.

We are focused on core business

In 2012-13, Council delivered family, aged and disability services, maintained over 1,800kms of roads, developed increased community access and connectedness through paths and trails and maintained an excellent standard of recreation facilities and public spaces.

In a bid to achieve an average rate per assessment reduction from 7.73% to 6.03% for the 2013-14 year, as well as a specific aim to more fully focus on core service delivery, there were a number

of reductions in expenditure. This included a reduction in the allocation of Community Grants that I personally know caused some disappointment. Tough budget decisions with the aim of containing rate increases are difficult to make and Councillors had no illusions that some would not be popular.

A number of programs have been held at 2012-13 levels of funding to achieve the desired savings and this will cause some reduction in service delivery. Golden Plains Shire Council remains in a sound financial position and is well placed to deliver the services and infrastructure needs in our communities in what is becoming a more difficult financial climate.

I would like to thank my Councillor colleagues for their support during the year. As we commence our four year term I look forward to continuing to work positively together on the opportunities and challenges that we will face.

I also wish to extend my thanks to Council's Chief Executive Officer, Mr Rod Nicholls, and his staff for their hard work and commitment to Golden Plains Shire Council over the past 12 months.

A handwritten signature in black ink, appearing to read 'Jenny Blake'.

Mayor, Cr Jenny Blake

Our Councillors



Mayor, Cr Jenny Blake
First elected March 1996



Cr Bill McArthur
First elected March 1996



Cr Helena Kirby
First elected November 2008



Cr Andrew Cameron
First elected November 2012



Cr Des Phelan
Re-elected November 2012
First elected 1996-2002



Cr Greg Vaughan APM JP
Re-elected November 2012
First elected 1996-1998



Cr Nathan Hansford
First elected November 2012

Council Plan Implementation

The Four Year Council Plan is reviewed and updated annually to include new actions and objectives. At its meeting in July 2013, Council's Director of Corporate Services reported to Council on the full implementation of Council's 2012-13 Plan, representing substantial progress in the implementation of the Four Year Plan for the period 2012-16

From our CEO



Golden Plains Shire remains a region in transition

As the Mayor has reported, the 2012-13 year has proved to be a time of great change and progress in the region. The challenges of balancing the wonderful regional lifestyle Golden Plains has to offer while also providing a safe and sustainable community is often finely tuned.

Council understands that many sectors of the community, as well as State and Federal Government, are under financial pressure. This makes it more important for Council to work with politicians and neighbouring Mayors and CEOs to promote community projects and lobby for funds that will enhance community infrastructure and promote opportunities to provide employment.

Council successfully sources external funding for important initiatives

Golden Plains Shire Council has successfully secured significant State and Federal funding over the past year, providing Council with the ability to implement forward capital works, asset renewal and deliver important community programs.

Successful projects include Bannockburn Soccer Pitch Development, Community Halls Improvement Project, Maude Viewing Platform, Haddon Recreation Reserve Upgrade as well as significant grants for the upgrades to early learning facilities in Bannockburn and Rokewood and the development of a children's services hub in Meredith.

Educational excellence. Kindergartens lead the way

It is very pleasing to report that Council's kindergartens continue to provide an excellent service for families. The Teesdale Preschool and Inverleigh Kindergarten both received outstanding results in the rigorous National Quality Framework Assessment undertaken in 2012.

The report outlined that educators at the services demonstrated a commitment to planning, implementing and evaluating children's learning and development. They performed especially well in educational program and practice, relationships with children and collaborative partnerships with families and communities.

Council continues its strategic investment in the region

Council has worked closely with the local farming community and industry to build on the existing agricultural strengths in Golden Plains Shire and develop a long term anchor for the local economy. Recently finalised funding of \$11.78 million will be used to install additional water supply to the Golden Plains Food Production Precinct west of Lethbridge. This land was identified a decade ago as having the most potential for intensive forms of farming that could produce more food, create more jobs and bring more investment. Council looks forward to seeing this exciting project progress.

Council works to enhance the reputation of the region

Golden Plains Shire Council, for the second year, attended the Regional Victoria Living Expo where more than 9,500 Melbournians visited to learn about regional living. Council used the event as a way to help potential new residents make those first important connections with the region.

A follow up event called 'Open for Inspection' was also very successful as registered visitors were invited to visit Golden Plains, explore the area and meet with relevant service providers. The Open Day is a practical and useful way to assist potential new residents to make their decision to move to Golden Plains and to make their move successful for everyone in the family.

In a move to capitalise on the very successful Golden Plains Farmers' Market in Bannockburn, a second market has been launched in Smythesdale with the aim to offer the same quality event to the north-western residents of the Shire and to visitors to the region. The markets are an important contributor to the local economy, injecting more than \$1.35 million each year.

Strengthening our community

The Council elections held in October 2012 delivered Golden Plains Shire four new Councillors; Nathan Hansford and Andrew Cameron along with Des Phelan and Greg Vaughan who both have prior council experience. These joined three re-elected Councillors, Jenny Blake, Helena Kirby and Bill McArthur. Cr Jenny Blake was elected Mayor at the Statutory Meeting held 1 November.

The past year has been one of positive progress and I am proud of the achievements of Council. I would like to take this opportunity to express my appreciation to our community, the Mayor, Councillors and staff for their dedication to improving the liveability, sustainability and productivity of Golden Plain Shire.

A handwritten signature in dark ink, appearing to read 'Rod Nicholls'.

Rod Nicholls
Chief Executive Officer

Our Senior Management



Rod Nicholls
*Chief Executive
Officer*

Greg Anders
*Director
Assets &
Amenity*

Jillian Evans
*Director
Community
Services*

Richard Trigg
*Director
Corporate
Services*

David Spear
*Manager
Executive
Unit
(Resigned
28 June 2013)*

Memberships 2012-13

Organisation	Membership Contribution \$
Central Highlands Regional Mayors and CEOs Forum	7,360
Committee for Ballarat	3,600
Committee for Geelong	3,300
G21 Geelong Region Alliance	34,000
Geelong Chamber of Commerce	909
Local Government Professionals	1,046
MAV (Rural Councils Victoria)	2,000
Municipal Association of Victoria	18,954
Timber Towns Victoria	2,500
Total	73,668

National Competition Policy

For the year ended 30 June 2013, Golden Plains Shire Council has adhered to, and is obligated to adhere to, competitive neutrality principles.

Equal Opportunity Statement

Council has adopted an Equal Opportunity Policy as follows:

Golden Plains Shire Council is committed to the principles of Equal Employment Opportunity.

In all policies and practices of the Council there shall be no discrimination relating to gender, gender identity, physical features, race, pregnancy, marital status, status as a carer, status as a parent, HIV/AIDS status, political belief or activity, sexual orientation, religious belief or activity, breastfeeding, industrial activity, employment activity, lawful sexual activity, age, disability/impairment (including prior Work Cover Claims), childless status, de facto partnership, personal association with someone who has, or is assumed to have, one of these personal characteristics.

Selection of individuals for employment, promotion, advancement, training and staff development will be on the basis of personal merit in fair and open competition according to the skills, qualifications, knowledge and experience relevant to the position.

Golden Plains Shire Council is committed to providing a welcoming, supportive, emotionally and physically secure working environment for every staff member of the organisation.

Our Financial Performance at a Glance

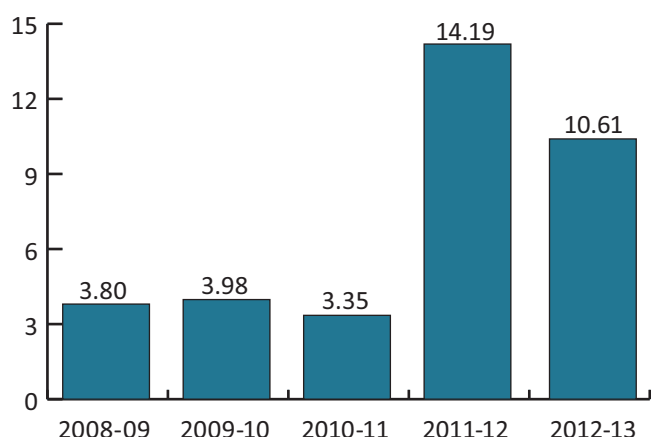
The purpose of the Annual Report is to report on the performance of Council for the 2012-13 financial year. However, it is important to consider this Annual Report in conjunction with the Council Plan and Council's Strategic Resource Plan, which focus on the longer term objectives of Council. These documents can be found on

Council's website at goldenplains.vic.gov.au.

The following key indicators provide a brief overview of Council's financial performance for the year, including graphs which visually demonstrate the recent trend of each. These key indicators are common tools used to measure

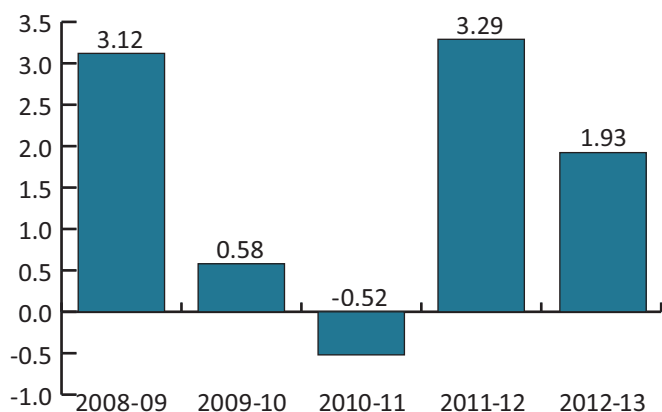
financial performance and are consistently applied by Council.

For more detailed information on Council's 2012-13 performance against budget and the previous year, please refer to the Standard Statements located on pages 27 to 36 and the Financial Report beginning on page 37, respectively.



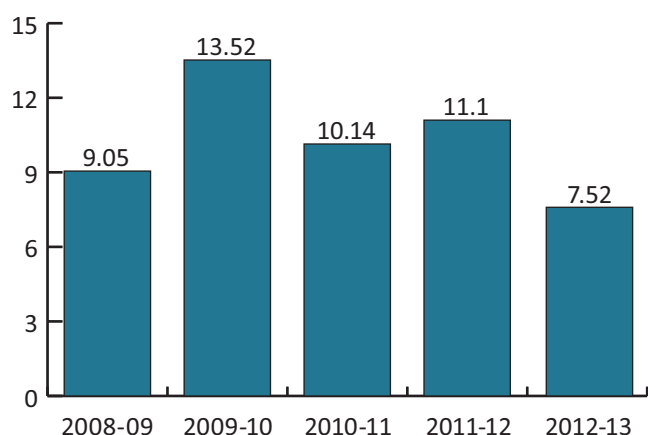
Operating Result

The operating result shows Council's overall performance for the year. The surplus for 2012-13 totalled \$10.61 million, which is \$6.67 million more than budget. However, this 'headline' figure can be misleading. The 'Underlying Result' shown on the Standard Income Statement on page 27 is a surplus of \$830k. The underlying result is calculated by removing the effect of one-off items on the Income Statement and more accurately represents the true financial performance of Council in a 'normal' year.



Discretionary Retained Earnings

Discretionary Retained Earnings is the surplus funds that Council has available to take advantage of unexpected opportunities. These are primarily utilised to match grants offered by third party funding. The decrease in discretionary retained earnings in 2012-13 is primarily due to Council temporarily funding the \$1.91 million settlement of its Local Authorities Superannuation Fund Defined Benefit Scheme liability from operating cash flows. These funds have subsequently been borrowed in 2013-14, which will restore the balance of discretionary retained earnings. It should be noted that the Victorian Grants Commission funds received in advance (\$2.62 million) and profits held from the sale of Bakers Lane (\$1.2 million) are included in this balance.

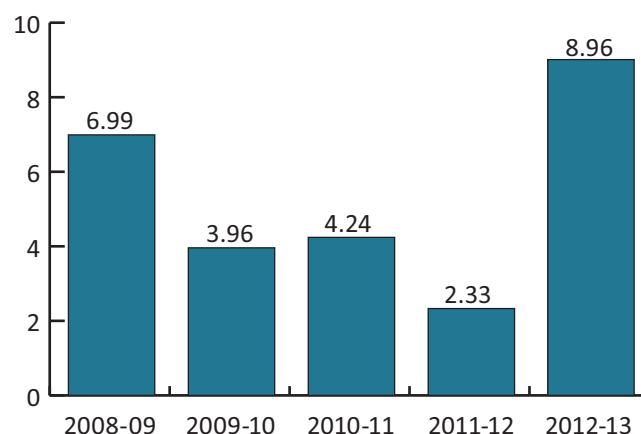


Capital Expenditure

The capital program for 2012-13 of \$7.52 million, takes Council's total capital expenditure over the last three years to \$28.76 million. These programs have been consistent with Council's Strategic Resource Plan and have been funded by a combination of government grants, borrowings and discretionary retained earnings (as outlined above). Capital Expenditure is expected to remain steady over the next few years, as Council consolidates its financial position including working capital and discretionary retained earnings.

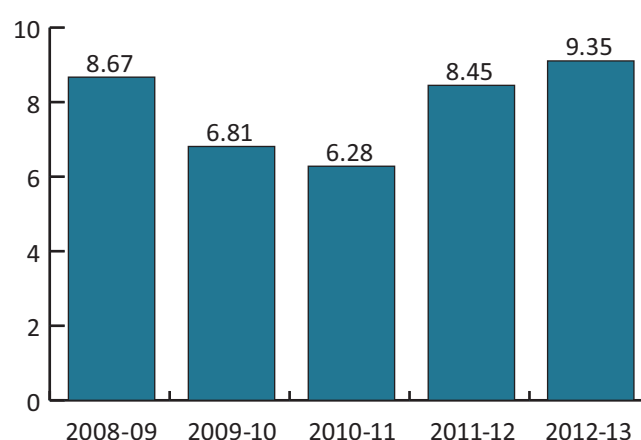
Working Capital

Working Capital is the amount by which current assets exceed current liabilities. This is a measure of Council's ability to meet its short term obligations. At 30 June 2013 the balance is \$8.96 million compared to a budget of \$1.7 million, which is primarily a result of larger than anticipated cash and receivables balances. The cash balance has increased due to a number of large grants being received before 30 June 2013, for projects that are to commence next financial year (2013-14).



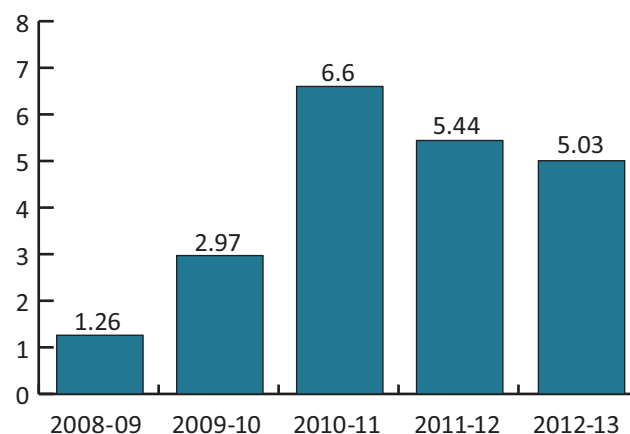
Cash Balance

Council's cash balance at 30 June 2013 totalled \$9.35 million, which is \$5.06 million favourable to budget and an increase of \$900 thousand from the previous year. While the cash balance remains strong the value of grants received, but not yet expended (\$4.54 million) and the early receipt of the Victorian Grants Commission funds received in advance (\$2.62 million) should be noted.



Borrowings

Borrowings have decreased by \$410 thousand from the previous year to a total of \$5.03 million. New borrowings of \$150 thousand were undertaken to assist in delivering Council's capital program and are in accordance with Council's Strategic Resource Plan. Borrowing to fund significant community assets allows Council to spread the cost burden over different generations of rate payers.



The above indicators demonstrate that Council remains in a healthy financial position, however, the programs Council has delivered in recent years and the increase in capital expenditure has required Council to utilise discretionary retained earnings and increase its level of borrowings. The level of

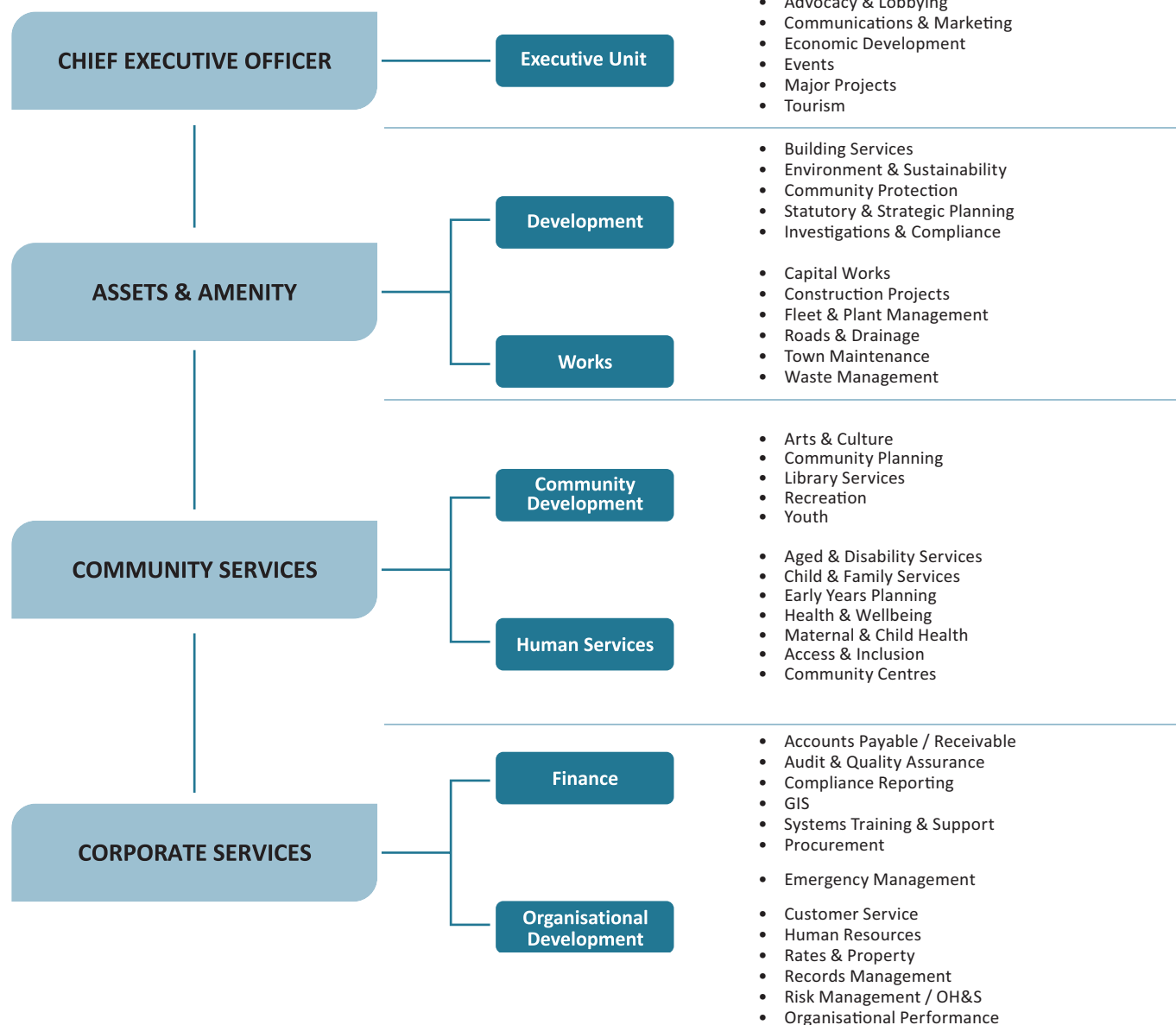
capital expenditure and borrowings are forecast to remain constant in the next few years, as Council consolidates its financial position.

The overall financial position continues to be consistent with that depicted in Council's Strategic Resource Plan. The plan allowed

Golden Plains to maximise its opportunities under the Federal Government stimulus program, along with other grant funding, to deliver projects that significantly improve the facilities for our community.

Our Workplace

Organisational Structure



Staff Numbers by Business

	Full Time	Part Time	Casual and temporary	Total
Executive	15	5	0	20
Works	35	3	1	39
Development	15	7	3	25
Finance	11	3	2	16
Organisational Development	10	6	1	17
Human Services	10	64	10	84
Community Development	6	2	0	8
Total	102	90	17	209

Staff Analysis - Numbers

	Female	Male	Total
Full Time	42	60	102
Part Time	85	5	90
Casual and temporary	15	2	17
Total	142	67	209

	Female	Male	Total
Equivalent Full Time			
Full Time	42	60	102
Part Time	44.08	1.74	45.82
Total	86.08	61.74	147.82

Best Value Annual Report

Golden Plains Best Value objectives are to:

- Deliver the best possible services within the limits of Council's resources.
- Engage with communities and service users.
- Provide transparent and accountable processes.
- Develop and maintain a relationship of trust between Council and its residents.
- Support a culture of continuous improvement.

A number of high level indicators are monitored to ensure progress in achieving Best Value. The details

Performance Measure	Achievement	Best Value Principle
Achievement of Council Plan annual objectives	100%	Quality standards
Completion of Community Plan meetings	90%	Consultation
Overall community satisfaction with services	62%	Quality standards Continuous improvement
Key financial indicators (Refer to the Victorian Local Government Indicators)		Cost standards

are contained in the "Organisational Performance Framework" (February 2011). The indicators required by the framework are reported below.

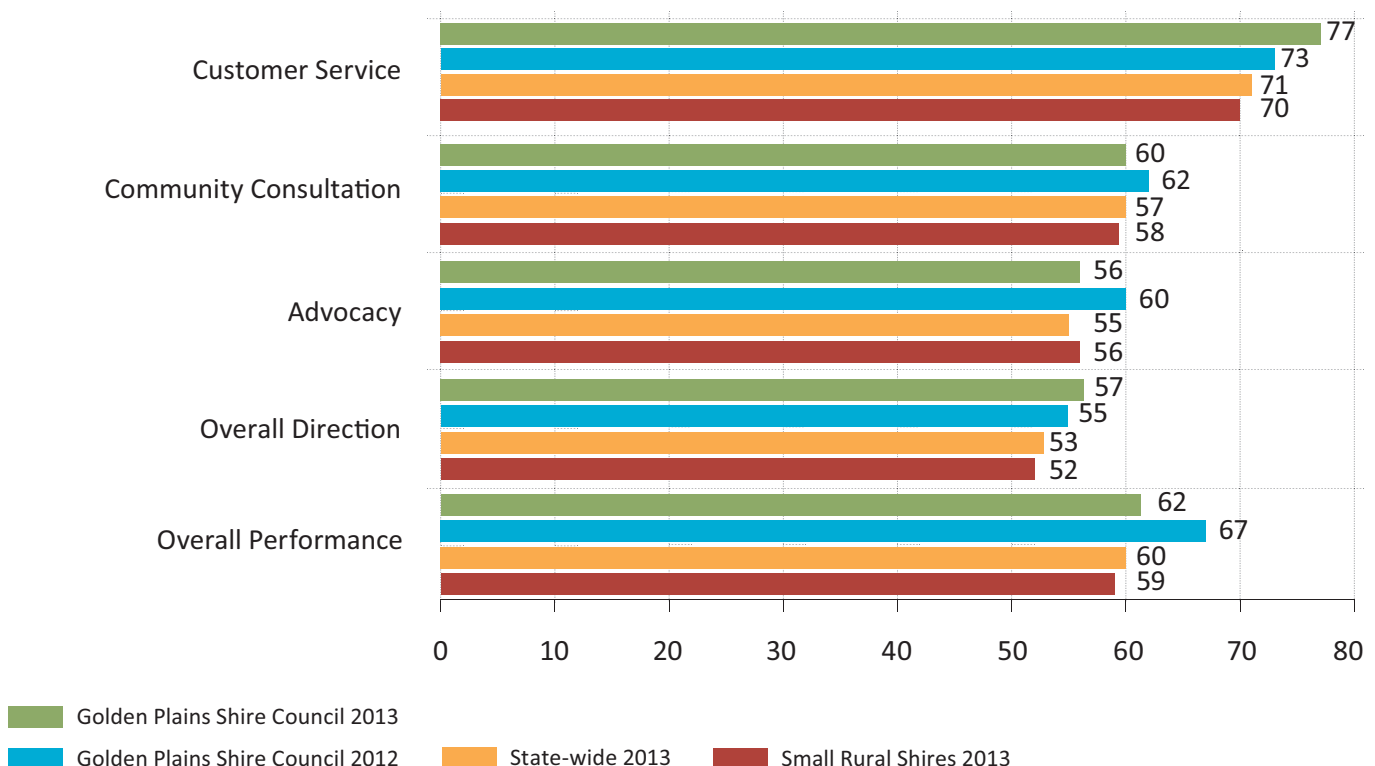
Completion of this report is the final performance measure and satisfies the Best Value Principle regarding reporting of achievements.

Community Satisfaction Survey

The annual Community Satisfaction Survey is facilitated by the State Government and was conducted in February and March of 2013.

Four hundred residents were interviewed by an independent market research organisation.

Council continued to perform at or above the average for Victorian Small Rural Shires and All Victorian Councils.



Strengthening our Communities

Community Development Activity Summary 2012-13

Volunteer training calendar developed in 2012 included eleven monthly sessions covering a range of topics held across Golden Plains Shire.

- Recreation Committees of Management strengthened through IT upgrades, training and leadership development.
- Forty two community grants paid to community organisations totalling \$132,599.
- The first Golden Plains Shire Secondary Schools Expo included 14 regional Secondary schools and was held for young people and their families in the south of the Shire.
- Two youth committees - Youth Voice and FReeZA – established to advocate for the needs of young people and deliver eight activities for the year
- The Community Planning program engaged 21 communities across Golden Plains Shire by supporting residents to plan and achieve local priorities.

Community Planning Activity Summary 2012-13

- Nine communities were engaged to review existing community plans.
- The number of volunteers involved in community planning rose by 9%.
- Golden Plains Shire Council supported communities to facilitate 145 general community plan implementation meetings.

Volunteers took a lead role in developing their community plans including consultation, producing documents and improving communication to the wider community.

Bushfire impact on rural community

Dereel is a small rural community approximately 29 kilometres south of Ballarat, with a population of 450 people. On 27 March 2013 a devastating bushfire burned approximately 1,300 hectares of farmland and bush in Dereel.

The fire directly affected 116 properties, including the total loss of six primary places of residence, three holiday houses and nine weekenders/shed houses. There was also damage and loss to sheds, outbuildings and caravans on 32 properties. The impact on the broader community is ongoing, which is characteristic for areas surviving a natural disaster.

Recovery Group established

In recognition of the need for a coordinated response, Council worked with Dereel residents to establish a dedicated Dereel Community Recovery Group in April. The Recovery Group, comprising 12 local residents, met each fortnight to discuss current issues and priorities in the short and long term.

Recovery phases

The Dereel community continues to work consistently towards recovery and a positive rebuilding of the township and their lives.

Communication proved vital to ensure the community was updated effectively. As well as the Group meetings and a regular newsletter mailed to Dereel and surrounds, Council's website was updated regularly, fact sheets developed for specific issues such as fencing, rubbish and waste and posters put up around the town about important news.

Dereel Bushfire Facts

Ignition approximately 11:30 hours
Wednesday 27 March 2013

Contained at approximately
23:00 hours

1,300 hectares burnt
116 properties affected

- 6 places of primary residence lost
- 3 holiday houses lost
- 15 properties lost outbuildings, caravans and sheds
- 7 weekender/shed houses lost





From ashes to regrowth, Dereel and its residents begin to recover.

Community Grants 2012-13

In 2012-13, Council made the following payments under the community grants program:

Organisation/Club	Project Description	Actual \$
Advance Meredith Association	Highway Tree Guard Project Stage 3	1,160
Back to Steiglitz Association	Improved Facilities for Back to Steiglitz Activities	780
Ballarat Environment Network	Meredith Police Paddocks Pathway and Revegetation	5,000
Ballarat Field & Game Inc. (Haddon Gun Club)	Replace Safety Fence	3,840
Bannockburn & District Bowls Club	Replace Weather Shelters & Installation of Artificial Grass Surrounds	5,000
Bannockburn Golf Club	Machinery Purchase	2,310
Berringa Community Coordinator Committee	Historical Information Displays for Berringa, Staffordshire Reef and Italian Gully	4,834
Dereel Soldiers Memorial Hall Committee	Dereel Discos	4,300
Garibaldi Hall Inc.	Up the Garden Path	1,800
Golden Plains Hockey Development Group	Golden Plains Hockey Development Program	2,822
Haddon Kindergarten	Parent Access to Kindergarten - New Entry	5,000
Happy Valley Restoration Group	Solar Power and Hot Water	3,595
Inverleigh Bowls Club	Bowls/Netball Pavilion Upgrade	5,000
Inverleigh Kindergarten	Active & Healthy Outdoor Spaces	5,000
Linton & District Historical Society	Preserving Linton's Historical Archives	1,754
Linton and District Bowling Club	Installation of Disabled Toilet	5,000
Linton Recreation Reserve COM	Storeroom Racks, Shelves and Secure Cupboard Storage	3,409
Mannibadar Community Planning Committee	Fencing for Mannibadar Hall	2,600
Maude Recreation Reserve Committee Inc.	Visitor Seating Upgrade	3,735
Meredith & District Memorial Hall	Hall Rejuvenation Project	5,000
Meredith Community Centre Inc.	Painting and Cladding the Toilet Block	3,375
Meredith History Interest Group	"Who Lived in my House"- Research Project	2,500
Murgheboluc Reserve COM	Public Hall Restoration	1,785
Napoleons Memorial Hall	Improvements to the Napoleons Hall Project	2,096
Napoleons Recreation Reserve	Drainage Project	3,000
Rokewood Corindhap Football Netball Club Inc.	Sports Change Facilities Upgrade	5,000
Rokewood Golf Club Inc.	Fairway Renovation	4,015
Rokewood Kindergarten Inc.	Storage and Work Area Upgrades	4,222

Organisation/Club	Project Description	Actual \$
Rokewood Recreation Reserve COM	Lighting Upgrade- Stage 2	2,500
Shelford Public Hall Committee	Purchase of Equipment for Hall	650
Smythesdale and District Pony Club	Purchase and Maintenance of Show Jumping Poles and Games Equipment Upgrade	4,177
Smythesdale Cemetery Trust	Cemetery Toilet	5,000
Smythesdale Progress Association	Toilet Block Improvements	1,928
Smythesdale Sporting Club Inc. Cricket	New cricket pitch surface	1,185
Teesdale Mechanics Institute	Teesdale Community Hall Equipment and Amenity Project	1,259
Teesdale Preschool Inc.	Organisation and Storage of Resources	1,250
The Dales Landcare Group	Woody Yaloak River Community Project	3,393
Victoria Park Recreation Reserve COM - Bannockburn	Maintenance to Social Pavilion	3,903
Woody Yaloak Athletic Club	Storage Shed	4,034
Woody Yaloak Equestrian Centre	Security Lighting and Blinds for Function Room	3,015
Woody Yaloak Recreation Facility Smythesdale	Back Fence	1,368
Youth Voice Committee	Youth Voice Movie Night	1,005
TOTAL		\$132,599



Maude Recreation Reserve Committee Inc. - Visitor Seating Upgrade.

Investing in our Future



Council proactively plans for population growth and community wellbeing

The significant work and planning undertaken by Council to provide for community needs into the future have again paid dividends as Council receives funding for a number of significant projects in 2012-13.

A select summary of some of this investment activity follows:

Investing in food and jobs - Golden Plains Food Production Precinct

Council has been proactive in ensuring Golden Plains Shire remains a strong and viable region for farming and a solid contributor to our regional, state and national food production. By providing for farming land into the future Council can enable farmer's access to viable income streams and employees secure employment options.

Council has worked closely with the local farming community and industry to build on the existing agricultural strengths in Golden Plains Shire and develop a long term anchor for the local economy. Recently finalised funding of \$11.78 million will be used to install additional water supply throughout farm land west of Lethbridge.

With water supply, the Golden Plains Food Production Precinct could bring around \$160m of development and industry investment and create more than 770 jobs across the region.

Family Services grow to meet community need

Golden Plains Shire Council has been planning with local communities to identify priority projects, and completed the "Golden Plains Early Years

Infrastructure Plan 2011-2015" to provide a solid strategic basis for future service development.

Golden Plains Shire Council is committed to developing integrated early years services throughout the Shire to ensure better outcomes for families.

Lobbying with State and Federal Government was successful in securing three significant projects for Golden Plains Shire. The Meredith Integrated Community Hub, expansion of the Bannockburn Long Day Care facility and the renovation and extension of the Rokewood Kindergarten.

Integrated services also allow for a range of complementary services to be available within each centre, such as supported playgroups, parenting groups or programs, occasional care, and the availability of community space for local activities.

The Meredith Integrated Community Hub will enable families and children to receive a high quality kindergarten education, long day care, with ready access to Early Childhood Intervention Services, maternal and child health services and family support services.

Golden Plains townships to benefit from halls improvements

The Golden Plains Shire – Community Halls Improvement Project will provide much needed infrastructure upgrades to six key local community halls in Teesdale, Shelford, Barunah, Garibaldi, Ross Creek and Napoleons.

The upgrades will ensure safe, functional and welcoming community meeting spaces are available for local residents and user groups to access in each township.

Food Production Precinct

Community access improved in Bannockburn

Bannockburn Connections is a project which is creating a focal point for community activity through the provision of a shared trail network to link the established township with the growing community areas. The project will result in a physical link between the town and the recreation precinct.

It will also include interactive and physical activities through public pieces of fitness equipment on which to play and exercise.

Spectacular Maude view to be enhanced

The Maude Viewing Platform is an exciting project that will add further attraction to the Moorabool Valley.

The project will also enrich visitor experience through the telling of the dreamtime story from the local Wathaurong people about Bundjil, the wedge-tailed eagle and his six brothers. The platform will be in the shape of an eagle and each of the structure's support poles will be carved in the shape of each brother (a native bird).

Economy to soar with Lethbridge Airport upgrade

Golden Plains Shire Council secured \$1 million from the State Department of Business and Innovation's Regional Aviation Fund for the upgrade of Lethbridge Airport; a recreational and general aviation airport located 30km from Geelong and 48km out of Ballarat.

Council is planning for the future with this infrastructure upgrade. This project will be able to provide an all year fire fighting base for fixed wing and helicopter assets of the CFA and also offer suitable re-fuelling for air ambulance and other fire fighting assets such as the well known ELVIS helicopters.

It will also be a development that visitors to the region and our local residents will be able to enjoy, providing tourism opportunities such as joy flights and providing enhanced training facilities for flying schools.

The funding will provide a further boost to the local economy and will be responsible for the creation of 125 jobs. Once the project has been completed, the activities of the airport will support 104 ongoing local jobs.

Transport solution for important road in Shire's network

The Dereel-Mt Mercer road is an important thoroughfare in the Golden Plains Shire road network and was identified as being a key route in the cartage for timber in the Timber Industry Roads Evaluation Study. Timber Towns Victoria worked tirelessly to ensure that good partnerships between Governments and the timber industry would work to deliver the safe transport links for freight vehicles on local roads.

The package includes works such as road widening, intersection improvements, drainage improvements, structure upgrades, sealing, resheeting and signage improvements. The upgrade will improve road quality, load capacity and transport efficiency. This, in turn, will benefit both the farming and broader communities of the region.



Lethbridge Airport.

Our Year in Review

The major highlights achieved, fulfilling the objectives as set

Citizen and Customer Service

- Continued implementation of Council's Customer Service Strategy with the adoption of the "At Your Service" theme, frontline staff training in customer service skills and improvement to the request system.
- Successfully completed the year's Communications and Marketing Strategy initiatives, including development of a new Waste Management Guide, developing a New Resident's Kit and participation in the 2013 Agribusiness Forum.
- Successfully partnered in the delivery of Mayoral events including the Mayoral Volunteers Celebration, Citizen Recognition and Citizenship Ceremonies as well as the Community Grant Ceremony and Youth Leadership Forum.
- Successful delivery of the annual Staff Excellence Awards and Long Service Recognition Ceremonies to recognise employees' contribution to Council.

Civic Leadership

- Regularly lobbied State and Federal Governments, which contributed to major funding announcements.
- Facilitated and supported community celebrations of important national events such as the Australia Day Awards, citizen recognition including

Golden Plains volunteers and the facilitation of official openings and launches.

- Attended the Regional Victoria Living Expo 2013 with over 9,500 visitors. 289 registered interests with Golden Plains Shire to attend the Open for Inspection day, 45 visited, browsed the market, met with staff and service providers from the area.

Economic Development

- Worked with industry stakeholders and landholders to develop a business case that attracted more than \$7 million in grants from the Federal and State Governments along with an additional \$3.4 million commitment from Barwon Water to develop a Food Production Precinct near Lethbridge.
- Commenced the development of the next four year Economic Development Strategy consulting with more than 200 businesses and individuals along the way.
- Attracted a \$1 million grant for the upgrade of Lethbridge Airport to an all-weather air field capable of supporting emergency service and general aviation.
- Expanded the successful Bannockburn Farmers Market model out to a monthly market at Smythesdale.
- Successfully pursued the State Government's roll out of natural gas to Bannockburn.

Environment and Land Use Planning

- Council continued to implement actions from the Golden Plains Environment Strategy 2011-2016, a significant document outlining Council's future vision, direction and actions in managing our environment.
- Council again supported Schools Tree Day with funding offered to all schools in the Shire to plant trees. Six primary schools took advantage of the funding to improve their school grounds and local community, by planting local indigenous trees, shrubs and grasses.
- Golden Plains Shire Council has continued to undertake pest plant and animal control on Council owned and managed land with a focus on Gorse (*Ulex europaeus*) and Serrated Tussock (*Nassella trichotoma*). Rabbits have been targeted through contract blasting of warren complexes and fumigation.
- Council engaged in significant fire prevention activities including issuing 1000 Fire Prevention Notices, assisted CFA brigades to conduct roadside burning, issued 25 Schedule 2 Permits to Burn for essential fuel reduction and planned burning for Council reserves.
- Council was successful in sourcing



Australia Day Awards 2013. Community event of the year - Dereel Safety Expo.

Federal funding to establish an Emergency Management facility at the Rokewood depot. The facility will hold emergency management equipment ready for rapid deployment to support communities and control agencies responding to emergency events.

- Council, in partnership with the Cape Clear Recreation Reserve and responding to calls from the local community, established a new Neighbourhood Safer Place – Place of Last Resort at Cape Clear. Council successfully obtained funding for the establishment of a NSP-PLR on open land in Dereel.
- The Planning Team has made significant contributions to development of the Regional Growth Plans for the G21 & Central Highlands Regions. These documents provide a shared vision for the regional response to population growth and will be complemented by infrastructure implementation plans.
- The Planning Team delivered new structure plans for the township of Shelford and rural settlement of Gheringhap. The Gheringhap Structure Plan has designated significant areas of land for future employment opportunities.
- The Development Unit successfully completed a comprehensive service review for all of the Building Team's functions and procedures and will transition to a more regulatory focused model with a greater emphasis on a safer built environment.
- The Environmental Health Team has successfully introduced a new Domestic Waste Water Management Plan and Health Manager document management system. This system has facilitated a significant increase



Construction of community facilities - BMX park in Linton.

in food premise registrations and their associated revenue.

- The Environment Services Team developed new management plans for a number of Council managed open spaces and reserves.

Financial Management

- Implemented the final year of Council's Strategic Resource Plan, which finances the Council Plan, including the current Rating Strategy.
- Managed the funding of Council's contribution to the shortfall of the Local Authorities Superannuation Fund Defined Benefit Scheme. This ensured Council received any discounts available without jeopardising its short term cash position or long term financial sustainability.
- Secured funding and borrowings and utilised appropriate levels of discretionary retained earnings to deliver major community infrastructure.

Human Support Services

- Continued to operate high quality and financially sustainable early childhood services.
- Achieved 'exceeding national standard' rating for first two early childhood services to be formally assessed under the

National Early Childhood Quality Framework.

- Developed, implemented and evaluated annual service improvement plans for kindergarten cluster and maternal and child health service.
- Implementation of Playgroup Plus program at all playgroups throughout the Shire.
- The Smythesdale Business, Health and Community Hub has increased services with a dispensing pharmacist now operating for immediate supply of medicines and advice five days per week. Other services now include a practice nurse, general practitioner medical services, dietician, audiologist, physiologist, podiatry, maternal and child health.
- A review of the services delivered in Bannockburn, in partnership with Barwon Health, has led to an increase in the range of services available to now include a community health nurse, speech pathologist and dietician.
- Delivered a responsive and flexible community transport service, supporting people who are disadvantaged to attend specialist and medical appointments, as well as social outings.

Our Year in Review (continued)

Recreation and Community Development

- Construction of paths that provide important linkages between community facilities and residential developments.
- Construction of community facilities including BMX parks in Linton, Rokewood and Teesdale; the Meredith Visitor Centre, Linton Community Precinct, and a range of works at the Bannockburn Recreation Precinct including construction of a tennis pavilion, playground and landscaping.
- Recreation Committees of Management were strengthened through professional development and the volunteer training calendar was expanded to cover a broader range of topics at sessions held across the Shire.
- Established partnerships with Leisure Networks and Sports Central to directly support a number of local sporting clubs through the Healthy Sporting Environments and Targeted Assistance Program.
- Council supported the formation of Golden Plains Arts Inc. to work on community arts initiatives across the Shire and play an advisory role for the Golden Plains Arts Trail.

Road and Streets Infrastructure

- Council continued to advocate to Vic Roads for passing lanes on the Hamilton Highway (between Inverleigh and Geelong) and the Bannockburn-Shelford Road.
- Council's road construction and maintenance works continued in accordance with Council's Road Strategy. Road upgrade projects were funded by Council, the Federally Government (Roads to Recovery Program) and the State Government (Country Roads and



Future traffic planning for Bannockburn.

Bridges Initiative). These works total \$3.84 million.

- Council has senior officer representation on both Central Highlands Region and G21 Geelong Region Transportation Planning Committees to advocate for Golden Plains Shire's priorities in those forums.
- Council continued to advocate to VicRoads for overtaking lanes on the Midland Highway between Bannockburn and Meredith and for duplication of the Midland Highway between Geelong and Bannockburn.
- Council also continued to advocate the need for the State Government to upgrade highways impacted by new developments such as the Geelong Ring Road including upgrade works to the Hamilton Highway.
- With funding from State Government, Council has commenced a feasibility study on alternative heavy vehicle by-pass routes for Bannockburn Township, which will form the basis of any future detour route for trucks around the commercial centre of Bannockburn.

Waste Management

- Wheelie Waste has conducted garbage and recycling collections under contract throughout the municipality since July 2010.

The five year contract will cease on 30 June 2015.

- Waste collected on Mondays and Tuesdays from the southern area of the Shire is bulk hauled to Naroghid landfill west of Camperdown using the former Teesdale landfill site as a loading station for the waste.
- Recyclable materials collected kerbside are delivered to SKM Recycling in South Geelong which provides payment to Council for co-mingled product under a contract arrangement.
- Council continues to be a member of the Highlands Regional Waste Management Group and maintains links to the Barwon Regional Waste Management Group as the Shire's waste issues impact on both regional groups.
- Council continues to participate on the Smythesdale Regional Landfill Monitoring Committee with the City of Ballarat and local residents to monitor the landfill operations on a regular basis.

Grants Obtained

In 2012-13, Council received external funding for the following community based projects.

Project	Funding Source	Amount Received 2012-13 \$	Total Grant Funding \$	Total Project Cost \$
Dereel - Neighbourhood Safer Place	Dept of Justice	276,678	294,314	294,314
Catchment Brigades Security Upgrade	Dept of Justice	9,000	10,000	10,000
Maude Viewing Platform - Putting Locals First	Dept of Planning & Community Development	112,500	126,021	168,028
National Youth Week	Dept of Human Services	2,000	2,000	4,000
Youth Participation and Access	Dept of Planning & Community Development	40,000	40,000	40,000
Freeza Project 2012-13	Dept of Planning & Community Development	24,400	24,400	24,400
World Games (Bannockburn Soccer Pitch)	Dept of Planning & Community Development	90,000	100,000	462,750
Batesford Community Playground	Dept of Planning & Community Development	29,700	30,000	45,000
BMX Facility Access	Dept of Planning & Community Development	6,000	60,000	126,000
Meredith Visitor Centre	Dept of Planning & Community Development	150,000	300,000	450,000
Linton Town Precinct	Regional Development Victoria	150,000	300,000	435,000
Haddon Rec Centre Upgrade	Dept of Planning & Community Development	90,000	100,000	352,600
Bannockburn Security Lighting	Dept of Justice	95,342	158,904	221,404
Woody Yaloak Equestrian	Dept of Planning & Community Development	269,916	300,000	660,000
Teesdale Streetscape	Dept of Planning & Community Development	410,000	410,000	410,000
Rokewood Streetscape	Dept of Planning & Community Development	210,000	210,000	210,000
Bannockburn Cultural Centre (stage 2)	Dept of Planning & Community Development	168,000	168,000	168,000
Meredith Early Years Mini Hub	Dept of Education and Early Childhood Development	600,000	600,000	1,130,000
Rokewood Early Learning Facility Upgrade	Dept of Education and Early Childhood Development	228,350	228,350	228,350
Bannockburn Early Learning Facility Upgrade	Dept of Education and Early Childhood Development	300,000	300,000	630,000
Footpath Linkage - Putting Locals First	Dept of Planning & Community Development	87,000	97,000	130,000
Milton Street Footpath - Active Bannockburn Connections	Dept of Planning & Community Development	59,200	148,000	222,000
Total		3,408,086	4,006,989	6,421,846



Meredith Integrated Community Hub Concept: Artist Impression

Statutory Information

The following summary lists documents that are available for public inspection in accordance with section 11 of the Local Government Regulations 2004.

- a. Details of current allowances fixed for the Mayor and Councillors under section 74 or 74a of the Act.
- b. Details of senior officers' total salary packages for the current financial year and the previous year.
- c. Details of overseas or interstate travel (with the exception of interstate travel by land for less than 3 days) undertaken in an official capacity by Councillors or any member of Council staff in the previous 12 months, including the names of the Councillors or members of Council staff and the date, destination, purpose and total cost to the Council of the overseas or interstate travel, including accommodation costs.
- d. Names of Council officers who were required to submit a return of interest during the financial year and the dates the returns were submitted.
- e. Names of Councillors who submitted returns of interest during the financial year and the dates the returns were submitted.
- f. Agendas for and minutes of ordinary and special meetings held in the previous 12 months kept under section 93 of the Act except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of the Act.
- g. A list of all special committees established by Council and the purpose for which each committee was established.
- h. A list of all special committees established by the Council which were abolished or ceased to function during the financial year.
- i. Minutes of meetings of special committees established under section 86 of the Act and held in the previous 12 months except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of the Act.
- j. A register of delegations kept under sections 87 and 98 of the Act, including the dates on which the last review under sections 86(6) and 98(6) of the Act took place.
- k. Submissions received in accordance with section 223 of the Act during the previous 12 months.
- l. Agreements to establish regional libraries under section 196 of the Act.
- m. Details of all property, finance and operating leases involving land, buildings, plant, computer equipment or vehicles entered into by the Council as lessor or lessee, including the name of the other party to the lease and the terms and the value of the lease.
- n. A register of authorised officers appointed under section 224 of the Act.
- o. A list of donations and grants made by the Council during the financial year, including the names of persons or bodies which have received a donation or grant and the amount of each donation or grant.
- p. A list of the names of the organisations of which the Council was a member during the financial year and details of all membership fees and other amounts and services provided during that year to each organisation by the Council.
- q. A list of contracts valued at \$100,000 or more which Council entered into during the financial year without first engaging in a competitive process and which are not contracts referred to in section 186(5) or (5A) of the Act.

Freedom of Information

Under the Freedom of Information (FOI) Act 1984, the community has the right to access documents and other information held by Council.

During the year 2012-13, seven requests were received for information under the FOI Act. Five requests were granted in full or

part, one request was denied under S32(1) and one request fell outside of the Act.

A total of \$75.30 in application fees was collected. Council chose to waive a total of \$75.30 in application fees on the grounds of financial hardship.

Local Laws

The following Local Laws were in place as at 30 June 2013:

Local Law No. 1 - 2009 (amended)
Processes of Municipal Government

Local Law No. 2 – 2007 (amended)
Public Amenities, Roads and Streets

Whistleblowers Protection Act 2001 (WPA)

From 1 July 2012 to 10 February 2013 the Whistleblowers Protection Act 2001 was in force. Council developed procedures for dealing with whistleblowers disclosures. These procedures were available during this time from Council's website (goldenplains.vic.gov.au). The following information was required under the WPA Act:

	Number
The number and types of disclosures made to the Council during the year.	Nil
The number of disclosures referred during the year by the Council to the Ombudsman for determination as to whether they are public interest disclosures.	Nil
The number and types of disclosed matters referred to the Council during the year by the Ombudsman.	Nil
The number and types of disclosed matters referred during the year by the Council to the Ombudsman to investigate.	Nil
The number and types of investigations of disclosed matters taken over by the Ombudsman from the Council during the year.	Nil
The number of requests made under Section 74 of the WPA during the year to the Ombudsman to investigate disclosed matters.	Nil
The number and type of disclosed matters that the Council has declined to investigate during the year.	Nil
The number and types of disclosed matters that were substantiated on investigation and the action taken on completion of the investigation.	Nil
Any recommendations of the Ombudsman under the WPA that relate to the Council.	Nil

Protected Disclosure Act 2012 (PDA)

From 11 February 2013 to 30 June 2013 the Protected Disclosure Act 2012 superseded the Whistleblowers Protection Act 2001. Under the PDA, Council developed procedures for dealing with protected disclosures and these procedures are available on Council's website (goldenplains.vic.gov.au). The following information is required under the PDA Act:

	Number
The number and types of disclosures made to IBAC during the year.	Nil

Domestic Animal Management Plan (2013-2017)

In accordance with Golden Plains Shire Council's statutory requirements under the Domestic Animals Act (1994) a review of Council's Domestic Animal Management Plan was undertaken. A new Plan was adopted by Council early in 2013 for the 2013-2017 period.

The Plan provides Council with a clear direction as to how it will encourage more residents within Golden Plains Shire to be responsible pet owners through implementation of several overarching objectives:

- To increase the enjoyment people receive from their pets;
- To reduce the incidence of problems within the community related to pets being a nuisance or causing problems or injury to people or other animals; and
- To contribute to improving the health and wellbeing of pets.

It is anticipated that the objectives will be achieved through a wide range of educational and promotional activities, in addition to general enforcement and compliance. Implementation of the Plan's key actions will

provide the community with a clear understanding of Council's expectations while reinforcing Council's commitment to improving standards associated with pet ownership.

There are numerous key outcomes that will help to measure Council's success during the four year period prior to the next review. Key to these are capacity building within the Council's Community Protection team, increasing the number of cat and dog registrations, and making significant ground on the historically difficult issue of high cat populations and associated rates of euthanasia.

Victorian Local Government Indicators

Council Plan strategic indicators

Performance Measure	Actual performance compared to target performance		
	Actual Result 2012-13	Target 2012-13	Difference
Community satisfaction rating for customer service.	77	>72	5
Community satisfaction rating for representing the community's interests on key local issues.	56	>65	-9
Community satisfaction rating for economic development.	59	>61	-2
Community satisfaction rating for town planning policy and approvals.	58	>61	-3
Auditor-General's Report: Local Government: Results of the 2011-12 audits.	A low risk rating in all six indicators	A low risk rating in five of the six indicators	1
Community satisfaction rating for health and human services.	69	>76	-7
Community satisfaction rating for recreational facilities.	70	>69	1
Community satisfaction rating for local roads.	48	>48	-
Community satisfaction rating for waste management.	72	>73	-1

Victorian Local Government Indicators

Average rates and charges per assessment	\$1,539.45
Average rates and charges per Residential Assessment	\$1,460.75
Average Liabilities per Assessment	\$917.94
Operating Result per Assessment	\$1,081.18
Average Operating Expenditure per Assessment	\$2,829.55
Average Capital Expenditure per Assessment	\$766.87
Infrastructure Renewal Gap	72%
Infrastructure Renewal & Maintenance Gap	84%
Constituent Satisfaction Rating of Overall Performance	62
Community Satisfaction Rating for Council's Advocacy	56
Community Satisfaction Rating for Council's Community Consultation	60

Community Satisfaction Ratings – Index score of 400 respondents' answers in a survey, conducted by independent research consultants, JWS Research, asking them to rate Council's performance. The 'Index Score' is a weighted score across five performance ratings being 100 – Very Good, 75 – Good, 50 – Average, 25 – Poor and 0 – Very Poor.

Standard Statements and Explanations of Variances

- 30 June 2013 Standard Statements

Standard Income Statement for the year ended 30 June 2013

	ACTUAL	BUDGET	VARIANCE	VARIANCE
	\$	\$	\$	%
Operating Revenue				
Rates and Charges	15,421,701	15,222,681	199,020	1.31
Grants and Subsidies	8,999,427	8,975,461	23,966	0.27
Contributions and Recoupments	1,077,665	751,865	325,800	43.33
User Fees	2,255,266	2,279,911	(24,645)	1.08
Other Revenue	569,289	450,500	118,789	26.37
Net Gain on Disposals	(209,086)	4,500	(213,586)	4746.36
Total Operating Revenue	28,114,262	27,684,918	429,344	1.55
Operating Expenses				
Contracts and Materials	(9,441,510)	(9,283,838)	(157,672)	1.70
Employee Costs	(12,596,241)	(12,960,174)	363,933	2.81
Depreciation	(4,735,329)	(4,928,010)	192,681	3.91
Debt Servicing	(277,823)	(369,604)	91,781	24.83
Other Expenses	(231,774)	(234,188)	2,414	1.03
Bad Debts	(1,717)	(400)	(1,317)	329.25
Total Operating Expenditure	(27,284,394)	(27,776,214)	491,820	1.77
Underlying Surplus/(Deficit) from Operations	829,868	(91,296)	921,164	1008.99
Capital and One Off Items				
Capital Grants	4,644,489	2,700,500	1,943,989	71.99
Capital Contributions	568,078	210,000	358,078	170.51
One-off expenditure	(455,356)	(110,000)	(345,356)	313.96
Assets Gifted to Council	4,267,439	550,000	3,717,439	675.90
Net Gain on Land Sales	559,746	698,953	(139,207)	19.92
Other One-Off Transactions	192,145	(25,154)	217,299	863.87
Surplus	Ref 1 10,606,409	3,933,003	6,673,406	169.68

Standard Statements

Standard Balance Sheet as at 30 June 2013

		ACTUAL	BUDGET	VARIANCE	VARIANCE
		\$	\$	\$	%
CURRENT ASSETS					
Cash Assets		9,351,699	4,293,384	5,058,315	117.82
Receivables		3,342,783	1,696,948	1,645,835	96.99
Inventory - Consumables		21,213	25,000	(3,787)	15.15
Land Held for Re-sale		357,481	322,272	35,209	10.93
Other Current Assets		27,023	60,000	(32,977)	54.96
Total Current Assets	Ref 2	13,100,199	6,397,604	6,702,595	104.77
NON-CURRENT ASSETS					
Land	Ref 3	20,481,271	14,862,738	5,618,533	37.80
Buildings		26,504,735	26,266,948	237,787	0.91
Furniture and Equipment	Ref 4	604,724	1,080,233	(475,509)	44.02
Plant and Machinery		4,152,948	4,566,737	(413,789)	9.06
Infrastructure		147,895,388	143,949,795	3,945,593	2.74
Other Structures	Ref 5	4,276,550	5,025,452	(748,902)	14.90
Work in Progress	Ref 6	377,948	-	377,948	100.00
Investment in Associate	Ref 7	887,187	290,166	597,021	205.75
Land Under Roads	Ref 8	404,515	69,416	335,099	482.74
Gravel Pit Rehabilitation		65,000	65,000	-	-
Total Non-Current Assets		205,650,266	196,176,485	9,473,782	4.83
TOTAL ASSETS		218,750,465	202,574,089	16,176,377	7.99
CURRENT LIABILITIES					
Payables		1,264,120	1,905,000	640,880	33.64
Interest-Bearing Liabilities		507,521	479,651	(27,870)	5.81
Employee Benefits		2,187,154	2,026,016	(161,138)	7.95
Trust Funds		170,867	200,000	29,133	14.57
Provision for Rehabilitation of Gravel Pit		15,000	15,000	-	-
Defined Benefit Super Liability		-	84,176	84,176	100.00
Total Current Liabilities		4,144,662	4,709,843	565,181	12.00
NON-CURRENT LIABILITIES					
Interest-Bearing Liabilities		4,525,758	4,666,015	140,257	3.01
Employee Benefits		413,366	310,965	(102,401)	32.93
Provision for Rehabilitation of Gravel Pit		92,081	67,779	(24,302)	35.85
Defined Benefit Super Liability		-	168,352	168,352	100.00
Total Non-Current Liabilities		5,031,205	5,213,111	181,906	3.49
TOTAL LIABILITIES	Ref 9	9,175,867	9,922,954	747,087	7.53
NET ASSETS		209,574,598	192,651,135	16,923,463	8.78
EQUITY					
Accumulated Surplus and Reserves		209,574,598	192,651,135	16,923,463	8.78
TOTAL EQUITY		209,574,598	192,651,135	16,923,463	8.78

Standard Statements

Standard Statement of Cash Flows for the year ended 30 June 2013

	ACTUAL	BUDGET	VARIANCE	VARIANCE	
	\$	\$	\$	%	
CASH FLOWS FROM OPERATING ACTIVITIES					
(Inclusive of GST where applicable)					
Receipts from Ratepayers	15,228,831	14,636,584	592,247	4.05	
Grants	13,885,437	12,326,249	1,559,188	12.65	
Interest Received	433,184	444,500	(11,316)	2.55	
User Fees	2,304,917	2,323,330	(18,413)	0.79	
Contributions and Recoupments	1,753,215	1,097,476	655,739	59.75	
Payments to Employees	(14,415,841)	(12,777,522)	(1,638,319)	12.82	
Payments to Suppliers	(10,971,209)	(10,592,819)	(378,390)	3.57	
Net GST Refunded	402,638	629,390	(226,752)	36.03	
Net Cash Inflow from Operating Activities	8,621,172	8,087,188	533,984	6.60	
CASH FLOWS FROM INVESTING ACTIVITIES					
(Net of GST)					
Payment for Land and Buildings	(1,050,579)	(1,498,000)	447,421	29.87	
Payment for Infrastructure Assets	(4,349,652)	(3,699,400)	(650,252)	17.58	
Payment for Plant and Machinery	(1,778,470)	(1,901,000)	122,530	6.45	
Payment for Furniture and Equipment	(436,313)	(321,415)	(114,898)	35.75	
Payment for Other Structures	(737,044)	(1,471,750)	734,706	49.92	
Other Financial Assets	1,500,000	-	1,500,000	100.00	
Proceeds from Sale of Land	718,712	900,000	(181,288)	20.14	
Proceeds from Sale of Assets	843,876	879,500	(35,624)	4.05	
Net Cash Outflow from Investing Activities	(5,289,470)	(7,112,065)	1,822,595	25.63	
CASH FLOWS FROM FINANCING ACTIVITIES					
Interest Paid	(285,459)	(369,604)	84,145	22.77	
Repayment of Borrowings	(556,888)	(444,502)	(112,386)	25.28	
Proceeds from Loan	150,000	150,000	-	-	
Trust Funds	(239,592)	(50,000)	(189,592)	379.18	
Net Cash Inflow from Financing Activities	(931,939)	(714,106)	(217,833)	30.50	
Net Increase/(Decrease) in Cash Held	Ref 10	2,399,763	261,017	2,138,746	819.39
Cash at Start of Year		6,951,936	4,032,367	2,919,569	72.40
Cash at End of Year		9,351,699	4,293,384	5,058,315	117.82

Standard Statement of Capital Works for the year ended 30 June 2013

		ACTUAL	BUDGET	VARIANCE	VARIANCE
		\$	\$	\$	%
CAPITAL WORKS					
Land and Buildings		865,514	1,473,000	607,486	41.24
Furniture and Equipment		333,915	296,415	(37,500)	12.65
Plant and Machinery		1,478,092	1,908,000	429,908	22.53
Infrastructure		4,218,327	3,699,400	(518,927)	14.03
Other Structures		627,174	1,456,750	829,576	56.95
Total Capital Works	Ref 11	7,523,022	8,833,565	1,310,543	14.84
Represented by:					
Renewal		4,032,231	4,415,155	382,924	8.67
Upgrade		1,295,454	1,300,560	5,106	0.39
Expansion		-	25,000	25,000	100.00
New Assets		2,195,337	3,092,850	897,513	29.02
Total Capital Works		7,523,022	8,833,565	1,310,543	14.84

Standard Statements

Explanation of Variances Standard Income Statement

Ref 1: Council recorded an operating surplus for the year of \$10.61m compared to a budgeted surplus of \$3.93m. The difference of \$6.67m is predominantly due to the following:

Favourable Variances

ITEM	EXPLANATION	\$'000
Subdivisions Handed to Council	Increase in value and quantity of property handed to Council by property developers.	2,637
Found Assets	Department of Sustainability and Environment advised of land which Council is Committee of Management	1,080
Grant – Meredith Early Years Mini Hub	New funding, not budgeted	600
Employee Costs	Employee costs capitalised and unfilled positions	364
Grant – Bannockburn Early Learning Facility	New funding, not budgeted	300
Grant – Neighbourhood Safer Places	New funding, not budgeted	277
Grant – Rokewood Early Learning Facility	New funding, not budgeted	228
Major Patching Local Roads	Budget utilised to fund Milton Street roundabout	212
Rates and Charges Revenue	Increased number of assessments and supplementary rate assessments	199
Grant – Emergency Management Officer	Grants \$77k & \$120k received early, relates to 2013-14 and not budgeted	197
Depreciation	Reflects number of capital projects not yet completed	193
Grant – Meredith Visitors Centre	Budgeted for 2011-12	150
Grant – Linton Town Precinct	Budgeted for 2011-12	150
Contribution – Thompson Road	Contribution by Chelvon Quarry, unbudgeted	146
Geelong Regional Library Corporation Equity Contribution	Share of surplus from Geelong Regional Library Corporation greater than expected primarily due to \$100k of books contributed by Council	121
Grant – Maude Viewing Platform	New funding, not budgeted	112
Contribution – Tooliroopah Road	Baptist Church contribution to road works, not budgeted	104
Defined Benefit Liability Interest Rebate	Defined Benefits liability paid early to take advantage of discounted amount	103
Grant – Bannockburn Security Lighting	New funding, not budgeted	95
Grant – Dereel Rural Recovery Project	Bushfire recovery not budgeted	93
Interest on Borrowings	Early Loan repayment and refinanced existing loans	92
Grant – Haddon Rec Centre Upgrade	Grant received early. Budgeted for 2013-14	90
Gravel Sales	Increased demand for gravel	90
Garbage Collection Costs	Lower contract rates than budget & less collections	76
Public Open Space Contributions	Increased subdivision activity	68
Grant – Bannockburn Town Development & Liveability Study	New funding, not budgeted	63
Development of New Economic Development Strategy	Expenditure deferred until 2013-14	60
Grant – Active Bannockburn Connections	New funding, not budgeted	59
Garbage Disposal Costs – Smythesdale	Tonnage disposed below budget	56
Bannockburn Heavy Vehicle Bypass Study	Expenditure deferred until 2013-14	50
Grant – Aged & Disability Minor Equipment	Extra funding from Department of Human Services	49
Bannockburn Child Care Expenditure	Occupancy rate set in budget higher than actual	48
Tree Clearing Expenditure	Budget utilised for gravel roads maintenance	48
Animal Registration Charges	Increase in number of animals registered	40
Recycling Collection Costs	Lower contract rates than budget & less collections	38
Rebate – Bannockburn Tennis Courts	New funding, not budgeted	36
Grant – Batesford Community Playground	New funding, not budgeted	30
Contribution – Bannockburn Hall Committee	Contribution for new furniture not budgeted	26
Roadside Verge Clearing	Budget utilised for line marking and training	25
Cypress Avenue of Honour – Meredith and Inverleigh	Budget utilised for gravel roads maintenance	22
Structure Plans Projects & Implementation	Did not commence Napoleons Structure Plan	21
Panel Hearing Reimbursement	There were no Panel hearings during the year	20
NW Employment Study	Expenditure deferred to 2013-14	20

Standard Statements

Explanation of Variances

Standard Income Statement (continued)

Favourable Variances (continued)

ITEM	EXPLANATION	\$'000
Health Premises Registration Fees	Adopted new system to capture all registrations	20
Community Development Strategy Review	Expenditure deferred until 2013-14	20
Governance, Reporting, Risk Management & Prince 2	Project not commenced	20
Major Projects Planning & Development	Not all expenditure required	18
Environmental Strategy Implementation	No major projects commenced due to staff movements	17
Community Planning Implementation Grants	Fewer community groups applied for funding than budgeted	16
Community Project Support	Deferred to 2013-14	15
Other favourable variances		56

Unfavourable Variances

ITEM	EXPLANATION	\$'000
Net Gain on Disposal	Demolition of house and one less block sold at Bakers Lane	(353)
Grant – Regional Development Victoria Project	Project funded, budgeted to be received 2013-14	(300)
Emergency Management	Expenditure to coordinate bushfires at Dereel	(191)
Main Street Development of Haddon, Meredith, Teesdale & Inverleigh	Projects to be completed in 2013-14 and 2014-15	(101)
Library Books contributed to Geelong Regional Library Corporation	Library Books contributed to Geelong Regional Library Corporation	(100)
Grant – Bannockburn Skate Park	Funds received earlier than budgeted in 2011-12	(100)
Bannockburn Child Care Fees	Occupancy rate set in budget higher than actual	(85)
Garbage Disposal Costs – Naroghid	Landfill charges higher than budget	(76)
Private Quarry Levy	Chelvon made a capital contribution to fund Thompson Road in place of the levy	(59)
General Purpose Grant	Timing of receipts; both 2012-13 & 2013-14 received early	(51)
Planning Study	Budgeted for 2011-12, completed in 2012-13	(50)
Grant – Country Football & Netball Program	Project not proceeding	(50)
Grant – Economic Development Strategy	Budgeted funding not available	(44)
Gravel Procurement Costs	Increased demand for gravel	(42)
Sports Ovals Playing Surface – Maintenance	Increased focus required in this area	(40)
Gravel Roads Routine Maintenance	Extra gradings required due to weather	(39)
Bannockburn Cultural Centre Operating Costs	Increase in funding and maintenance expenditure	(38)
Grant – Woody Yaloak Equestrian	Received only 90% of grant; remainder expected in 2013-14	(30)
Street Lighting	Power costs higher than budgeted	(30)
Routine Bridge Maintenance – Local Roads	Guardrail replacements higher than budget	(24)
Reserves & Stadiums – Maintenance	Higher than expected demand for maintenance	(22)
Grant – NW Industrial Land & Equestrian Study	Funds received earlier than budgeted, 2011-12	(21)
Planned Activity Group Expenditure	Higher number of groups than budgeted	(21)
Bin Replacements & Repairs	Higher number of bins required replacement or repairs than budgeted	(21)
Debt Collection Expenditure & Recoupment	Increased level of debt collection. These expenditures will be recouped from ratepayers	(20)
GPS Arts Strategy Implementation	Budgeted for 2011-12, completed in 2012-13	(20)
Public Toilets – Cleaning	Increased number of cleans as a result of increased use and ratepayer feedback	(17)
Township Mowing & Maintenance	Weather conditions conducive to growing	(17)
Mapping of Heritage Overlays	Budgeted for 2011-12, completed in 2012-13	(16)
Municipal Planning for UAECE	Expenditure not budgeted	(16)

Standard Statements

Explanation of Variances

Standard Balance Sheet

Ref 2: Current assets are \$6.70m higher than budget

- Cash assets are \$5.06m higher than budget. This can be largely attributed to:
 - Victorian Grants Commission grant received early \$2.6m;
 - Unexpended Grant Funding \$4.54m; and
 - payment to settle LASF Defined Benefits higher than budget \$1.90m.
- Receivables are \$1.65m higher than budget. This consists of:
 - rate receivables \$328k higher than budget reflecting an increase in late payments; and
 - sundry receivables \$1.32m higher than budget, of this amount \$1.1m relates to Country Road and Bridges initiative grant funding from Vic Roads.
- Inventory – Consumables is \$4k below budget due to less fuel being held than budgeted.
- Land Held for re-sale is \$35k higher than budget due to 1 block of land at Bakers Lane being unsold compared to a budget of none.
- Other Current Assets are \$33k lower than budget due to prepaid expenditure items being less than budget.

Ref 3: Land is \$5.62m higher than budget. This is mainly due to:

- opening balance being \$4.27m higher than budget due to a revaluation carried out in 2011-12 which increased the value by \$577k, an increase of \$2.95m as the result of a titles reconciliation which identified land that had previously been considered Crown Land and a \$725k increase resulting from Council being appointed Committee of Management over land owned by other government agencies;
- Department of Sustainability and Environment advised Golden Plains Shire of land that the Council has been made Committee of Management \$1.08m; and
- unbudgeted additions of \$238k. Primarily land purchases in Byron Street, Bannockburn (\$193k) and Browns Road, Smythesdale (\$29k).

Ref 4: Furniture and Equipment is \$476k below budget. This is due to:

- opening balance being \$474k below budget, mainly due to assets transferred to Geelong Regional Library Corporation.

Ref 5: Other Structures are \$749k below budget. This is primarily due to:

- opening balance being \$111k below budget mainly due to revaluation write down;
- capital expenditure is \$830k below budget due to projects not yet commenced or completed;
- reclassification of assets increased other structures by \$100k - Linton Town Precinct and Linton BMX Park were transferred from work in progress to other structures and the Bannockburn Tennis Facility was transferred from buildings to other structures; and
- depreciation was \$106k below budget as a result of the lower capital expenditure.

Ref 6: Work in Progress is \$378k, this asset class is not budgeted for. The variance is primarily comprised of:

- infrastructure \$331k Storm Water Project at Smythesdale;
- buildings \$32k Woody Yaloak Equestrian Centre Club Rooms; and
- other structures \$13k Teesdale Streetscape (Stage 2).

Ref 7: Investment in Associate is \$597k higher than budget. This is due to:

- opening balance being \$477k higher than budget due to assets transferred to Geelong Regional Library Corporation; and
- Geelong Regional Library Corporation surplus and transfer of assets for 2012-13 \$121k which was not budgeted.

Ref 8: Land Under Roads is \$335k higher than budget. This is due to:

- the opening balance being \$122k higher than budget, due to additions in 2011-12; and
- gifted assets of \$213k that were not budgeted.

Ref 9: Total liabilities are below budget due to the following:

- payables below budget due to timing differences related to the payment of creditors;
- annual and long service leave provision is higher than budget due to less leave being taken compared to budget estimate; and
- trust funds are below budget due to an effort to reduce this liability.

Standard Statements

Explanation of Variances

Standard Statement of Cash Flows

Ref 10: Council budgeted for a net increase in cash of \$261k but recorded a net increase of \$2.40m, a variance of \$2.14m. This variance is primarily due to:

Favourable Variances

- Grants were \$1.56m higher than budget. Primarily due to:
 - unbudgeted grants received for Early Learning Facilities at Meredith, Bannockburn & Rokewood \$1.13m;
 - Neighbourhood Safer Places not budgeted \$277k; and
 - Emergency Management Officer grant was received early \$120k.
- Contributions and Recoupments were \$656k higher than budget. Primarily due to:
 - funding for Thompson Road by Chelvon Quarries \$146k;
 - funding for Tooliroopah Road by Baptist Church \$105k;
 - gravel sales \$90k;
 - public open space contributions \$68k; and
 - Bannockburn Hall Committee \$26k.
- Payment for Land and Buildings \$447k due to the timing of completion of some projects.
- Payment for Other Structures \$735k due to the timing of completion of some projects.
- Other Financial Assets \$1.50m. Redemption of Term Deposit held > 90 days.
- Interest paid \$84k. Reflects the refinancing of loan at lower interest rate.

Unfavourable Variances

- Payments to employees \$1.64m. This reflects settlement of the Defined Benefits Superannuation liability.
- Net GST refunded \$227k lower than budget due to overall operations.
- Payment for Infrastructure Assets \$650k. This is primarily due to:
 - Expenditure on Tooliroopah and Thompson roads not budgeted \$256k; and
 - Milton Street Improvements \$180k.
- Payment for Furniture and Equipment \$115k. Primarily due to creditor payments relating to 2011-12 being paid in 2012-13.
- Proceeds from Sale of Land \$181k. The budget was for the sale of 5 blocks at Bakers Lane while only 4 blocks were sold.
- Repayment of Borrowings \$112k. Refinancing of loan with different bank and additional principal repayments resulting from interest savings.
- Trust Funds \$190k. Net deposits refunded during 2012-13.

Standard Statements

Explanation of Variances

Standard Statement of Capital Works

Ref 11: Council spent \$7.52m on capital expenditure in 2012-13, \$1.31m lower than budget. This variance is due to the following:

Favourable Variances

ITEM	EXPLANATION	\$'000
Woody Yaloak Equestrian Centre Club Rooms	To be completed in 2013-14	628
World Game – Bannockburn Soccer Pitch	To be commenced in 2013-14	463
RDV Project	Not commenced	400
Teesdale Streetscape (Stage 2)	To be completed in 2013-14	397
Motor Vehicles & Plant	To be purchased in 2013-14	395
Rokewood Streetscape (Stage 2)	To be commenced in 2013-14	210
Bannockburn Skate Park	To be completed in 2013-14	198
Bannockburn Cultural Centre	Retainment of contract retention	164
Country Football & Netball Program	Did not proceed	150
Motor Vehicles & Plant	Motor Vehicle and Plant purchase net savings	130
Bannockburn Cultural Centre (Stage 2)	To be completed in 2013-14	87
Tourism Masterplan	This project was treated as operating	44
Resurfacing of Tennis Courts	To be completed in 2013-14	43
Computer Software	Transferred to operating	35

Unfavourable Variances

ITEM	EXPLANATION	\$'000
Local Roads Improvements	Additional works funded by private contributions	(462)
Meredith Visitors Centre	Budgeted for 2011-12	(407)
Linton Town Precinct	Budgeted for 2011-12	(374)
Bannockburn Rec Centre Tennis Pavilion	Budgeted for 2011-12	(198)
Purchase of 26 Byron Street	Not budgeted	(193)
JCB Backhoe and Jacobson Gang Mower	Budgeted for 2011-12	(122)
Bannockburn Rec Precinct (Stage 2)	Budgeted for 2011-12	(70)
Country Roads and Bridges Initiative	Additional costs incurred	(63)
Bannockburn Cultural Centre Furniture	Budgeted for 2010-11	(34)
Inverleigh Boardwalk – Lawsons Park	Budgeted for 2011-12	(33)
Other unfavourable variances		(8)

Standard Statements

Notes to the Standard Statements

Note 1: Basis of preparation of Standard Statements

Council is required to prepare and include audited Standard Statements within its Annual Report. Four Statements are required – a Standard Statement of Income, Standard Balance Sheet, Standard Statement of Cash Flows and a Standard Statement of Capital Works, together with explanatory notes.

These statements and supporting notes form a special purpose financial report prepared to meet the requirements of the Local Government Act 1989 and Local Government (Finance and Reporting) Regulations 2004.

The Standard Statements have been prepared on accounting bases consistent with those used for General Purpose Financial Statements and the Budget. The results reported in these statements are consistent with those reported in the General Purpose Financial Statements.

The Standard Statements are not a substitute for the General Purpose Financial Statements. They have not been prepared in accordance with all Australian Accounting Standards or other authoritative professional pronouncements.

The Standard Statements compare Council's financial plan, expressed through its budget, with actual performance. The Local Government Act 1989 requires explanation of any material variances. The Council has adopted a materiality threshold of ten per cent. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

The budget figures included in the Statements are those adopted by Council on 26 June 2012. The budget was based on assumptions that were relevant at the time of adopting the budget. The Council set guidelines and parameters for revenue and expense targets in this budget in order to meet Council's business plan and financial performance targets for both the short and long term. The budget did not reflect any changes to equity resulting from assets revaluations, as their impacts were not considered predictable.

Detailed information on the actual financial results is contained in the General Purpose Financial Statements.

The detailed budget can be obtained by contacting Council or through Council's website. The Standard Statements must be read with reference to these documents.

Certification of Standard Statements

In my opinion the accompanying Standard Statements have been prepared on accounting bases consistent with the financial statements and in accordance with the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulation 2004.



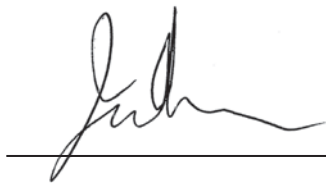
Jason Clissold B.Bus. CPA
Principal Accounting Officer

I In our opinion the accompanying standard statements have been prepared on accounting bases consistent with the financial statements and the Local Government (Finance and reporting) Regulations 2004.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the financial statements to be misleading or inaccurate.

We have been authorised by Council on 23 July 2013 to certify the financial statements in their final form.

Signed at Bannockburn this 10th day of September 2013.



Councillor Jenny Blake
Mayor



Councillor Des Phelan
Member Audit & Risk Committee



Rod Nicholls
Chief Executive Officer

Financial Report 2012-13



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Comprehensive Income Statement

For the year ended 30 June 2013

		2013	2012
		\$	\$
INCOME	NOTE		
Rates and Charges	7	15,421,701	13,833,434
Grants - Recurrent	8	8,512,732	9,549,514
Grants - Non-Recurrent	8	5,220,154	4,898,315
Contributions and Recoupments	9	5,007,682	5,406,717
User Fees and Charges	10	2,007,044	1,916,018
Statutory Fees and Fines	11	248,222	254,912
Other Income	12	1,457,330	3,940,511
Net Gain on Disposals	13	368,788	2,074,877
Share of Net Profit of Associates Accounted for by the Equity Method	14	120,634	476,387
Total Income		38,364,287	42,350,685
EXPENSES			
Materials and Services	15	9,914,994	9,730,322
Employee Benefits	16	12,596,241	13,289,204
Depreciation	17	4,735,329	4,374,206
Finance Costs		277,823	380,758
Other Expenses	18	231,774	232,978
Bad Debts		1,717	4,500
Assets Written Off	29	-	150,928
Total Expenses		27,757,878	28,162,896
Surplus		10,606,409	14,187,789
Other Comprehensive Income			
Change in Asset Revaluation Surplus	5 & 29	-	(7,627)
TOTAL COMPREHENSIVE RESULT		10,606,409	14,180,162

The above comprehensive income statement should be read in conjunction with the accompanying notes. The comparative figures have been realigned to 2013 presentation by including garbage collection charges under Rates and Charges. This was previously shown under User Fees and Charges.

Balance Sheet

As at 30 June 2013

		2013 \$	2012 \$
CURRENT ASSETS			
	NOTE		
Cash and Cash Equivalents	19	9,351,699	6,951,936
Other Financial Assets	20	-	1,500,000
Trade and Other Receivables	21	3,342,783	3,095,149
Inventory - Consumables	22	21,213	28,576
Non-Current Assets Classified as Held For Sale	23	357,481	498,319
Other Current Assets		27,023	56,380
Total Current Assets		13,100,199	12,130,360
NON-CURRENT ASSETS			
Property, Infrastructure, Plant and Equipment	28	204,763,079	198,706,365
Investment in Associate	14	887,187	766,553
Total Non-Current Assets		205,650,266	199,472,918
TOTAL ASSETS		218,750,465	211,603,278
CURRENT LIABILITIES			
Trade and Other Payables	24	1,264,120	2,211,296
Interest-Bearing Liabilities and Borrowings	25	507,521	549,388
Provisions	26	2,202,154	2,042,908
Trust Funds and Deposits	27	170,867	410,459
Total Current Liabilities		4,144,662	5,214,051
NON-CURRENT LIABILITIES			
Trade and Other Payables	24	-	2,011,457
Interest-Bearing Loans and Borrowings	25	4,525,758	4,890,779
Provisions	26	505,447	518,802
Total Non-Current Liabilities		5,031,205	7,421,038
TOTAL LIABILITIES		9,175,867	12,635,089
NET ASSETS		209,574,598	198,968,189
EQUITY			
Reserves	5	56,642,844	53,241,918
Accumulated Surplus		152,931,754	145,726,271
TOTAL EQUITY		209,574,598	198,968,189

The above balance sheet should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

For the year ended 30 June 2013

		ACCUMULATED	ASSET REVALUATION	OTHER	TOTAL
		SURPLUS	RESERVE	RESERVES	EQUITY
2013	NOTE	\$	\$	\$	\$
Balance at the Beginning of the Year		145,726,271	49,614,095	3,627,823	198,968,189
Surplus for the Year	4	10,606,409	-	-	10,606,409
Transfers to Other Reserves	5	(3,400,926)	-	3,400,926	-
Balance at the End of the Year		152,931,754	49,614,095	7,028,749	209,574,598

		ACCUMULATED	ASSET REVALUATION	OTHER	TOTAL
		SURPLUS	RESERVE	RESERVES	EQUITY
2012	NOTE	\$	\$	\$	\$
Balance at the Beginning of the Year		130,398,942	49,621,722	4,767,363	184,788,027
Surplus for the Year	4	14,187,789	-	-	14,187,789
Net asset revaluation		-	(7,627)	-	(7,627)
Transfers to Other Reserves		1,139,540	-	(1,139,540)	-
Balance at the End of the Year		145,726,271	49,614,095	3,627,823	198,968,189

The above statement of changes in equity should be read in conjunction with the accompanying notes.

Cash Flow Statement

For the year ended 30 June 2013

	NOTE	2013 \$	2012 \$
CASH FLOWS FROM OPERATING ACTIVITIES (Inclusive of GST where applicable)			
Receipts from Ratepayers		15,228,831	13,573,778
Grants		13,885,437	14,426,354
Interest Received		433,184	482,253
Fees and Charges		2,304,917	2,216,167
Contributions and Recoupments		1,753,215	1,558,963
Payments to Employees		(14,415,841)	(11,272,510)
Payments to Suppliers		(10,971,209)	(11,328,792)
Net GST Refunded		402,638	481,500
Net Cash Provided by Operating Activities	6	8,621,172	10,137,713
CASH FLOWS FROM INVESTING ACTIVITIES (Net of GST)			
Payment for Land and Buildings		(1,050,579)	(1,509,164)
Payment for Infrastructure Assets		(4,349,652)	(6,329,609)
Payment for Plant and Machinery		(1,778,470)	(1,540,361)
Payment for Furniture and Equipment		(436,313)	(759,162)
Payment for Other Structures		(737,044)	(521,437)
Payment for Development Costs of Land Held for Resale		-	(58,277)
Proceeds from Sale of Land		718,712	3,283,884
Proceeds from Sale of Assets		843,876	930,124
Other Financial Assets		1,500,000	(243,000)
Trust Funds		(239,592)	83,403
Net Cash Used in Investing Activities		(5,529,062)	(6,663,599)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of Interest-Bearing Loans and Borrowings		(556,888)	(1,659,293)
Proceeds from Borrowings		150,000	500,000
Finance Costs		(285,459)	(386,653)
Net Cash Used in Financing Activities		(692,347)	(1,545,946)
Net Increase/(Decrease) in Cash and Cash Equivalents		2,399,763	1,928,168
Cash and Cash Equivalents at the Beginning of the Year		6,951,936	5,023,768
Cash and Cash Equivalents at the End of the Year	19	9,351,699	6,951,936

The above cash flow statement should be read in conjunction with the accompanying notes. The comparative figures have been realigned to 2013 presentation by including garbage collection charges under receipts from Ratepayers. This was previously shown under Fees and Charges.

Notes to the Financial Statements

For the year ended 30 June 2013

Introduction

Golden Plains Shire Council was established by an Order of the Governor in Council on 6 May 1993 and is a body corporate. The Council's main office is located at 2 Pope Street, Bannockburn.

The purpose of the Council is to:

- provide for the peace, order and good government of its municipal district;
- to promote the social, economic and environmental viability and sustainability of the municipal district;
- to ensure that resources are used efficiently and effectively and services are provided in accordance with the Best Value Principles to best meet the needs of the local community;
- to improve the overall quality of life of people in the local community;
- to promote appropriate business and employment opportunities;
- to ensure that services and facilities provided by the Council are accessible and equitable;
- to ensure the equitable imposition of rates and charges; and
- to ensure transparency and accountability in Council decision making.

External Auditor Victorian Auditor-General's Office

Internal Auditor Crowe Horwath

Solicitors Harwood Andrews

Bankers Bendigo Bank and Australia and New Zealand Banking Group

Website Address www.goldenplains.vic.gov.au

Note 1: Significant Accounting Policies

(a) Basis of Accounting

This financial report is a general purpose financial report that consists of a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1989, and the Local Government (Finance and Reporting) Regulations 2004.

This financial report has been prepared on an accrual and going concern basis. The financial report has also been prepared under the historical cost convention, except where specifically stated in notes 1(d), 1(h), 1(k) and 1(p).

All funds through which Golden Plains Shire Council controls resources to carry on its functions have been included in this financial report. In the process of reporting on the Council as a single unit, all transactions and balances between these funds (for example, transfers between funds) have been eliminated.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where

appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

(b) Change in Accounting Policy

The accounting policies for the 2012-13 financial year are consistent with those of the previous financial year.

(c) Revenue Recognition

Rates

Rates revenue is recognised at the commencement of the rating period or, where earlier, upon receipt of the rates. It does not include interest levied on outstanding rates and late payment of rates. Uncollected rates are recognised as receivables in the Balance Sheet. No provision for doubtful debts on rates has been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Grants and Contributions

Grants and contributions are recognised as revenues when the Council obtains control over the assets comprising these receipts. Unreceived grants and contributions over which the Council has control are recognised as receivables.

Control over granted assets is normally obtained upon their receipt (or acquittal) or upon prior notification that a grant has been secured, and are valued at their fair value at the date of transfer.

Income is recognised when Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in note 8. The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Proceeds from Sale of Assets

Proceeds from the sale of assets are recognised as revenues when the Council has passed control of the assets to the purchasers.

User Fees and Fines

User fees and fines (including parking fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever occurs first. A provision for doubtful debts is recognised when collection in full is no longer probable.

Interest and Rents

Interest and rentals are recognised as revenue on a proportional basis when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

(d) Inventories

Inventories of stock and materials held for use by the Council are measured at cost, adjusted when applicable for any loss of service potential.

(e) Depreciation of Property, Infrastructure, Plant and Equipment

Buildings, infrastructure, plant and equipment and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes re-assessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components

that are subject to regular replacement these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

The following estimates of useful lives relate to the total lives of the assets irrespective of their economic or commercial lives to the Council. Annual depreciation is calculated on a straight-line basis by dividing the assets' depreciable amount by the period of time over which the assets are expected to provide economic benefits to the Council. The depreciable amount takes into account residual values. Council recognises residual values for plant and machinery, sealed pavements and unsealed pavements.

Sealed pavements carry a residual value of 42%. These assets have an estimated commercial life to Council of 90 years, after which intervention is required for their renewal. Similarly, unsealed pavements have a residual value of 40% and intervention is required after 25 years.

In accordance with Council's policy, the following threshold limits and useful lives have been applied and are consistent with the prior year:

Asset Component	Recognition Threshold \$	Useful Lives 2013
Building	5,000	30 to 150 years
Furniture and Equipment	1,000	3 to 20 years
Plant and Machinery	1,000	3 to 20 years
Unsealed Formations	-	-
Sealed Formations	-	-
Footpaths	5,000	74 years
Sealed Pavements	5,000	90 years
Unsealed Pavements	5,000	25 years
Sealed Surfaces	5,000	19 years
Bridges and Major Culverts	5,000	90 years
Underground Drainage	5,000	50 years
Kerb and Channel	5,000	90 years
Other Structures	5,000	30 to 60 years

(f) Repairs and Maintenance

Routine maintenance repair costs and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold, the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

(g) Finance Costs

Finance costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Except where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date, excluding borrowings associated with superannuation, is used to determine the finance costs to be capitalised. Finance costs only include interest on borrowings.

(h) Recognition and Measurement of Assets

The purchase method of accounting is used for all acquisitions of assets, being the fair value of the assets provided as consideration at the date of acquisition plus any incidental costs attributable to the acquisition. Fair Value is the amount for which the asset could be exchanged between knowledgeable willing parties in an arms length transaction. Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of fixed and variable overheads.

Revaluation of Non Current Assets

Subsequent to the initial recognition of assets, non-current physical assets other than plant and equipment and furniture and equipment are measured at their fair value, being the amount for which the assets could be exchanged between knowledgeable willing parties in an arms length transaction. At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis ranging from 4 to 5 years. The valuation is performed either by experienced council officers or independent experts. Infrastructure assets were revalued in 2009 and are due to be revalued in November 2013.

Where the assets are revalued the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense, in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation reserve for that class of asset, in which case the decrement is taken to the revaluation reserve to the extent of the remaining increment. Within the same class of assets revaluation increments and decrements within the year are offset.

Land Under Roads (LUR)

Land under roads acquired after 30 June 2008 is brought to account using the fair value basis. Council does not recognise land under roads that it controlled prior to that period in its financial report.

Method of Valuation:

Land – valuation based on fair value as at 30 June 2012 carried out by Mr Stephen Davey AAPI registered Certified Practising Valuer. The market evidence approach has been applied where there is no quoted market price but where there is available market evidence of fair value with respect to similar assets.

Buildings – valuation based on fair value as at 30 June 2012, carried out by Mr Stephen Davey AAPI registered Certified Practising Valuer. For the majority of buildings, the market buying price approach using depreciated replacement value has been used where no market exists.

Furniture and Equipment – valuation based at cost.

Land Under Roads – Fair value valuation based on Council valuations as at the date acquired using site values adjusted for englobo (undeveloped and/or unserviced) characteristics, access rights and private interests of other parties and entitlements of infrastructure assets and services.

Plant and Machinery – valuation based at cost.

Road Pavements, Surfaces and Formations – valuation based on written down replacement cost as at 30 June 2009, independently carried out by Mr Peter Maloney MIE(Aust), Civil Engineer.

Bridges, Major Culverts, Underground Drainage and Footpaths – valuation based on written down replacement cost as at 30 June 2009, carried out by Mr Rick Hattam, Dip CE, MIE(Aust), CPEng, Works Manager.

Written down replacement cost is defined as the current replacement cost of the asset less an allowance for depreciation to reflect the expired service potential of that asset.

Written down current cost is defined as the market value of the gross service potential in an asset less an allowance for depreciation to reflect the expired service potential of that asset.

(i) Cash and Cash Equivalents

For the purpose of the Cash Flow Statement, cash and cash equivalents include cash on hand, deposits at call and other highly liquid investments with short periods (90 days or less) to maturity that are readily converted to cash on hand at the Council's option and are subject to insignificant risk of changes in values.

(j) Investments

Investments, other than investments in associates, are measured at amortised cost.

(k) Investment in Associates - Interest in Regional Library Services

Council has disclosed its interests in the Geelong Regional Library (GRL) in the Balance Sheet. Council's investment in associate is accounted for by the equity method as the Council has the ability to influence rather than control the operations of the entity. The investment

is initially recorded at the cost of acquisition and adjusted thereafter for post-acquisition changes in the Council's share of the net assets of the entity. Council's share of the financial result of the entity is recognised in the income statement.

(l) Tender Deposits

Amounts received as tender deposits and retention amounts controlled by Council are recognised as trust funds until they are returned or forfeited (refer to note 27).

(m) Employee Benefits

Wages and Salaries

Liabilities for wages and salaries are recognised and measured as the amount unpaid at balance date and include appropriate oncosts such as workers compensation and payroll costs.

Annual Leave

Annual leave entitlements are accrued on a pro rata basis in respect of services provided by employees up to balance date. All annual leave entitlements are classified as current. Annual leave expected to be paid within 12 months is measured at nominal value based on the amount, including appropriate oncosts, expected to be paid when settled. Annual leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these accrued entitlements. Commonwealth bond rates are used for discounting future cash flows.

Long Service Leave

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related oncosts and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service. Long service leave entitlements representing 7 or more years of service are classified as current, entitlements representing less than 7 years of service are classified as non-current. Long service leave expected to be paid within 12 months is measured at nominal value based on the amount expected to be paid when settled. Long service leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these accrued entitlements. Commonwealth bond rates are used for discounting future cash flows.

Classification of Employee Benefits

An employee benefit liability is classified as a current liability if the Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the period. This would include all annual leave and unconditional long service leave entitlements.

Superannuation

The amount charged to the Comprehensive Income Statement in respect of superannuation represents contributions made or due by Council to the relevant superannuation plans in respect to the services of Council's staff (both past and present). Superannuation contributions are made to the plans based on the relevant rules of each plan and any relevant compulsory

superannuation requirements that Council is required to comply with.

(n) Allocation Between Current and Non-Current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be realised or paid. The asset or liability is classified as current if it is expected to be settled within the next twelve months, being the Council's operational cycle, except for long service leave which is recognised as current as the Council does not have an unconditional right to defer settlement, regardless of the expected timing of the payments.

(o) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are represented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(p) Impairment of assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and depreciated replacement cost, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the income statement unless reserve funds are available for that class of asset in the asset revaluation reserve.

(q) Non-Current Assets Held for Sale

A non-current asset held for sale is measured at the lower of its carrying amount and fair value less costs to sell, and is not subject to depreciation. Non-current assets and related liabilities are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable.

(r) Contingent Assets and Contingent Liabilities and Commitments

Contingent assets and contingent liabilities are not recognised in the Balance Sheet, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Balance Sheet. Commitments are disclosed in the notes to the financial statements at their nominal value and inclusive of the GST payable.

(s) Events Occurring After Balance Date

No matters have occurred after balance date that require disclosure in the financial report.

Note 2: Pending Accounting Standards

The following Australian Accounting Standards have been issued or amended and are applicable to the Council but are not yet effective. They have not been adopted in preparation of the financial statements at reporting date.

Pending accounting standards have been assessed; those that may have an impact on Council are listed below:

Pronouncement	What's new?	Impact/Action	Transition	Effective date
AASB 9 Financial Instruments	AASB 9 standard is one of a series of amendments that are expected to eventually completely replace AASB 139. During 2010-11, the standard will be expanded to include new rules on measurement of financial liabilities and hedge accounting. Currently the existing provisions of AASB 139 will continue to apply in these areas. AASB 9 simplifies the classifications of financial assets into those to be carried at amortised cost and those to be carried at fair value – the 'available for sale' and 'held-to-maturity' categories no longer exists. AASB 9 also simplifies requirements for embedded derivatives and removes the tainting rules associated with held-to-maturity assets.	The impact is not likely to be extensive in the local government sector. Although it will vary considerably between entities. While the rules are less complex than those of AASB 139, the option to show equity instruments at cost has been largely removed, which is likely to lead to greater volatility within the income statement. However it may also lead to an improved financial position for some entities. This will also create a requirement to measure some instruments annually that has not previously existed.	Transitional arrangements are extensive – in general retrospective restatement is required, but there are exceptions. Early-adoption of the standard before 1 January 2014 removes the requirement for restatement of comparatives	Periods beginning on or after 1 January 2015. The standard was amended in 2012 to delay the effective date by two years (previously 1 January 2013).
AASB 12 Disclosure of Involvement with Other Entities	AASB 12 requires the disclosure of information to enable users to evaluate the nature of, and risks associated with, its interests in other entities and The effect of those interests on its financial position, financial performance, and cash flows. AASB 12 applies to all entities that have subsidiaries, joint arrangements, associates, or unconsolidated structured entities.	The disclosures required will be both qualitative and quantitative. In particular, management should document and be able to justify its key judgments concerning control and significant influence. In the local government context this is likely to require increased disclosures around the operations of the Geelong Regional Library Corporation.	Early adoption is permitted, but AASB 10, AASB 11, AASB 12, AASB 127 (revised) and AASB 128 (revised) must all be adopted simultaneously.	Periods beginning on or after 1 January 2013
AASB 128 Investments in Associates and Joint Ventures	AASB 128 has been amended to ensure consistency with the new requirements of AASB 10 Consolidated Financial Statements and AASB 11 Joint Arrangements. The standard sets out how the equity method of accounting is to be applied, defines "significant influence," and how impairment is to be tested for investments in associates or joint ventures.	Some joint ventures which were previously accounted for under the proportionate consolidation method must now be accounted for as associates. These changes are not expected to impact significantly on Councils	Early adoption is permitted, but AASB 10, AASB 11, AASB 12, AASB 127 (revised) and AASB 128 (revised) must all be adopted simultaneously.	Periods beginning on or after 1 January 2013
AASB 119 Employee Benefits, AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 and AASB 2011-11 Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements	The standards require the recognition of all re-measurements of defined benefit liabilities/assets immediately in other comprehensive income (removal of the so-called "corridor" method), the immediate recognition of all past service cost in profit or loss and the calculation of a net interest expense or income by applying the discount rate to the net defined benefit liability or asset	The entity is yet to assess its full impact. Where adequate information is available, the entity will apply the new standard from 1 July 2013 when the new standard applies to Golden Plains Shire.		Periods beginning on or after 1 January 2013/1 July 2013

Note 3: Functions/Activities of the Council

The activities relating to Council's functions as reported in the Income Statement are as follows:

(i) Citizen and Customer Service

Communications and Marketing; and Customer Service Centres.

(ii) Civic Leadership

Governance, Elections, Meetings, Strategic and Service Planning, Emergency Management Plan and State Emergency Service, Risk Management and Occupational Health and Safety.

(iii) Economic Development

Economic Development.

(iv) Environment and Land Use Planning

Land Use Planning, Building Control, Private Building Control, Fire Protection, Environmental Management, Community Protection and Public Health.

(v) Financial Management

General Revenue, Property and Rating, Statutory Reporting and Budgeting, Procurement and Contract Management, Records Management, Borrowings and Plant Replacement.

(vi) Human Support Services

Maternal and Child Health, Childrens' Services, Aged and Disability Services, Community Transport, Community Health, Health Promotion, Kindergartens and Transport Connections.

(vii) Recreation and Community Development

Community Development, Libraries, Arts and Culture, Youth Development, Recreation Planning, Recreation Construction, Recreation Infrastructure Maintenance and Major Projects.

(viii) Roads and Streets Infrastructure

Sealed Roads Routine Maintenance, Local Roads Resealing, Local Roads Rehabilitation, Local Roads Improvements, Gravel Roads Routine Maintenance, Gravel Resheeting, Bridge Maintenance, Tree Clearing, Gravel Pits, Asset Management, Drainage Maintenance Township and Rural, Private Works, Linemarking, Guideposts and Signs, Street Lighting, Township Maintenance, Bus Shelters and Paths and Trails.

(ix) Waste Management

Garbage Collection, Municipal Landfill and Litter Control.

Note 4: Income and Expenditure by Key Result Area

	2013 \$	2012 \$
Income		
Citizen and Customer Service	33,787	23,845
Civic Leadership	816,078	1,325,992
Economic Development	316,955	288,134
Environment and Land Use Planning	1,171,659	1,160,040
Financial Management	23,830,789	26,923,151
Human Support Services	4,360,855	4,043,513
Recreation and Community Infrastructure	4,069,785	5,374,390
Roads and Streets Infrastructure	3,024,405	3,800,638
Waste Management	1,776,054	1,625,950
Total Income	39,400,367	44,565,653
Expenditure		
Citizen and Customer Service	876,821	753,892
Civic Leadership	2,599,032	2,675,657
Economic Development	633,905	614,248
Environment and Land Use Planning	2,992,271	2,902,099
Financial Management	1,894,797	3,770,145
Human Support Services	6,442,599	5,850,310
Recreation and Community Infrastructure	4,756,526	5,158,497
Roads and Streets Infrastructure	6,955,277	7,149,903
Waste Management	1,642,730	1,503,113
Total Expenditure	28,793,958	30,377,864
Surplus	10,606,409	14,187,789

Revenue, expenditure and changes in net asset values that are reflected in the Income Statement have been allocated to their respective Key Result Areas above.

Note 5: Reserves

	2013 \$	2012 \$
Asset Revaluation Reserve	49,614,095	49,614,095
Other Reserves	7,028,749	3,627,823
Total Reserves	56,642,844	53,241,918

Asset Revaluation Reserve	Balance at Beginning of Reporting Period	Revaluation Increment (Decrement)	Balance at End of Reporting Period
Land	7,567,162	-	7,567,162
Buildings	9,175,239	-	9,175,239
Infrastructure	32,640,429	-	32,640,429
Other Structures	206,543	-	206,543
Land Under Roads	24,722	-	24,722
Total Asset Revaluation Reserve	49,614,095	-	49,614,095

Other Reserves	Balance at Beginning of Reporting Period	Transfer From/ (To) Accumulated Surplus	Balance at End of Reporting Period
Unexpended projects	2,977,311	3,420,756	6,398,067
LSL Non-Current Liability	421,023	(7,657)	413,366
Profit Equalisation	100,000	(13)	99,987
Drainage Levy	52,863	(35,160)	17,703
Developer Contributions	76,626	23,000	99,626
Total Other Reserves	3,627,823	3,400,926	7,028,749

Note 6: Reconciliation of Surplus to Net Cash Inflow From Operations

	NOTE	2013 \$	2012 \$
Comprehensive Result for the Period		10,606,409	14,180,162
Depreciation	17	4,735,329	4,374,206
(Profit)/Loss on Disposal of Assets	13	(368,788)	(2,074,877)
Change in Asset Revaluation Surplus	29	-	7,627
Subdivisions - Roads Handed to Council	29	(3,186,938)	(1,482,760)
Assets Under Management	29	(175,000)	(2,554,888)
Assets Not Previously Recognised	29	(905,500)	(3,461,780)
Finance Costs		277,823	380,758
Decrease/(Increase) in Other Non-Current Assets	14	(120,634)	(476,387)
Decrease/(Increase) in Receivables		(218,277)	(563,596)
Decrease/(Increase) in Inventories	22	7,363	(3,884)
Increase/(Decrease) in Creditors and Provisions		(2,030,615)	1,662,204
Asset Write off and Impairment	29	-	150,928
Net Cash Inflow from Operations		8,621,172	10,137,713

Note 7: Rates and Charges

Council uses Capital Improved Valuation (CIV) as the basis of valuation and rating of all rateable properties within the municipal district. The CIV is the total market value including land and improvements.

The following valuations were used in the calculation of the adopted rates at the commencement of the rating year:

	2013 \$	2012 \$
Residential	2,021,438,000	1,750,366,500
Farm	989,955,500	1,018,091,500
Non-Farm Vacant Land	243,323,500	206,006,500
Business	51,478,191	55,239,860
Total Capital Improved Valuations	3,306,195,191	3,029,704,360

The date of the last general revaluation of land for rating purposes within the municipal district was 1 January 2012, and the valuation first applied to the rating period commencing 1 July 2012.

The date of the next general revaluation of land for rating purposes within the municipal district is 1 January 2014, and the valuation will be first applied in the rating year commencing 1 July 2014.

Rates and Charges Revenue

The following rates and charges were recognised during the financial year.

Residential	7,173,328	6,050,621
Farm	2,934,287	2,934,173
Non-Farm Vacant Land	1,525,848	1,290,006
Business	201,462	185,957
Municipal Charge	1,888,916	1,827,600
Garbage and Landfill Charges	1,697,860	1,545,077
Total Rates and Charges Revenue	15,421,701	13,833,434

Note 8: Grants

	2013 \$	2012 \$
Summary of Grants		
Federally Funded Grants	2,028,834	3,005,393
State Funded Grants	11,704,052	11,442,436
	13,732,886	14,447,829
Recurrent Grants		
Victoria Grants Commission - General Purpose Grant	3,075,962	3,797,520
Victoria Grants Commission - Local Roads Grant	1,934,234	2,394,049
Home Care	1,071,096	1,037,347
Local Road Improvements	988,834	988,833
Kindergarten	607,218	510,788
Community Health	424,359	409,856
Maternal and Child Health	152,901	137,793
Library	152,345	159,154
Family Day Care	57,555	56,648
Childrens' Services	26,339	34,721
School Crossing	19,889	20,805
Youth Projects	2,000	2,000
Total Recurrent Grants	8,512,732	9,549,514
Non-Recurrent Grants		
Community Facilities (halls, etc)	2,360,666	1,122,750
Country Roads and Bridges	1,000,000	2,000,000
Childrens' Services	601,500	5,640
Natural Disaster	389,664	-
Emergency Management Officer	247,284	-
Economic Development	142,850	216,111
Transport Connections	132,520	93,360
Community Safety	95,341	7,884
Youth Projects	67,400	87,860
Environment Projects	46,865	83,500
Community Health	39,467	-
Transport Study	36,000	-
Property and Rating	33,473	-
Emergency Services	12,539	-
Local Roads Improvements (Roads to Markets)	8,953	-
Other	2,905	2,547
Recreation Planning	2,727	-
Flood Recovery	-	1,052,518
Civic Leadership	-	127,965
Land Use Planning	-	30,000
Recreation Planning	-	22,500
Procurement and Contract Management	-	20,000
Art Project	-	16,500
Home Care	-	9,180
Total Non-Recurrent Grants	5,220,154	4,898,315
Total Grants	13,732,886	14,447,829

Note 8: Grants (continued)

Conditions on Grants

Grants recognised as revenue during the year that were obtained on condition that they be expended in a specified manner that had not occurred at balance date were:

	2013 \$	2012 \$
Country Roads and Bridges	893,029	955,904
Sport and Recreation Projects	633,021	394,753
Meredith Early Years Mini Hub	600,000	-
Emergency Management	517,510	25,482
Teesdale Streetscape	410,000	100,000
Bannockburn Early Learning Upgrade	300,000	-
Rokewood Streetscape	246,271	50,000
Rokewood Early Learning Upgrade	228,350	-
Health Promotion	225,102	209,035
Aged and Disability Services	159,578	112,042
Maude Viewing Platform	112,500	-
Economic Development	91,219	20,250
Bannockburn Cultural Centre	53,533	-
Land Use Planning	44,211	50,000
Youth Development	11,130	10,943
Bannockburn Heavy Vehicle By Pass Study	5,830	-
Childrens' Services	3,779	20,331
Environment	1,380	15,584
Meredith Visitors Centre	-	102,498
Linton Town Precinct	-	88,871
Accessible Toilets Upgrade	-	6,750
Stormwater Drainage, Smythesdale	-	6,183
Fire Protection	-	4,689
	4,536,443	2,173,315

Grants which were recognised as revenue in prior years and were expended during the current year in the manner specified by the grantor were:

Country Roads and Bridges	955,904	-
Sport and Recreation Projects	304,226	72,750
Health Promotion	209,035	234,916
Meredith Visitors Centre	102,498	-
Teesdale Streetscape	100,000	-
Linton Town Precinct	88,871	-
Aged and Disability Services	58,921	268,023
Childrens' Services	20,331	28,828
Economic Development	20,250	-
Environment	14,204	-
Rokewood Streetscape	13,729	-
Youth Development	10,943	10,000
Emergency Management	8,250	-
Accessible Toilets Upgrade	6,750	-
Stormwater Drainage, Smythesdale	6,183	118,817
Land Use Planning	5,789	30,643
Fire Protection	4,689	7,639
Leighdale Equestrian Centre	-	114,950
Arts and Culture	-	76,423
Fire Access Road	-	916
	1,930,573	963,905
Net (decrease)/increase in restricted assets resulting from grant revenues for the year:	2,605,870	1,209,410

Note 9: Contributions and Recoupments

	2013 \$	2012 \$
Cash		
Private Works	294,880	313,678
Road Contributions from Private Parties	250,505	85,696
Developers' Community Contributions	182,495	74,784
Legal Costs Recouped	171,195	174,071
Family Day Care - Social Security	159,544	137,578
Motor Vehicle Recoupments	113,717	102,401
Kindergarten Reimbursement	100,731	141,225
Developers' Recreation Lands Contributions	97,708	51,116
HACC Project	84,942	-
Recycling Contribution	38,510	37,969
Recreation Rebates	36,000	-
Other	28,739	20,648
Community Contributions	26,370	12,955
Sale of Big Bins	24,866	22,772
Revaluation Contribution - State Revenue Office	10,750	87,597
Traineeship Incentive	10,000	6,000
Standpipe Water Sales	9,460	483
Recoupment from Insurers	5,332	4,000
Joint Roadworks - Other Council	-	55,000
Economic Development Projects	-	30,000
Powercor Rebate	-	11,096
Total Cash Contributions and Recoupments	1,645,744	1,369,069
Non-Cash		
Subdivisions - Roads Handed to Council	2,974,132	1,385,189
Assets Under Management	175,000	2,554,888
Subdivisions - Land Under Roads Handed to Council	212,806	97,571
Total Non-Cash Contributions and Recoupments	3,361,938	4,037,648
Total Contributions and Recoupments	5,007,682	5,406,717

Note 10: User Fees and Charges

Child Care Fees	975,839	963,922
Home and Community Care Fees	224,984	180,609
Animal Registration Charges	205,281	163,498
Subdivision Supervision Fees	115,100	89,352
Planning and Building Fees	105,706	116,902
Septic Tank Fees	74,242	85,563
Bannockburn Family Services Centre Charges	47,984	44,416
Food Premises Registration Fees	41,740	33,522
Community Bus Hire Charges	29,754	45,397
Gravel Cartage Levy	28,243	77,031
Farmers Market Fees	27,514	18,068
Rents and Leases	24,874	27,915
Bannockburn Cultural Centre Charges	24,234	-
Smythesdale Hub Charges	24,097	13,281
Other	20,281	18,385
Road Opening Permit Fees	11,312	5,620
Northern Community Centre Charges	10,343	10,403
Fire Hazard Eradication Fees	9,928	9,885
Tip Fees	4,236	7,461
Infringements and Fines	1,352	4,788
Total User Fees and Charges	2,007,044	1,916,018

Note 11: Statutory Fees and Fines

	2013 \$	2012 \$
Planning and Building Fees	187,747	201,194
Infringements and Fines	17,041	21,176
Drainage Information Fees	14,794	17,286
Land Information Certificates	14,610	15,188
Failure to Vote Fines	13,930	-
Freedom of Information	100	68
Total Statutory Fees and Fines	248,222	254,912

Note 12: Other Income

Interest on Investments	263,536	312,279
Interest on Rates	185,119	166,452
Defined Benefit Liability Interest Rebate	103,175	-
Found Assets:-		
Buildings	-	220,800
Other Structures	-	291,480
Land	905,500	2,949,500
Total Other Income	1,457,330	3,940,511

Note 13: Net Gain on Disposals

Plant and Machinery, and Furniture and Equipment

Proceeds from Disposal of Assets	789,331	984,670
Carrying Amount of Disposed Assets	(830,713)	(1,376,603)
Net Loss on Disposal of Plant and Machinery, and Furniture and Equipment	(41,382)	(391,933)

Buildings

Proceeds from Disposal of Assets	-	-
Carrying Amount of Disposed Assets	(167,704)	(76,094)
Net Loss on Disposal of Buildings	(167,704)	(76,094)

Infrastructure and Other Structures

Proceeds from Disposal of Assets	-	-
Carrying Amount of Disposed Assets	-	(72,000)
Net Loss on Disposal of Infrastructure and Other Structures	-	(72,000)

Non-Current Assets Held for Sale - Land

Proceeds from Sale of Assets	718,712	3,283,884
Carrying Amount of Disposed Assets	(140,838)	(668,980)
Net Gain on Disposal of Non-Current Assets Held for Sale - Land	577,874	2,614,904

Total Net Gain on Disposals

	368,788	2,074,877
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Note 14: Investment in Associate

Equity in Geelong Regional Library (GRL)	887,187	766,553
Total Investment in Associate	887,187	766,553

Movement in Carrying Value of Specific Investment

Carrying value of investment at start of year	766,553	290,166
Share of surplus for year	120,634	476,387
Carrying Value of Investment at End of Year	887,187	766,553

Council's share of surplus for year includes \$106k (\$510k 2012) of contributed assets. Council's share of the net equity in GRL is 9.1% (7.84% 2012). The GRL Board is comprised of seven representatives from four member Councils. Golden Plains Shire Council has one representative on the GRL Board.

Note 15: Materials and Services

	2013 \$	2012 \$
General Maintenance	1,748,767	1,649,918
Delivery of Projects and Services	1,672,977	1,817,671
Garbage Operations	1,472,236	1,327,601
Contractors and Consultants	1,114,574	672,253
Other Expenses	764,173	786,719
Vehicle and Machinery Operations	669,381	635,102
Information Technology Operations	366,175	308,213
Debt Collection and Legal Fees	273,666	455,891
Utilities	272,441	196,722
Telecommunications	254,841	257,440
Building Maintenance	237,549	292,050
Printing, Stationery and Postage	226,965	223,375
Insurance	220,624	192,315
Cleaning	158,615	141,736
Training	146,133	168,803
Election Expenses	98,944	2,036
Advertising	98,826	139,657
Gravel Pit Operations	63,122	122,063
Traffic Management	54,985	173,395
Flood Recovery - Contracts and Materials	-	167,362
Total Materials and Services	9,914,994	9,730,322

Note 16: Employee Benefits

Total employee benefits include wages and related oncosts incurred in operating activities as well as the construction of non-current assets that have been capitalised in the Balance Sheet.

Wages and Salaries	10,377,391	9,481,297
Superannuation (Annual Contributions)	996,239	905,106
Superannuation (Defined Benefit Call including contributions tax)	-	1,758,927
Annual Leave and Long Service Leave	1,216,305	1,153,113
Fringe Benefits Tax	145,938	78,930
Workcover Premium and Claims Costs	122,081	194,389
Other	17,538	24,008
Total Employee Benefits	12,875,492	13,595,770
Less Employee Benefits Charged to Capital	(279,251)	(306,566)
Total Employee Benefits as per Comprehensive Income Statement	12,596,241	13,289,204

Note 17: Depreciation

Depreciation was charged in respect of:

Infrastructure Assets	2,569,803	2,410,459
Plant and Machinery	1,006,148	984,575
Buildings	694,151	547,582
Furniture and Equipment	265,450	249,294
Other Structures	194,777	177,296
Gravel Pit Rehabilitation	5,000	5,000
Total Depreciation Expense	4,735,329	4,374,206

Note 18: Other Expenses

	2013 \$	2012 \$
Councillors' Allowances	171,544	169,455
Audit fee to conduct external audit - VAGO	42,000	40,890
Internal Audit Fees	18,230	22,633
Total Other Expenses	231,774	232,978

Note 19: Cash and Cash Equivalents

Short Term Deposits	4,500,000	4,005,930
At Call Deposits	3,480,107	2,122,601
Cash at Bank	1,371,592	823,405
Total Cash and Cash Equivalents	9,351,699	6,951,936

Note 20: Other Financial Assets

Term deposits > 90 days	-	1,500,000
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Cash and Cash Equivalents Subject to Restrictions:

Councils cash and cash equivalents that are subject to an internal restriction that limits amounts available for discretionary or future use:

Long Service Leave Investment Account	1,373,704	1,265,934
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Note 21: Trade and Other Receivables

Rate Debtors	1,275,313	1,082,443
Other Debtors	1,952,544	1,793,189
Accrued Income	114,926	219,517
Total Trade and Other Receivables	3,342,783	3,095,149

Note 22: Inventory - Consumables

Stock on Hand	21,213	28,576
Total Inventory - Consumables	21,213	28,576

Note 23: Non-Current Assets Classified as Held for Sale

Bakers Lane Stage 3	35,209	176,047
Bakers Lane Stage 4	322,272	322,272
Total Non-Current Assets Classified as Held for Sale	357,481	498,319

Note 24: Trade and Other Payables

Current

Trade Creditors	882,136	1,637,230
Accrued Expenditure	302,710	327,043
LASF Defined Benefit Current Liability	-	84,176
GST	79,274	162,847
Total Current Trade and Other Payables	1,264,120	2,211,296

Non-Current

LASF Defined Benefit Non-Current Liability	-	2,011,457
Total Non-Current Trade and Other Payables	-	2,011,457

Note 25: Interest-Bearing Liabilities and Borrowings

	2013 \$	2012 \$
Current		
Bank Loan Secured over Council's Rates and Charges	507,521	549,388
Total Interest-Bearing Loans and Borrowings - Current	507,521	549,388
Non-Current		
Bank Loan Secured over Council's Rates and Charges	4,525,758	4,890,779
Total Interest-Bearing Loans and Borrowings - Non-Current	4,525,758	4,890,779
The Maturity Profile for Council's Interest-Bearing Loans and Borrowings is:		
Not Later Than One Year	507,521	549,388
Later Than One Year and Not Later Than Five Years	1,679,826	1,754,175
Later Than Five Years	2,845,932	3,136,604
Total Interest-Bearing Loans and Borrowings	5,033,279	5,440,167

Note 26: Provisions

	Annual Leave \$	Long Service Leave \$	Rehabilitation Works \$
2013			
Balance at Beginning of Reporting Period	887,439	1,561,492	112,779
Additional Provisions	934,918	281,387	-
Amounts Used	(861,095)	(203,621)	(5,698)
Balance at End of Reporting Period	961,262	1,639,258	107,081

2012			
Balance at Beginning of Reporting Period	794,936	1,343,117	112,779
Additional Provisions	754,504	343,722	-
Amounts Used	(662,001)	(125,347)	-
Balance at End of Reporting Period	887,439	1,561,492	112,779

	2013 \$	2012 \$
Current Provisions		
Employee Benefits - Annual Leave Provision	961,262	887,439
Employee Benefits - Long Service Leave Provision	1,225,892	1,140,469
Rehabilitation of Gravel Pits	15,000	15,000
Total Current Provisions	2,202,154	2,042,908

Non-Current Provisions		
Employee Benefits - Long Service Leave Provision	413,366	421,023
Rehabilitation of Gravel Pits	92,081	97,779
Total Non-Current Provisions	505,447	518,802

Current Employee Benefits

All annual leave and long service leave entitlements representing 7 or more years.

Short-term employee benefits that fall due within 12 months after the end of the period measured at nominal value

	767,934	706,038
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Other long-term employee benefits that do not fall due within 12 months after the end of the period measured at present value

	1,419,220	1,321,870
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Total Current Employee Benefit Provisions	2,187,154	2,027,908
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Note 26: Provisions (continued)

	2013	2012
	\$	\$
Non-Current Employee Benefits		
Other long-term employee benefits that do not fall due within 12 months after the end of the period measured at present value	413,366	421,023
Total Non-Current Employee Benefit Provisions	413,366	421,023

Under agreement, Council is obligated to restore the De Motts and Sago Hill gravel pit sites to a particular standard. De Motts gravel pit has ceased operations. Current projections indicate that the Sago Hill gravel pit will cease operation in 2025 but restoration work has already commenced. The provision for rehabilitation of gravel pits has been based on the present value of the expected cost of works to be undertaken. The expected cost of works has been estimated based on current understanding of work required to reinstate the site to a suitable standard. Accordingly, the estimation of the provision required is dependent on the accuracy of the forecast timing of the work, work required and related costs.

Note 27: Trust Funds and Deposits

Contractors Retention	5,278	178,610
Refundable Planning Deposits	118,125	134,258
Refundable Building Deposits	37,462	46,762
Refundable Community Group Deposits	5,301	22,256
Refundable Other Deposits	4,701	11,917
Refundable Bridge and Culvert Deposits	-	16,656
Total Trust Funds and Deposits	170,867	410,459

Note 28: Property, Infrastructure, Plant and Equipment

Summary		
At Cost	44,457,992	35,705,444
Less Accumulated Depreciation	5,650,387	4,584,417
	38,807,605	31,121,027
At Fair Value	222,946,482	221,822,298
Less Accumulated Depreciation	56,991,008	54,236,960
	165,955,474	167,585,338
Total Property, Infrastructure, Plant and Equipment	204,763,079	198,706,365
Land		
At Cost	515,523	252,219
At Fair Value as at 30 June 2012	18,885,248	18,885,248
At Fair Value as at 30 June 2013	1,080,500	-
	20,481,271	19,137,467
Land Under Roads		
At Fair Value as at 30 June 2012	404,515	191,709
	404,515	191,709
Buildings		
At Cost	5,439,839	4,796,242
Less Accumulated Depreciation	163,242	59,395
	5,276,597	4,736,847
At Fair Value as at 30 June 2012	30,921,918	31,091,040
Less Accumulated Depreciation	9,693,780	9,104,894
	21,228,138	21,986,146

Note 28: Property, Infrastructure, Plant and Equipment (continued)

	2013 \$	2012 \$
Other Structures		
At Cost	1,794,988	1,081,363
Less Accumulated Depreciation	87,317	26,311
	1,707,671	1,055,052
At Fair Value as at 30 June 2012	3,935,979	3,935,979
Less Accumulated Depreciation	1,367,100	1,233,329
	2,568,879	2,702,650
Work in Progress		
Buildings and Building Improvements At Cost	34,110	80,050
Infrastructure At Cost	330,626	118,817
Other Structures	13,212	73,810
Land	-	21,300
Plant & Machinery	-	370
	377,948	294,347
Furniture and Equipment		
At Cost	2,197,841	2,231,943
Less Accumulated Depreciation	1,593,117	1,566,958
	604,724	664,985
Plant and Machinery		
At Cost	6,563,943	6,462,070
Less Accumulated Depreciation	2,410,994	2,079,449
	4,152,949	4,382,621
Gravel Pit Rehabilitation		
At Cost	100,000	100,000
Less Accumulated Depreciation	35,000	30,000
	65,000	70,000
Infrastructure		
Footpaths		
At Cost	3,491,755	2,553,430
Less Accumulated Depreciation	104,571	64,053
	3,387,184	2,489,377
At Fair Value as at 30 June 2009	4,072,995	4,072,995
Less Accumulated Depreciation	907,059	852,461
	3,165,936	3,220,534
Sealed Pavements		
At Cost	10,757,894	7,717,096
Less Accumulated Depreciation	152,319	92,788
	10,605,575	7,624,308
At Fair Value as at 30 June 2009	89,570,209	89,570,209
Less Accumulated Depreciation	20,726,390	20,149,160
	68,843,819	69,421,049
Unsealed Pavements		
At Cost	1,373,640	1,142,906
Less Accumulated Depreciation	88,194	57,996
	1,285,446	1,084,910
At Fair Value as at 30 June 2009	12,295,609	12,295,609
Less Accumulated Depreciation	2,804,519	2,509,425
	9,491,090	9,786,184

Note 28: Property, Infrastructure, Plant and Equipment (continued)

	Note	2013 \$	2012 \$
Sealed Surfaces			
At Cost		8,262,603	6,179,064
Less Accumulated Depreciation		957,759	581,674
		7,304,844	5,597,390
At Fair Value as at 30 June 2009		15,558,613	15,558,613
Less Accumulated Depreciation		8,951,426	8,141,081
		6,607,187	7,417,532
Sealed Formations			
At Cost		491,743	256,124
Less Accumulated Depreciation		-	-
		491,743	256,124
At Fair Value as at 30 June 2009		15,297,728	15,297,728
Less Accumulated Depreciation		-	-
		15,297,728	15,297,728
Unsealed Formations			
At Cost		1,027	1,027
Less Accumulated Depreciation		-	-
		1,027	1,027
At Fair Value as at 30 June 2009		5,838,190	5,838,190
Less Accumulated Depreciation		-	-
		5,838,190	5,838,190
Kerb and Channel			
At Cost		884,687	505,723
Less Accumulated Depreciation		13,798	6,074
		870,889	499,649
At Fair Value as at 30 June 2009		2,037,074	2,037,074
Less Accumulated Depreciation		476,866	454,232
		1,560,208	1,582,842
Bridges and Major Culverts			
At Cost		2,079,333	2,079,333
Less Accumulated Depreciation		42,298	19,194
		2,037,035	2,060,139
At Fair Value as at 30 June 2009		21,315,155	21,315,155
Less Accumulated Depreciation		11,194,216	10,957,382
		10,120,939	10,357,773
Underground Drainage			
At Cost		125,228	52,557
Less Accumulated Depreciation		1,778	525
		123,450	52,032
At Fair Value as at 30 June 2007		1,732,749	1,732,749
Less Accumulated Depreciation		869,651	834,996
		863,098	897,753
Total Infrastructure			
At Cost		27,467,910	20,487,260
At Fair Value as at 30 June 2009		165,985,573	165,985,573
At Fair Value as at 30 June 2007		1,732,749	1,732,749
Less Accumulated Depreciation		47,290,844	44,721,041
Total Infrastructure		147,895,388	143,484,541
Total Property, Infrastructure, Plant and Equipment			
	29	204,763,079	198,706,365

Note 29: Movements in Property, Infrastructure, Plant and Equipment

Reconciliations of the carrying amounts of each class of non-current assets at the beginning and end of the current financial year are set out below.

2013	LAND	LAND UNDER ROADS	BUILDINGS	OTHER STRUCTURES	WORK IN PROGRESS	FURNITURE & EQUIPMENT	PLANT & MACHINERY	GRAVEL PIT REHAB	INFRA-STRUCTURE	TOTAL
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Carrying amount at 1 July 2012	19,137,467	191,709	26,722,993	3,757,702	294,347	664,985	4,382,621	70,000	143,484,541	198,706,365
Additions	237,859	-	595,345	613,962	257,331	333,915	1,478,092	-	4,006,518	7,523,022
Subdivisions - Roads Handed to Council	-	212,806	-	-	-	-	-	-	2,974,132	3,186,938
Additions - Assets Under Management	175,000	-	-	-	-	-	-	-	-	175,000
Additions - Assets Not previously Recognised	905,500	-	-	-	-	-	-	-	-	905,500
Depreciation	-	-	(694,151)	(194,777)	-	(265,450)	(1,006,147)	(5,000)	(2,569,804)	(4,735,329)
Written Down Value of Disposals	-	-	(167,704)	-	-	(128,726)	(701,987)	-	-	(998,417)
Reclassification Between Classes	25,445	-	48,252	99,663	(173,730)	-	370	-	-	-
Carrying amount at 30 June 2013	20,481,271	404,515	26,504,735	4,276,550	377,948	604,724	4,152,949	65,000	147,895,387	204,763,079

2012	LAND	LAND UNDER ROADS	BUILDINGS	OTHER STRUCTURES	WORK IN PROGRESS	FURNITURE & EQUIPMENT	PLANT & MACHINERY	GRAVEL PIT REHAB	INFRA-STRUCTURE	TOTAL
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Carrying amount at 1 July 2011	14,653,560	69,416	18,153,261	2,291,698	7,657,047	570,460	4,428,917	75,000	138,034,478	185,933,836
Additions	252,219	-	1,339,842	585,167	289,147	854,134	1,804,567	-	5,971,670	11,096,746
Subdivisions - Roads Handed to Council	-	97,571	-	-	-	-	-	-	1,385,189	1,482,760
Additions - Assets Under Management	725,000	-	1,632,900	196,988	-	-	-	-	-	2,554,888
Additions - Assets Not Previously Recognised	2,949,500	-	220,800	291,480	-	-	-	-	-	3,461,780
Depreciation	-	-	(547,582)	(177,296)	-	(249,294)	(984,575)	(5,000)	(2,410,459)	(4,374,206)
Written Down Value of Disposals	-	-	(76,094)	-	-	(510,315)	(866,288)	-	(72,000)	(1,524,697)
Written Down Value of Write-Offs	-	-	-	(150,928)	-	-	-	-	-	(150,928)
Written Down Value of Revaluation	557,188	24,722	(796,080)	206,543	-	-	-	-	-	(7,627)
Rectification of Impairment	-	-	-	-	-	-	-	-	233,812	233,812
Reclassification Between Classes	-	-	6,795,946	514,050	(7,651,847)	-	-	-	341,851	-
Carrying amount at 30 June 2012	19,137,467	191,709	26,722,993	3,757,702	294,347	664,985	4,382,621	70,000	143,484,541	198,706,365

Note 30: Superannuation

Council makes employer superannuation contributions in respect of its employees to the Local Authorities Superannuation Fund (the Fund). This Fund has two categories of membership, accumulation and defined benefit, each of which is funded differently. Under Choice of Fund legislation, some superannuation contributions made to Local Authorities Superannuation Fund are distributed via their clearing house to other compliant accumulation superannuation funds as per employees' requests.

The defined benefit section provides lump sum benefits based on years of service and final average salary. The defined contribution section receives fixed contributions from Council. Council's legal or constructive obligation is limited to these contributions.

Obligations for contributions are recognised as an expense in the Comprehensive Income Statement when they are due.

Accumulation Funds: Both employer and employee contributions are contributed on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (for the year ended 30 June 2013, this was 9% required under Superannuation Guarantee legislation).

Effective from 1 July 2013, the Superannuation Guarantee contribution rate will increase to 9.25%, and will progressively increase to 12% by 2019.

Defined Benefit: The Local Authorities Superannuation Fund's Defined Benefit category is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated to each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under Paragraph 32(b) of AASB 119, Council does not use defined benefit accounting for these defined benefit obligations.

Council makes employer contributions to the defined benefit category of the Fund at rates determined by the Trustee on the advice of the Fund's Actuary.

Employees are also required to make member contributions to the Fund. As such, assets accumulate in the Fund to meet member benefits, as defined in the Trust Deed, as they accrue.

Shortfall Amounts: The Local Authorities Superannuation Fund's latest actuarial investigation as at 31 December 2011 identified an unfunded liability of \$406 million (excluding contributions tax) in the defined benefit category of which Council is a contributing employer. Council was made aware of the expected shortfall during the 2011-12 year and was informed of its share of the shortfall on 2 August 2012. Council has not been advised of any further adjustments.

The projected value of Council's contribution to the shortfall at 30 June 2012 (excluding contributions tax) amounted to \$1.495m which was accounted for in the 2011-12 Comprehensive Income Statement within Employee Benefits (see Note 16) and in the Balance Sheet in Trade and Other Payables (see Note 24). Council paid the shortfall in full in 2012-13 and received an interest rebate of \$103k. This has been accounted for in the 2012-13 Comprehensive Income Statement within Employee Benefits (see Note 16).

Superannuation Contributions: Contributions by Council to superannuation plans for the financial year ended 30 June 2013 are detailed below:

Scheme	Type of scheme	Rate	2013 \$	2012 \$
Vision Super	Defined benefits	9.25%	107,446	110,493
Vision Super	Accumulation Plan	9.00%	543,531	584,863
Superannuation Choice Funds	Accumulation Plans	9.00%	345,261	209,750

There were \$18k contributions outstanding to the above schemes as at 30 June 2013.

Note 31: Contingent Liabilities

Contingent Liabilities

Council is presently involved in confidential legal matters, which are being conducted through Council's solicitors. As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.

Council has obligations under a defined benefit superannuation scheme that may result in the need to make additional contributions to the scheme to ensure that the liabilities of the fund are covered by the assets of the fund. Refer to Note 30 for more details.

Landfill Site

Council operates a landfill at Rokewood; the Teesdale landfill was closed during the 2011-12 financial year. Council will have to carry out site rehabilitation works in the future. At balance date Council is unable to accurately assess the financial implications of such works.

Bank Guarantee – Minister for Energy & Resources

Council has issued a Bank Guarantee for the amount of \$9,000 in favour of the Minister for Energy & Resources for rehabilitation of the De Motts/Jollys Gravel Pit. Council does not believe that the bank guarantee will be exercised.

Bank Guarantee – Department of Sustainability & Environment

Council has issued a Bank Guarantee for the amount of \$37,500 in favour of the Department of Natural Resources & Environment for rehabilitation of the Sago Hill Gravel Pit. Council does not believe that the bank guarantee will be exercised.

Council has issued a Bank Guarantee for the amount of \$17,000 in favour of the Department of Natural Resources & Environment for rehabilitation of the Black Hill Gravel Pit. Council does not believe that the bank guarantee will be exercised.

Note 32: Commitments

Council has entered into the following commitments: (These figures include GST)

	2013				2012			
	LESS THAN ONE YEAR \$	ONE YEAR TO FIVE YEARS \$	GREATER THAN FIVE YEARS \$	TOTAL \$	LESS THAN ONE YEAR \$	ONE YEAR TO FIVE YEARS \$	GREATER THAN FIVE YEARS \$	TOTAL \$
Operating								
Waste Management	1,608,782	1,689,221	-	3,298,003	1,687,027	3,631,326	-	5,318,353
Tip Contractor	22,474	24,497	-	46,971	21,776	46,873	-	68,649
Management of Bannockburn Leisure Centre	27,619	-	-	27,619	29,748	27,619	-	57,367
Total Operating Commitments	1,658,875	1,713,718	-	3,372,593	1,738,551	3,705,818	-	5,444,369
Capital								
BMX Track	-	-	-	-	24,915	-	-	24,915
Total Capital Commitments	-	-	-	-	24,915	-	-	24,915

Note 33: Financial Ratios (Performance Indicators)

		2013			2012			2011		
(a) Revenue Ratio: Purpose: To assess the dependence on non-rate income sources.										
Rates & Charges Revenue		15,421,701	40.20%		13,833,434	32.66%		12,440,859	42.83%	
Total Revenue		38,364,287			42,350,685			29,048,938		
The ratio expresses Rates & Charges revenue as a proportion of total revenue and indicates Council's reliance on rates revenue.										
(b) Debt Exposure Ratio: Purpose: To identify the exposure of Council to debt and to indicate the solvency of the Council.										
Total Indebtedness		9,175,867	12.95%		12,635,089	18.55%		11,438,389	19.66%	
Total Realisable Assets		70,855,077			68,118,737			58,191,938		
The ratio expresses the percentage of total liabilities for each dollar of realisable assets.										
(c) Debt Servicing Ratio: Purpose: To assess Council's capacity to service debt outstanding.										
Debt Servicing		277,823	0.72%		380,758	0.90%		383,761	1.32%	
Total Revenue		38,364,287			42,350,685			29,048,938		
The ratio expresses the amount of interest paid as a percentage of Council's total revenue.										
(d) Debt Commitment Ratio: Purpose: To identify Council's debt redemption strategy.										
Redemption		834,711	5.41%		2,040,050	14.75%		715,928	5.75%	
Rates & Charges Revenue		15,421,701			13,833,434			12,440,859		
The ratio expresses the percentage of rate revenue utilised to pay interest and redeem debt principal.										
(e) Working Capital Ratio: Purpose: To assess Council's ability to meet current commitments.										
Current Assets		13,100,199	316%		12,130,360	233%		10,002,414	174%	
Current Liabilities		4,144,662			5,214,051			5,759,219		
The ratio expresses the level of current assets the Council has available to meet its current liabilities.										
(f) Adjusted Working Capital Ratio: Purpose: To assess Council's ability to meet current commitments.										
Current Assets		13,100,199	449%		12,130,360	298%		10,002,414	213%	
Current Liabilities (adj)		2,918,770			4,073,582			4,702,918		
The ratio expresses the level of current assets the Council has available to meet its current liabilities.										

Definitions

"Current assets" means the total current assets as shown in the Balance Sheet.

"Current liabilities" means the total current liabilities as shown in the Balance Sheet.

"Debt servicing costs" includes interest and charges on loans and overdrafts.

"Total indebtedness" means total liabilities, both current and non-current, as shown in the Balance Sheet.

"Total realisable assets" means total current assets and total realisable non-current assets.

"Total revenue" means total revenue as shown in the Income Statement.

"Adjusted working Capital" is the working capital ratio adjusted for long service leave that is shown as a current liability because Council does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date, but is not likely to fall due within 12 months after the end of the period.

"Rates & Charges Revenue" means general rates, landfill levy and municipal and garbage charges.

Note 34: Financial Instruments

(a) Accounting Policies, Terms and Conditions

Council's accounting policies, including the terms and conditions of each class of financial asset and financial liability, both recognised and unrecognised at balance date, are as follows:

FINANCIAL INSTRUMENT	NOTE	ACCOUNTING POLICIES	TERMS AND CONDITIONS
(1) Financial Assets			
Cash and Cash Equivalents At Call Accounts and Cash On Hand Short Term Deposits	19	Cash on hand and at bank and money market call account are valued at face value. Interest is recognised as it accrues.	Cash deposits returned floating interest rates of 3.70% (2012: 4.94%). The interest rate at balance date was 2.95% (2012: 3.66%).
		Investments and bills are valued at amortised cost. Investments are held to maximise interest returns of surplus cash. Interest revenues are recognised as they accrue.	Short-term deposits held as at balance date have an average maturity of 118 days and effective interest rates of 4.08% to 4.35% (2012: 4.45% to 5.55%).
Other Financial Assets	20	Term Deposits >90 days are valued at amortised cost. Investments are held to maximise interest returns of surplus cash. Interest revenues are recognised as they accrue.	Council held no term deposits >90 days as at balance date (2012: term deposits >90 days held as at balance date have an average maturity of 164 days and effective interest rates of 4.95% to 5.10%).
Trade and Other Receivables	21	Trade and other receivables (excluding statutory receivables) are carried at nominal amounts less provision for doubtful debts. A provision for doubtful debt is recognised when collection of the full nominal amount is no longer probable.	Credit Sales are on 14 day terms. Interest is charged on overdue debts arising from the provision of goods and services excluding HACC debtors at the rate of 10.5% (10.5% 2012). Accrued income is normally settled within 30 days.
(2) Financial Liabilities			
Trade and Other Payables	24	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-Bearing Loans & Borrowings	25	Bank borrowings are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is recognised over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of the Council. Council has six bank loans. The effective interest rate on borrowings is 5.33% (2012: 5.90%).
Trust Funds	27	Trust funds are recognised for amounts to be paid in the future for amounts held on behalf of other parties. Interest is not payable on these liabilities.	Trust funds are normally repaid within one year.

Note 34: Financial Instruments (continued)

(b) Interest Rate Risk

Council's exposure to interest rate risks and the weighted average effective interest rates of financial assets and financial liabilities, both recognised and unrecognised at balance date, are as follows:

2013		FIXED INTEREST RATE MATURING IN					TOTAL CARRYING AMOUNT DISCLOSED IN BALANCE SHEET
FINANCIAL INSTRUMENT	NOTE	FLOATING INTEREST RATE \$'000	1 YEAR OR LESS \$'000	OVER 1-5 YEARS \$'000	MORE THAN 5 YEARS \$'000	NON-INTEREST BEARING \$'000	
(1) Financial Assets							
At Call Accounts and Cash On Hand	19	4,852	-	-	-	-	4,852
Short Term Deposits	19	-	4,500	-	-	-	4,500
Term Deposits >90 days	20	-	-	-	-	-	-
Trade and Other Receivables	21	-	-	-	-	2,067	2,067
Total Financial Assets		4,852	4,500	-	-	2,067	11,419
Weighted Average Interest Rate		3.70%	4.26%				
(2) Financial Liabilities							
Trade and Other Payables	24	-	-	-	-	1,264	1,264
Interest-Bearing Loans & Borrowings	25	2,654	406	1,238	735	-	5,033
Trust Funds	27	-	-	-	-	171	171
Total Financial Liabilities		2,654	406	1,238	735	1,435	6,468
Weighted Average Interest Rate		3.68%	7.30%	7.46%	7.22%		
Net Financial Assets (Liabilities)		2,198	4,094	(1,238)	(735)	632	4,951

2012		FIXED INTEREST RATE MATURING IN					TOTAL CARRYING AMOUNT DISCLOSED IN BALANCE SHEET
FINANCIAL INSTRUMENT	NOTE	FLOATING INTEREST RATE \$'000	1 YEAR OR LESS \$'000	OVER 1-5 YEARS \$'000	MORE THAN 5 YEARS \$'000	NON-INTEREST BEARING \$'000	
(1) Financial Assets							
At Call Accounts and Cash On Hand	19	2,946	-	-	-	-	2,946
Short Term Deposits	19	-	4,006	-	-	-	4,006
Term Deposits >90 days	20	-	1,500	-	-	-	1,500
Trade and Other Receivables	21	-	-	-	-	2,013	2,013
Total Financial Assets		2,946	5,506	-	-	2,013	10,465
Weighted Average Interest Rate		4.94%	5.27%				
(2) Financial Liabilities							
Trade and Other Payables	24	-	-	-	-	4,223	4,223
Interest-Bearing Loans & Borrowings	25	2,749	454	1,328	909	-	5,440
Trust Funds	27	-	-	-	-	410	410
Total Financial Liabilities		2,749	454	1,328	909	4,633	10,073
Weighted Average Interest Rate			6.24%	6.05%	4.29%		
Net Financial Assets (Liabilities)		197	5,052	(1,328)	(909)	(2,620)	392

Note 34: Financial Instruments (continued)

(c) Net Fair Value

The aggregate net fair value of financial assets and financial liabilities at balance date are as follows:

		TOTAL CARRYING AMOUNT AS PER BALANCE SHEET		AGGREGATE NET FAIR VALUE	
		2013	2012	2013	2012
Financial Instrument	NOTE	\$'000	\$'000	\$'000	\$'000
(1) Financial Assets					
At Call Accounts and Cash On Hand	19	4,852	2,946	4,852	2,946
Short Term Deposits	19	4,500	4,006	4,500	4,006
Term Deposits >90 days	20	-	1,500	-	1,500
Trade and Other Receivables	21	2,067	2,013	2,067	2,013
Total Financial Assets		11,419	10,465	11,419	10,465
(2) Financial Liabilities					
Trade and Other Payables	24	1,264	4,223	1,264	4,223
Interest-Bearing Loans & Borrowings	25	5,033	5,440	5,033	5,440
Trust Funds	27	171	410	171	410
Total Financial Liabilities		6,468	10,073	6,468	10,073

(d) Credit Risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Balance Sheet.

(e) Risks and mitigation

The risks associated with Council's main financial instruments and our policies for minimising these risks are detailed below.

Market risk

Market risk is the risk that the fair value or future cash flows of Council's financial instruments will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which Council is exposed are discussed below.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest-bearing financial assets and liabilities that Council uses. Non derivative interest-bearing assets are predominantly short term liquid assets. Council's interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes Council to fair value interest rate risk.

Council's loan borrowings are sourced from major Australian banks by a tender process. Council does not have any finance leases or overdraft arrangements. Council manages interest rate risk on its portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

Council manages the interest rate exposure on its debt portfolio by implementing appropriate budgeting strategies and obtaining approval for borrowings from the Department

of Planning and Community Development each year.

Investment of surplus funds is made with approved financial institutions under the Local Government Act 1989.

Council manages interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards;
- capital protection;
- appropriate liquidity;
- diversification by credit rating, financial institution and investment product;
- monitoring of return on investment;
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Credit Risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some of our financial assets included in the balance sheet.

To help manage this risk, Council:

- has a policy for establishing credit limits for the entities it deals with;
- may require collateral where appropriate; and
- only invests surplus funds with financial institutions which are covered by the Federal Government's deposit guarantee

Trade and other receivables consist of a large number of customers, spread across the consumer, business and government sectors. Credit risk associated with the Council's financial assets is minimal because the main debtor is the Victorian Government. Apart from the Victorian Government we do not have any significant credit risk exposure to a single customer or groups of customers. Ongoing credit evaluation is performed on the financial condition of Council's customers and, where appropriate, an allowance for doubtful debts is raised.

Note 34: Financial Instruments (continued)

Councils may also be subject to credit risk for transactions which are not included in the balance sheet, such as when Council provides a guarantee for another party. Details of Council's contingent liabilities are disclosed in note 31.

Ageing of Trade and Other Receivables

At balance date other debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's Trade and Other Receivables was:

	2013 \$'000	2012 \$'000
Current (not yet overdue)	892	778
Past due between 31 and 60 days	38	1,147
Past due between 61 and 90 days	1,103	2
Past due over 90 days	34	86
	2,067	2,013

Liquidity risk

Liquidity risk includes the risk that, as a result of Council's operational liquidity requirements, Council:

- will not have sufficient funds to settle a transaction on the date;

- will be forced to sell financial assets at a value which is less than what they are worth; or
 - may be unable to settle or recover a financial assets at all.
- To help reduce these risks Council:

- has a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- has readily accessible standby facilities and other funding arrangements in place;
- has a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitors budget to actual performance on a regular basis; and
- sets limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal.

Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

The table below lists the contractual maturities for Council's Financial Liabilities.

These amounts represent undiscounted gross payments.

2013	1 Year \$'000	2 Years \$'000	3 Years \$'000	4 Years \$'000	5 Years \$'000	> 5 Years \$'000	Total \$'000
Trade and Other Payables	1,264	-	-	-	-	-	1,264
Interest-Bearing Liabilities	508	538	417	351	373	2,846	5,033
Trust Funds	171	-	-	-	-	-	171
Total Financial liabilities	1,943	538	417	351	373	2,846	6,468

2012	1 Year \$'000	2 Years \$'000	3 Years \$'000	4 Years \$'000	5 Years \$'000	> 5 Years \$'000	Total \$'000
Trade and Other Payables	2,211	1,844	84	84	-	-	4,223
Interest-Bearing Liabilities	549	493	523	402	336	3,137	5,440
Trust Funds	410	-	-	-	-	-	410
Total Financial liabilities	3,170	2,337	607	486	336	3,137	10,073

(f) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months (Base rates are sourced from Reserve Bank of Australia):

- A parallel shift of +1% and -2% in market interest rates (AUD) from year-end rates of 4.4%.

The following table discloses the impact on the net operating result and equity for each category of financial instruments of the Council at year-end, if the above movements were to occur.

Market risk exposure	Carrying amount subject to interest \$'000	Interest rate risk			
		-2%	+1%		
2013		-200 basis points Profit \$'000	+100 basis points Equity \$'000	Profit \$'000	Equity \$'000
Financial assets:					
Cash and cash equivalents	9,352	(187)	(187)	94	94
Other financial assets	-	-	-	-	-
Financial liabilities:					
Variable interest-bearing loans and borrowings	2,654	53	53	(27)	(27)

Note 34: Financial Instruments (continued)

Market risk exposure	Interest rate risk				
	Carrying amount subject to interest	-2%		+1%	
		-200 basis points Profit	Equity	+100 basis points Profit	Equity
2012	\$'000	\$'000	\$'000	\$'000	\$'000
Financial assets:					
Cash and cash equivalents	6,952	(70)	(70)	70	70
Other financial assets	1,500	(15)	(15)	15	15
Financial liabilities:					
Variable interest-bearing loans and borrowings	2,838	28	28	(28)	(28)

Interest-bearing loans are subject to a fixed interest rate and are not affected by market fluctuations.

Note 35: Related Party Disclosures

(a) Identity of Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Cr J Blake (Cr from 1/7/12 to 27/10/12,
Mayor from 1/11/12)

Cr A Cameron (from 1/11/12)

Cr N Hansford (from 1/11/12)

Cr H Kirby

Cr B McArthur

Cr D Phelan (from 1/11/12)

Cr G Vaughan (from 1/11/12)

Cr D Cotsell (to 27/10/12)

Cr G Dupe (to 27/10/12)

Cr G Frantz (Mayor to 27/10/12)

Cr K Knight, OAM (to 27/10/12)

Chief Executive Officer: Rod Nicholls

(b) Remuneration and Benefits of Responsible Persons

The number of Responsible Officers of the Council whose total remuneration including any superannuation benefits from the Council and any related entity falls within the following bands:

	2013 No.	2012 No.
<\$10,000	3	-
\$10,000 - \$19,999	6	6
\$20,000 - \$29,999	1	-
\$50,000 - \$59,999	1	-
\$60,000 - \$69,999	-	1
\$230,000 - \$239,000	1	1
	12	8

Total Remuneration for the reporting
year for Responsible Persons

included above amounted to: \$418,005 \$406,999

(c) No retirement benefits have been made by the Council to a Responsible Person.

(d) No loans have been made, guaranteed or secured by the Council to a Responsible Person during the reporting year.

(e) Transactions other than remuneration payments or the reimbursement of approved expenses entered into by Council with Responsible Persons, or Related Parties of such Responsible Persons during the reporting year are:

	2013 \$	2012 \$
Haddon Bottle Shop – Cr B McArthur	140	636
Bannockburn Hardware – Cr N Hansford	2,183	-

These transactions were on normal commercial terms.

(f) Identity of Senior Officers

A Senior Officer other than a Responsible Person, is an officer of Council who has management responsibilities and reports directly to the Chief Executive Officer or whose total annual remuneration exceeds \$130,000. The Senior Officers of the Council during the reporting period were:

G Anders	Director Assets and Amenity
J Evans	Director Community Services
R Trigg	Director Corporate Services
D Spear (to 28/6/13)	Manager Executive Projects

(g) Remuneration and Benefits – Senior Officers

The number of Senior Officers of Council whose total remuneration including any superannuation benefits from the Council and any related entity falls within the following bands:

	2013 No.	2012 No.
<\$130,000	-	1
\$130,000 - \$139,999	1	-
\$140,000 - \$149,999	-	2
\$150,000 - \$159,999	3	1
	4	4
Total Remuneration of Senior Officers	\$598,207	\$553,741

Certification of Accounts

In my opinion, the accompanying financial report has been prepared in accordance with the Local Government Act 1989, the Local Government (Finance and Reporting) Regulations 2004, Australian Accounting Standards and other mandatory professional reporting requirements.

Signed at Bannockburn this 10th day of September 2013.



Jason Clissold B.Bus. CPA
Principal Accounting Officer

In our opinion the accompanying financial report presents fairly the financial transactions of Golden Plains Shire Council for the year ended 30 June 2013 and the financial position of the Council as of that date.

As at the date of signing, we are not aware of any circumstances that would render any particulars in the financial report to be misleading or inaccurate. We have been authorised by Council on 23rd July 2013 to certify the financial report in its final form.

Signed at Bannockburn this 10th day of September 2013.



Councillor Jenny Blake
Mayor



Councillor Des Phelan
Member Audit & Risk Committee



Rod Nicholls
Chief Executive Officer

INDEPENDENT AUDITOR'S REPORT

To the Councillors, Golden Plains Shire Council

The Standard Statements and Financial Report

The accompanying standard statements for the year ended 30 June 2013 of the Golden Plains Shire Council which comprises standard income statement, standard balance sheet, standard statement of cash flows, standard statement of capital works, the related notes and the certification of standard statements have been audited.

The accompanying financial report for the year ended 30 June 2013 of the Council which comprises comprehensive income statement, balance sheet, statement of changes in equity, cash flow statement, notes comprising a summary of the significant accounting policies and other explanatory information, and the certification of accounts has been audited.

The Councillors' Responsibility for the Standard Statements and Financial Report

The Councillors of the Golden Plains Shire Council are responsible for the preparation and the fair presentation of:

- the standard statements in accordance with the basis of preparation as described in Note 1 to the statements and the requirements of the *Local Government Act 1989*
- the financial report in accordance with Australian Accounting Standards, and the financial reporting requirements of the *Local Government Act 1989*.

The Councillors are responsible for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the standard statements and financial report that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

As required by the *Audit Act 1994* and the *Local Government Act 1989*, my responsibility is to express an opinion on the standard statements and financial report based on the audit, which has been conducted in accordance with Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the standard statements and financial report are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the standard statements and financial report. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the standard statements and financial report, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the standard statements and financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Councillors, as well as evaluating the overall presentation of the standard statements and financial report.

Independent Auditor's Report (continued)

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

Opinion

In my opinion:

- (a) the standard statements present fairly, in all material respects, in accordance with the basis of preparation as described in Note 1 to the statements and the requirements of the *Local Government Act 1989*
- (b) the financial report presents fairly, in all material respects, the financial position of the Golden Plains Shire Council as at 30 June 2013 and of its financial performance and its cash flows for the year then ended in accordance with applicable Australian Accounting Standards, and the financial reporting requirements of the *Local Government Act 1989*.

Basis of Accounting for Standard Statements

Without modifying my opinion, I draw attention to Note 1 to the standard statements, which describes the basis of accounting. The standard statements are prepared to meet the requirements of the *Local Government Act 1989*. As a result, the standard statements may not be suitable for another purpose.

Matters Relating to the Electronic Publication of the Audited Standard Statements and Financial Report

This auditor's report relates to the standard statements and financial report of the Golden Plains Shire Council for the year ended 30 June 2013 included both in the Golden Plains Shire Council's annual report and on the website. The Councillors of the Golden Plains Shire Council are responsible for the integrity of the Golden Plains Shire Council's website. I have not been engaged to report on the integrity of the Golden Plains Shire Council's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of the standard statements and financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited standard statements and financial report to confirm the information contained in the website version of the standard statements and financial report.

MELBOURNE
10 September 2013


John Doyle
Auditor-General

Performance Statement

For the year ended 30 June 2013

Key Strategic Activity	Performance Measure	Actual performance compared to target performance			
		Actual 2012-13	Target 2012-13	Difference	Achieved / Not Achieved
Citizen and Customer Service	Community satisfaction rating for customer service.	77	>72	5	Achieved
Civic Leadership	Community satisfaction rating for representing the community's interests on key local issues.	56	>65	-9	Not Achieved
Economic Development	Community satisfaction rating for economic development.	59	>61	-2	Not Achieved
Environment and Land Use Planning	Community satisfaction rating for town planning policy and approvals.	58	>61	-3	Not Achieved
Financial Management	Auditor-General's Report: Local Government: Results of the 2011-12 audits.	A low risk rating in all six indicators	A low risk rating in five of the six indicators	1	Achieved
Human Support Services	Community satisfaction rating for health and human services.	69	>76	-7	Not Achieved
Recreation and Community Development	Community satisfaction rating for recreational facilities.	70	>69	1	Achieved
Roads and Streets Infrastructure	Community satisfaction rating for local roads.	48	>48	-	Not Achieved
Waste Management	Community satisfaction rating for waste management.	72	>73	-1	Not Achieved

Community Satisfaction Ratings – Index score of 400 respondents' answers in a survey, conducted by independent research consultants JWS Research, asking them to rate Council's performance. The 'Index Score' is a weighted score across five performance ratings being 100 – Very Good, 75 – Good, 50 – Average, 25 – Poor and 0 – Very Poor.

Performance Statement Explanations

The Victorian Government requires all councils to publish performance information that allows for a consistent approach to the reporting of financial performance, operating costs and community satisfaction.

The above Key Strategic Areas have been identified and adopted by Council. These Key Strategic Areas were developed as a direct result of the services that have been, and continue to be, demanded of Council from the Golden Plains Shire community and ratepayers. By allocating the Council operations into these nine areas, it allows Council to continue to focus and monitor its resources efficiently.

The following are the key strategies, plans and initiatives Council is undertaking to improve its rating in the Key Strategic Areas that did not achieve the set performance target. These initiatives address the main areas identified in the survey as areas that respondents believe need improvement.

Civic Leadership

- Implement Emergency Management and Municipal Fire Management Plans
- Implement Council's obligations within the Bushfires Royal Commission's recommendations
- Implement Risk Management Strategy
- Regularly lobby Members of Parliament and senior bureaucrats on key local and strategic issues
- Secure representation on national, state, regional and local Government bodies
- Participate in relevant regional and state planning
- Facilitate and support community celebrations of important national events and days
- Consider community plan priorities when conducting

Council planning activities and community grant allocation

- Advocate for natural gas infrastructure
- Advocate for public health and wellbeing
- Advocate for an emergency services precinct in the Bannockburn township

Economic Development

- Implement Economic Development Strategy
- Assess and plan for impact of growth of neighbouring municipalities on Golden Plains Shire
- Implement Council decisions with respect to the South East Land Use Planning Review
- Advocate for funding for sewerage of small towns
- Investigate opportunities for industrial development in the north west of the Shire
- Advocate for alternative water supplies for economic development
- Advocate for improved potable water supply
- Advocate to State Government on water re-use issues
- Advocate for improved energy infrastructure
- Advocate for improved telecommunications and for improved cooperation with NBN
- Advocate for distributed energy infrastructure to reduce greenhouse emissions

Environment and Land Use Planning

- Implement the Environment Strategy
- Implement the Urban Design Framework plans
- Implement the Residential Land Supply Plan
- Review the Municipal Strategic Statement
- Review Greenhouse Action Plan
- Implement Heritage Study
- Participate in the State Government's Peri Urban group of rural councils
- Participate in the Central Highlands Regional Growth Plan

Human Support Services

- Implement Municipal Public Health and Wellbeing Plan
- Implement Early Years Plan

Performance Statement (continued)

- Implement Early Years Infrastructure Plan
- Implement Access and Inclusion Plan
- Implement Ageing Well in Golden Plains Strategy
- Monitor and advocate for public transport needs in the Shire
- Support co location of schools with other community facilities
- Facilitate the development of a network of community health centres
- Facilitate development of child care options
- Facilitate the Golden Plains Health Planning Network
- Advocate for future health and community services needs and facilitation of partnerships
- Advocate for the urgent need for secondary education provision within the Shire
- Advocate for post compulsory education and support service delivery into the Shire

Roads and Streets Infrastructure

- Implement Road Strategy
- Advocate for the State Government to adopt and implement the Regional Transport Plans
- Advocate for overtaking lanes on the Hamilton Highway and the Midland Highway
- Advocate for overtaking lanes on the Colac Ballarat Road
- Advocate for safe turning lanes on highways and main roads and development of a priority list
- Advocate for duplication of the Midland Highway between Geelong and Bannockburn
- Advocate for duplication of the Glenelg Highway between Ballarat and Smythesdale

- Implement Asset Management Improvement Strategy
- Advocate for continuation of the Regional TIRES (Timber Impacted Roads Evaluation Study) funding program
- Participate in regional roads groups
- Advocate for continuation of the Country Roads and Bridges program and the Roads to Recovery program
- Implement bridge replacement program
- Support the development of the Ballarat Western Link project
- Advocate for increased VicRoads expenditure on maintenance of the main road network
- Advocate for the transport related recommendations within the Transition to Grain report

Waste Management

- Review the Waste Management Strategy
 - Implement the Waste Management Strategy
 - Advocate for local projects funded by the State Landfill Levy
 - Investigate alternate waste disposal systems to divert waste water to re use schemes
 - Monitor the Smythesdale Landfill for compliance with planning scheme and EPA licences
 - Participate in the Regional Waste Management Group
- Although six of the nine targets have not been achieved this financial year, it can be seen in the table below that six of the indicators are higher than the Small Rural Shires group in Victoria. These results, combined with the above performance targets indicates that Council has high expectations of the service level it aims to deliver to its community. However, Council is determined to continue to work towards achieving these targets.

Local Government Community Satisfaction Survey – Summary Results

Key Result Area	2013	2013 Comparison to other Small Rural Shires	2013 Performance Index Score of Small Rural Shires Group
Citizen and Customer Service	77	Higher	70
Civic Leadership	56	Equal	56
Economic Development	59	Lower	62
Environment and Land Use Planning	58	Higher	55
Human Support Services	69	Lower	70
Recreation and Community Development	70	Equal	70
Roads and Streets Infrastructure	48	Lower	56
Waste Management	72	Higher	71

Council Approval of the Performance Statement

In our opinion, the accompanying performance statement of the Golden Plains Shire Council in respect of 2012-13 financial year is presented fairly in accordance with the Local Government Act 1989.

The statement outlines the performance targets and measures set out in relation to the achievement of the business plan in respect of that year described in Council's corporate plan and describes the extent to which the business plan was met in that year having regard to those targets and measures.

As at the time of signing, we are not aware of any circumstance which would render any particular in the statement to be misleading or inaccurate.

Signed at Bannockburn this 10th day of September 2013.


Councillor Jenny Blake
 Mayor


Councillor Des Phelan
 Member Audit & Risk Committee

INDEPENDENT AUDITOR'S REPORT

To the Councillors, Golden Plains Shire Council

The Performance Statement

The accompanying performance statement for the year ended 30 June 2013 of the Golden Plains Shire Council which comprises the statement and the council approval of the performance statement has been audited.

The Councillors' Responsibility for the Performance Statement

The Councillors of the Golden Plains Shire Council are responsible for the preparation and fair presentation of the performance statement in accordance with the *Local Government Act 1989* and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the performance statement that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

As required by the *Local Government Act 1989*, my responsibility is to express an opinion on the performance statement based on the audit, which has been conducted in accordance with Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the performance statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the performance statement. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the performance statement, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the performance statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the overall presentation of the performance statement.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independent Auditor's Report (continued)

Independence

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

Auditor's Opinion

In my opinion, the performance statement of the Golden Plains Shire Council in respect of the 30 June 2013 financial year presents fairly, in all material respects, in accordance with the *Local Government Act 1989*.

Matters Relating to the Electronic Publication of the Audited Performance Statement

This auditor's report relates to the performance statement of the Golden Plains Shire Council for the year ended 30 June 2013 included both in the Golden Plains Shire Council's annual report and on the website. The Councillors of the Golden Plains Shire Council are responsible for the integrity of the Golden Plains Shire Council's website. I have not been engaged to report on the integrity of the Golden Plains Shire Council's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this statement. If users of the performance statement are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited performance statement to confirm the information contained in the website version of the performance statement.

MELBOURNE
10 September 2013


John Doyle
Auditor-General

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GOLDEN PLAINS SHIRE